

**PRELIMINARY ANNUAL OPERATING AND CAPITAL IMPROVEMENT BUDGET
CITY OF CLEARWATER, FLORIDA**

2016/2017



CITY OF CLEARWATER, FLORIDA
2016 – 2017 Preliminary Annual Operating
and Capital Improvement Budget



GEORGE N. CRETEKOS
Mayor

BILL JONSON
Vice-Mayor

HOYT HAMILTON
Councilmember

DR. BOB CUNDIFF
Councilmember

DOREEN CAUDELL
Councilmember

WILLIAM B. HORNE, II
City Manager



CITY OF CLEARWATER

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CITY MANAGER

June 30, 2016

Honorable Mayor and Members of the City Council
City of Clearwater, Florida

I am pleased to present a preliminary annual operating and capital improvement budget for the City of Clearwater for fiscal year 2016/17. The budget for 2016/17 is \$467,858,710 for citywide services, an increase of \$27 million across all city operations. The General Fund budget reflects expenditures of \$131,551,530, an increase of 6% from the 2015/16 budget of \$124,479,870. The City's approved millage rate of 5.1550 mills remains the same for the eighth consecutive fiscal year.

The preliminary budget reflects continued attention to financial responsibility so that benefits from the previous pension reform as well as property value growth are allocated responsibly. Balancing revenue gains is further necessary to ensure we manage increased costs for health care and wages along with declining general revenues (Communications Services Tax) or flat growth (Utility Taxes). In developing the preliminary budget, staff met with City Council in a Special Meeting in April 2016 to review, among other topics, a new General Fund revenue analysis model that provides clarity on the status of reserves and millage rates into the future should other revenues remain flat or decline or should costs continue to outpace revenues.

In developing the preliminary budget, staff has again strategically reviewed service operations to carefully balance adjustments in staffing and resources with financial stability in the future. Our approach is not to restore pre-recession levels, but rather to consider resources needed for new initiatives, including the Second Century Clearwater priorities, among others, that were not in place during the recession years. As the City looks toward the future, we need to continue to be strategic, and carefully weigh citizen expectations as well as financial impacts, both positive and negative, on City operations. This budget seeks to establish a responsible expenditure plan that supports City Council's strategic priorities which includes a number of increases in several funds and programs. Other increases included in this budget are due to demands related to a recovering economy, such as Clearwater Gas System; and responding to our successes, such as the Beach Marina, sports tourism and the Courtney Campbell and Bayshore Trails.

In order to maintain current service levels, incorporate new priorities, and plan for future financial sustainability, all departments are required to manage a ½% salary savings in the next fiscal year. This provides savings of almost \$500,000 in the General Fund and Internal Service department operations. Also recommended in this budget is the use of unassigned General Fund reserves in the amount of

\$1,652,000 to provide the first year of funding for the Seminole Boat Launch Improvements project which staff considers a priority of the Second Century Clearwater initiative. As evidenced in this budget, our expenditure growth can easily outpace our slowly recovering revenue sources. It is imperative that we balance future budget increases with careful consideration, realizing opportunities for savings in existing operations to balance future needs. Since the increase in staffing levels is tied to new initiatives and priorities, rather than reinstatement of pre-recession staffing, it is important that we evaluate things we can “discontinue.” It will be necessary to discontinue programs and functions in order to create capacity for the addition of staff and funding for new priorities and programs. We must remain selective in determining our highest priorities in order to manage growth in staffing and legacy costs.

Strategic Vision

During the April 2016 Special Meeting, the City Council reconfirmed the 2013 Strategic Vision for the City of Clearwater and the strategic direction and priorities for each objective therein. We continue to use various icons shown below throughout the budget to recognize programs and projects that support the City Council’s Strategic Direction.

Facilitate Development of the Economy:



Diversify the Economic Base



Increase Economic Opportunity



Develop and Promote our Brand



Foster Community Engagement

Provide Cost Effective Municipal Services and Infrastructure:



Efficiency



Quality



Financial Responsibility



Safety

For purposes of the fiscal year 2016/17 budget, we have replaced the Urban Land Institute (ULI) icon that identifies the projects and initiatives related to the many priorities the ULI Work Program involves, with a new category termed Second Century Clearwater.



Second Century Clearwater

Award for Distinguished Budget

The Government Finance Officers Association of the United States and Canada (GFOA), a national organization, each year nationally recognizes budgets that meet certain rigorous standards. GFOA has awarded the City of Clearwater this recognition for each of the past 30 years. In order to receive the budget award, a government must publish a budget document that meets program criteria as a policy document, as a financial plan, as an operations guide, and as a communications device.

We believe that this budget document continues to conform to program requirements, and will be submitted to the GFOA to determine its eligibility for another award. This award, along with the Certificate of Achievement for Excellence in Financial Reporting received for the City's Comprehensive Annual Financial Report, helps the City of Clearwater present a quality image to bond rating agencies and other outside agencies with which the City does business.

Public Process

The preliminary budget will be formally presented to the City Council at the regular City Council meeting of July 21, 2016, where the City Council is expected to set the tentative millage rate. In order to fully discuss the proposed budget and the increased levels of staffing and new programs proposed, staff has also scheduled a special meeting on the budget on August 4, 2016 at 9:00 am.

The first public hearing on the tentative millage rate, operating and capital budgets is planned for the evening of September 15, 2016 at 6:00 p.m. The final millage rate and budget will be adopted at the second and final public hearing on the evening of September 29, 2016 at 6:00 p.m. The budget agenda and all pertinent documents are available to citizens on the City's website approximately one week prior to all public budget meetings.

Again, the preliminary budget seeks to establish a sustainable level of expenditures in relationship to our revenue resources. This becomes increasingly difficult as our work plan continues to expand and costs for health care and insurance, wages and benefits continue to rise. In the past year, staff has sought to staff many of City Council's strategic priorities within existing resources, during a time of increased activity and rising expectations. The proposed budget offers several ways in which we can respond to new conditions and priorities with a measured, but proactive approach. In that regard, I look forward to a productive year in 2016-2017.

Respectfully submitted,



William B. Horne, II
City Manager

Executive Summary

The following provides a summary of some of the other major components of the budget, including information on each of the City’s enterprise and internal service operations, as well as the Capital Improvement budget.

Taxable Values

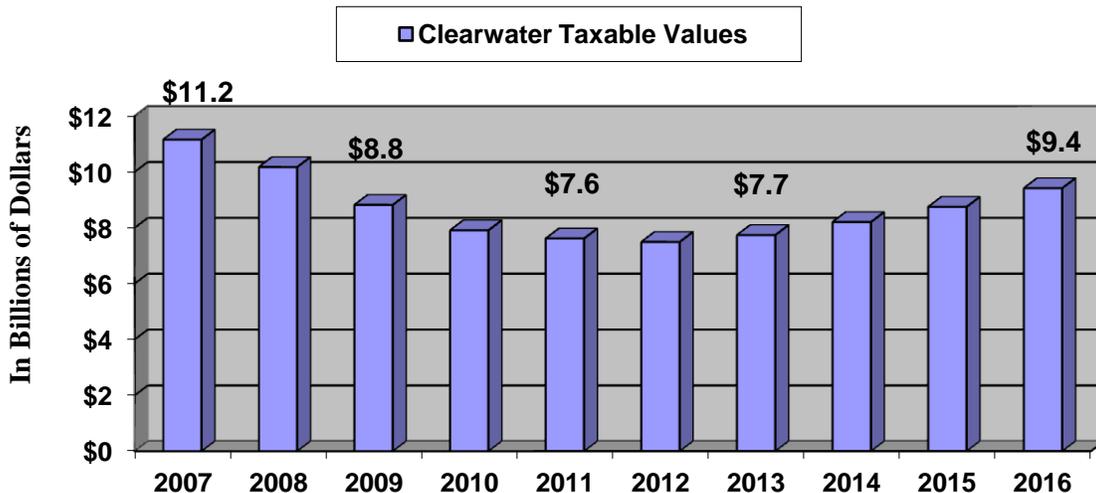
2016 taxable property values have increased by approximately 7.6%, from \$8.7 billion to \$9.4 billion, including new construction. The value of new construction and annexations totals \$83 million. This is the fourth year of increased valuations that the City has recognized since the recessionary years 2008-2012. As seen in the table below, City taxable values are still approximately 15% below peak values of 2007.

City of Clearwater Taxable Values

2016 Taxable Value	\$ 9,417,484,414	
2015 Taxable Value	<u>8,748,685,307</u>	
Net Increase	\$ 668,799,107	7.6%

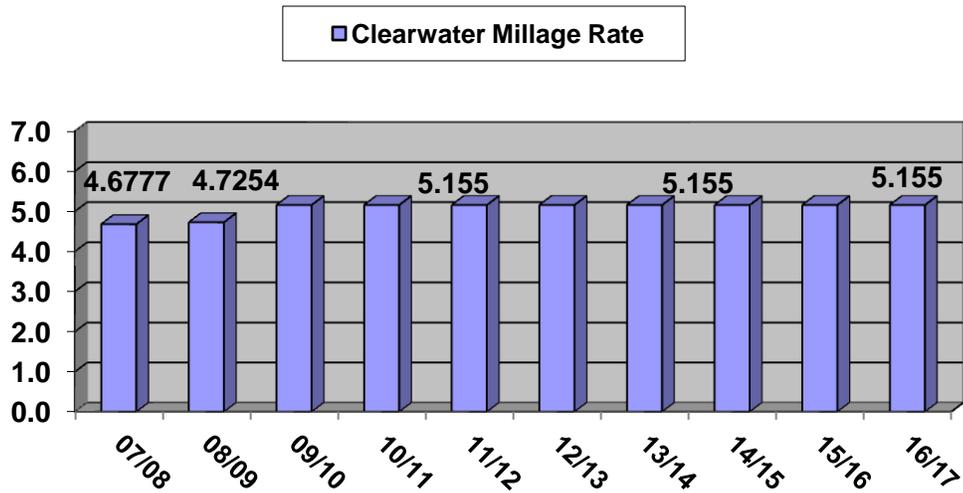
Analysis of Taxable Value Increase:

Increase in Current Values	\$ 585,847,073
New Construction and Annexations	<u>82,952,034</u>
Total Increase in Taxable Value	\$ 668,799,107



City Millage Rate

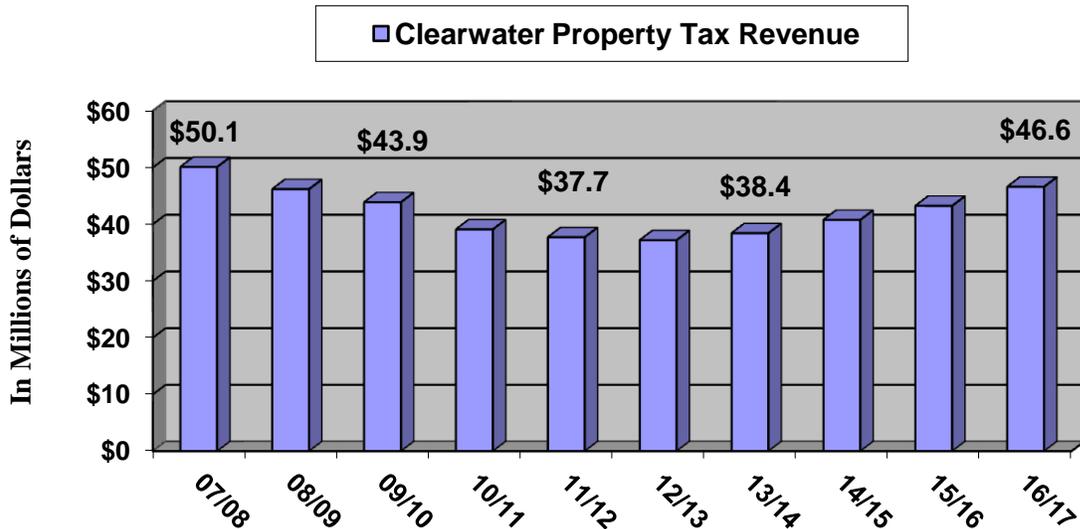
The following table provides a ten year history of the City’s millage rate. The rate was at the highest point in fiscal year 2006 at 5.753 mills (not shown) and at the lowest point in fiscal year 2007/08 at 4.6777 mills after the passage of Amendment 1.



The approved millage rate of 5.1550 mills for 2016/17 is the same millage rate the City's had for the last eight fiscal years.

Property Tax Revenue

The property tax millage rate of 5.155 mills will generate approximately \$44.4 million to support General Fund operations in fiscal year 2016/17, a 7.8% increase of approximately \$3.2 million from the 2015/16 budget. In addition, per City Council policy, a portion of the total millage is set aside to provide funding for City road maintenance projects. The road millage is estimated at just over \$2.2 million in 2016/17, an increase of approximately \$160,320.



Total property tax revenues of \$46.62 million still remain approximately 13% less than peak revenue levels of \$53.3 million experienced in fiscal year 2006/07 (not shown).

Change in Full-time Equivalents

- Total full-time equivalent positions for 2016/17 are reflected at 1,787.7 FTEs for all City operations, an increase of 44.7 FTE positions over the amended 2015/16 budget. The overall increase in staffing is discussed more fully at the end of this section.

Employee Merit and Step Increases

- The contracts for the FOP and FOP Supervisors bargaining units will expire on September 30, 2018. The budget in the Police Department reflects a 4% general wage increases effective October 1, 2016 for all Police union employees as outlined in the current collective bargaining agreement. No general step increases are budgeted for the fiscal year.
- The contract for the IAFF union will expire on September 30, 2018. The budget in the Fire Department includes step advancement for all Fire Union employees as outlined in the current collective bargaining agreement. No general wage increases are budgeted for the fiscal year.
- The current contract for the CWA union expires on September 30, 2017. The budget reflects a 2.5% general wage increase effective October 1, 2016 for all CWA union employees as outlined in the current collective bargaining agreement.

City Pension Costs

The actuary report for the Employees' Pension Plan as of January 1, 2016, indicates that a minimum required City contribution of \$8.93 million, which is 11.13% of covered payroll, is required for fiscal year 2016/17. This is an increase of \$176,000 from the City's fiscal year 2015/16 required contribution of \$8.76 million, or 11.66% of covered payroll.

During fiscal years 2006 thru 2014, the City relied on the pension credit balance to subsidize the required contribution during years of investment market underperformance, bringing the credit balance down from more than \$24 million in January 2005 to \$5.4 million in January 2014. Over the past two years the credit balance has been funded with an additional \$10.2 million to bring the current level to \$15.6 million as of January 2016.

The approved budget plans for a contribution rate of 15% of covered payroll in fiscal year 2016/17. This will not only provide enough funding to meet the City's required contribution rate of 11.13%, but will also restore an additional estimated \$3.7 million to the credit balance to prepare us for future economic challenges.

Medical Benefit Costs

In fiscal year 2016/17, the cost of medical care for employees is budgeted at \$16.9 million across all City operations, an increase of \$685,180, or 4.2%. Approximately \$524,000 of this increase is budgeted to fund an estimated 6% increase to insurance costs in January 2016 based upon preliminary estimates. Included in the budget is \$1.6 million of health clinic operating costs. Savings in claim costs should continue to offset the cost of the health clinic. The budgeted cost for medical care to the General Fund is estimated at \$10.3 million, approximately \$375,000 more than the current budget.

The City continues efforts to control medical insurance costs with the operation of the Employee Health Center, which will recognize the sixth anniversary in July 2016. The clinic provides primary and acute health care and prescription medications free to those enrolled in the City's medical insurance at a lower

cost than claims for similar services that would be submitted through our current health care provider, resulting in savings to employees and ultimately the City with reduced claims. The City of Dunedin continues to share the facility under a cost sharing arrangement.

Property and Liability Insurance

The City's budget for property and liability risks for fiscal year 2016/17 is approximately \$3.56 million, a 14% decrease from the 2015/16 budget of \$4.16 million. The cost to the General Fund is estimated at \$2.02 million, down from \$2.44 million in 2015/16, a decrease of approximately 17%. The budgeted amount provides for insurance coverage on all City properties individually as well as \$60 million of coverage for multiple-property damage caused by a named storm; boiler and machinery coverage; terrorism coverage; various specialty policies; a package insurance policy consisting of coverage for automobile liability, commercial general liability, public official liability, emergency medical services, professional liability and crime & law enforcement activities; and the City's self-insured retention for this coverage.

Worker's Compensation

The City's cost for worker's compensation is expected to increase by approximately 3.1% in the new fiscal year. In fiscal year 2016/17, worker's compensation costs across all City operations are expected to increase by \$81,080 citywide, from \$2.6 million in fiscal year 2015/16 to approximately \$2.68 million. These costs affect the various funds in different ways since the costs are allocated based upon the number of employees, job classification and worker's compensation claims experience. The General Fund budget reflects an increase of \$110,140.

Debt Administration

The City maintains separate accounting records for all debt principal, interest, and reserve requirements for all General Government Debt. Separate budgets are not adopted for these debt service funds, but appropriations are included in the operating expenditures of all related operating funds. There is no general obligation debt outstanding as of September 30, 2015, and no general obligation bonds have been issued during this past year.

Per City Charter, the City's indebtedness, including revenue, refunding and improvement bonds, shall not exceed 20% of the current assessed valuation of all real property located in the City. At fiscal year-end 2015, the City's outstanding debt of approximately \$205 million represents about 2.2% of the assessed \$9.4 billion valuation of non-exempt real estate, well within the resource capacity of the individual pledged sources. This computation includes all outstanding revenue bonds as well as all outstanding lease purchase contracts.

General Fund Unassigned Fund Balance (Reserves)

The City Council's current policy requires that the City maintain a minimum General Fund reserve equal to 8% of the subsequent year's budgeted expenditures as a contingency fund to meet unanticipated financial needs. In addition, the City Council maintains an additional General Fund reserve equal to ½% of the subsequent year's budgeted expenditures to fund retirements of General Fund long-term employees during the given fiscal year.

The preliminary budget includes the planned use of \$1,652,000 of General Fund reserves to balance the budget. This represents funding for the Seminole Boat Launch Improvements project. Based upon the preliminary General Fund budget and allowing for the use of reserves as noted, the City will maintain a

General Fund unassigned fund balance (reserve) of approximately \$28.1 million, or 21.4% of the fiscal year 2016/17 preliminary operating budget. This maintains the City's General Fund reserve at a level of approximately \$16.9 million over the required minimum reserve policy. Given the uncertain future for shared tax levies, primarily the Penny for Pinellas – Discretionary Sales Surtax, staff is recommending the unassigned fund balance remain available in the event these special levies are not renewed in the next few years.

General Fund Expenditures

General Fund expenditures for the fiscal year 2016/17 budget are estimated at \$131,551,530; an increase of 6% from the previous budget.

Personnel costs reflect a net increase of 2% across all operations. These costs include the contractually negotiated union increases for fiscal year 2016/17 as well as all other benefits including pension, medical, and workers compensations costs noted earlier in this summary.

Operating costs reflect an increase of 1%, or approximately \$198,880. Increases are reflected in professional and contractual services, utility costs for operations, operating supplies, and various increases to the cost of everyday business in maintaining current services.

Internal service costs are up 2% in this budget. The primary increases in the internal service operations are related to building and maintenance costs; and technology improvements in various operations.

Capital costs are budgeted at \$757,130 for fiscal year 2016/17. This is an increase of \$16,230 or 2% from the prior year. Capital expenditures include the Library book funding of \$667,000 and various equipment purchases across all operations.

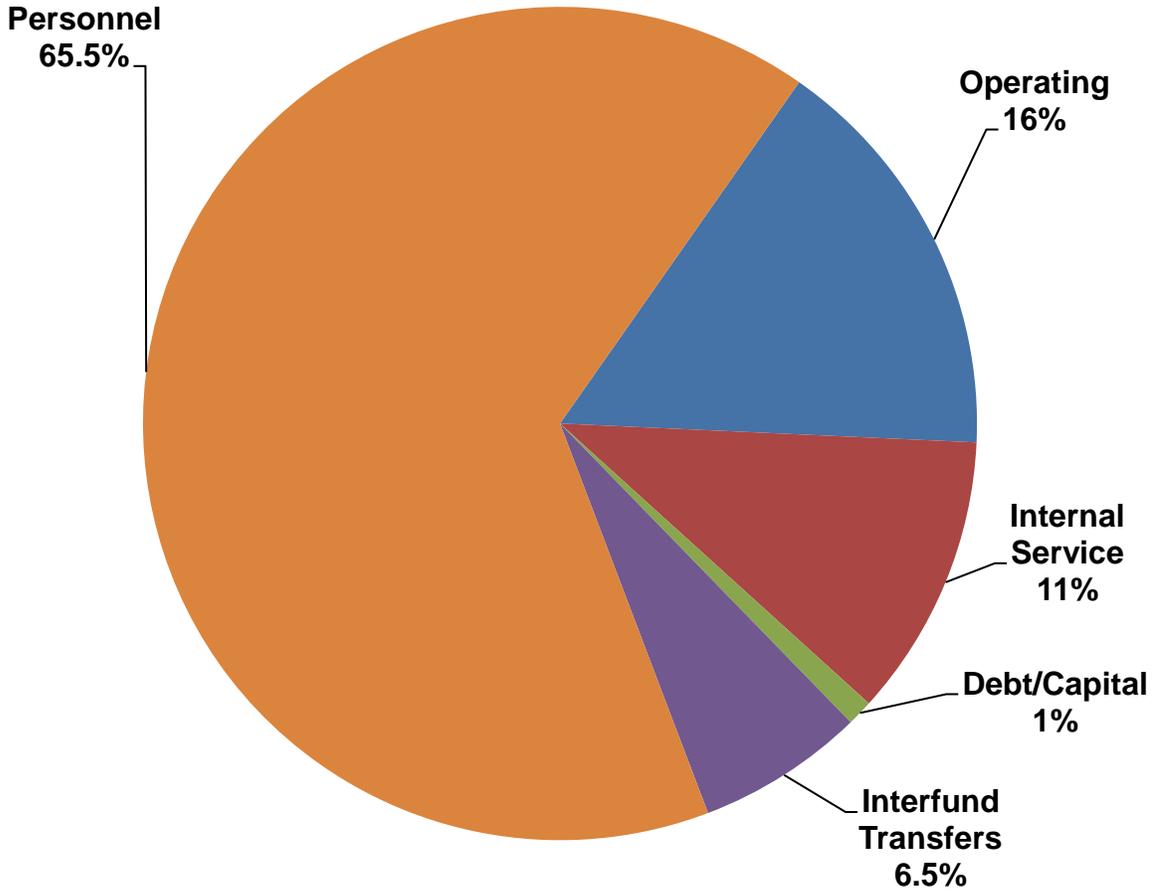
Interfund transfers in the General Fund are approximately \$8.4 million, an increase of \$4,582,510, or 119% from the current year budget. This increase is directly related to changes in one-time funding to the Capital Improvement Fund, including major upgrades to the Long Center, Bright House Field, Main Library and the Seminole Street Boat Launch; and increased funding in several building maintenance projects due to facility needs. Transfers also include the tax increment payment to the Community Redevelopment Agency (CRA) which is estimated at a \$1.0 million for fiscal year 2016/17.

The tables and graphics provided on the following pages provide insight as to budget impacts by Department and by major General Fund category.

GENERAL FUND EXPENDITURES BY CATEGORY

Fiscal Year 2016/17

\$ 131,551,530

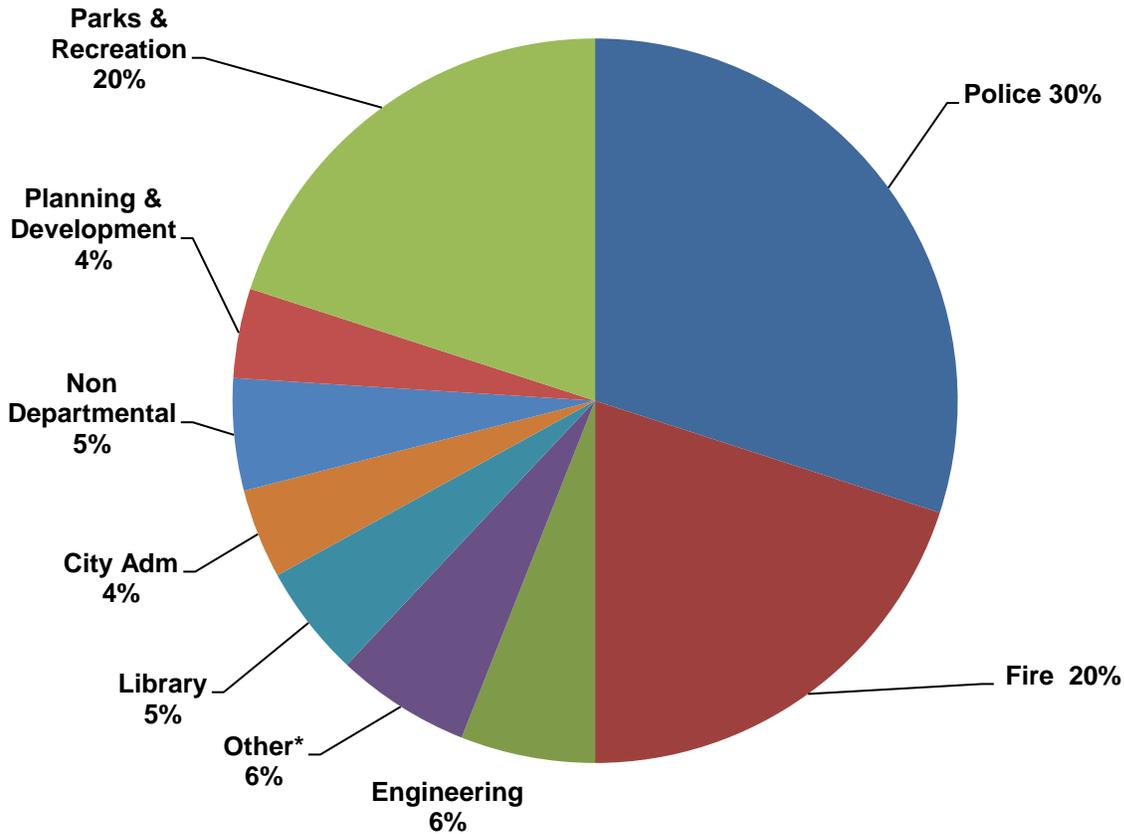


Category	2013/14	2014/15	2015/16	2016/17	% Change
Personnel	\$ 79,081,710	\$79,298,390	\$84,046,400	\$85,989,060	2%
Operating	19,166,500	19,655,920	20,644,810	20,831,690	1%
Internal Service	12,864,610	13,561,960	14,559,990	14,905,000	2%
Interfund Transfers	3,321,990	4,031,800	3,858,090	8,440,600	119%
Debt Service	443,520	393,270	629,680	628,050	0%
Capital	45,550	67,210	740,900	757,130	2%
Total Operating Budget	\$ 114,923,880	\$117,008,550	\$124,479,870	\$131,551,530	6%

GENERAL FUND EXPENDITURES BY DEPARTMENT

Fiscal Year 2016/17

\$ 131,551,350



Department	2013/14	2014/15	2015/16	2016/17	% Change
Police	\$ 36,329,010	\$36,849,710	\$39,139,980	\$39,781,790	2%
Fire	23,891,470	23,944,250	25,528,490	26,312,890	3%
Parks and Recreation	21,135,600	22,360,110	23,590,520	25,682,620	9%
Non-Departmental	3,970,100	3,941,910	4,274,420	6,600,840	54%
Engineering	7,588,090	7,569,460	7,857,040	7,865,730	0%
Library	5,959,470	6,070,250	6,759,060	7,219,940	7%
City Administration (1)	4,767,900	4,512,940	4,382,190	4,637,910	6%
Planning & Development Services	4,838,370	4,887,680	5,400,550	5,627,690	4%
Public Utilities Facility Maint*	244,010	275,480	275,450	286,030	4%
Finance *	2,190,560	2,073,730	2,405,570	2,472,950	3%
Economic Development *	1,362,310	1,583,830	1,735,030	1,706,650	(2%)
Pier 60/Sailing Ctr *	693,570	870,720	967,980	1,133,360	17%
Human Resources *	1,026,540	1,056,010	1,173,410	1,226,130	4%
Public Communications *	926,880	1,012,470	990,180	997,000	1%
Total Operating Budget	\$114,923,880	\$117,008,550	\$124,479,870	\$131,551,530	6%

- (1) Includes budgets of City Council, City Manager's Office, City Attorney's Office, City Audit, Official Records, CRA Administration, and Office of Management and Budget (FY14 and FY15).
- (2) * These programs are reflected in the category of "Other" on the above graph.

GENERAL FUND REVENUES

Ad Valorem tax revenues represent 34% of the total General Fund revenues, down from a high of 41% in fiscal year 2006/07. Property tax revenues for General Fund purposes are estimated at \$44.4 million, up from \$41.2 million in the 2015/16 budget. This increase will provide an additional \$3.2 million to the General Fund, which is approximately a 7.8% increase.

Utility tax revenues continue to provide steady growth and represent approximately 11% of the General Fund total revenue. Utility taxes collected on power and utility services are anticipated to be \$14.7 million reflecting an increase of 2.3% from the 2015/16 budget.

Franchise Fee revenue has been fluctuating the last few years, due to weather patterns. Budgeted revenues for fiscal year 2016/17 are projected at \$10.3 million, just less than a 1% increase from fiscal year 2015/16. This revenue source represents approximately 7.9% of General Fund revenue.

The category of Local Option, Fuel and Other Tax revenues represents approximately 5.5% of total General Fund revenue. This category includes business tax revenues which remain fairly flat, and communication services tax revenues which have steadily declined over the last few years. Budgeted revenues are estimated at \$7.1 million which reflects a decrease of 1.4% for fiscal year 2016/17.

The Other Permits and Fees revenue category represents almost 2% of General Fund revenues. This category includes building permit revenues which has shown improvements the last few years as the economy strengthens. For fiscal year 2016/17, we are holding the budget flat anticipating that the recent spike in development has begun to stabilize.

Intergovernmental revenue or revenues received from federal, state, or local governments, account for \$23.0 million, or 18% of General Fund revenue. Primary receipts in this category include Sales tax revenue, State Revenue Sharing, Fire and EMS revenues received from Pinellas County, State Public Safety Pension revenues and the Pinellas County Library Cooperative funds. Sales tax revenue continues to reflect a positive trend with an estimated increase of 3% and revenues of approximately \$6.8 million in fiscal year 2016/17. County Fire and EMS revenues are estimated at \$7.8 million, State Public Safety Pension revenues are estimated at \$2.2 million, and Pinellas Library Cooperative funds are projected at \$716,630; all approximately the same as fiscal year 2015/16.

The category of revenue recognizing Charges for City Services accounts for approximately \$15.9 million and represents 12% of the City's total General Fund revenues. This category includes revenues for all of the City's recreation and library programs, Pier 60, as well as some specific planning and public safety fees. It also includes administrative charges to all Enterprise Funds for services provided to those operations from administrative departments. The General Fund is also reimbursed for any direct services provided to Enterprise Funds by operational departments such as Parks and Recreation or Engineering. This category of revenues is anticipated to increase by approximately 6% from fiscal year 2015/16.

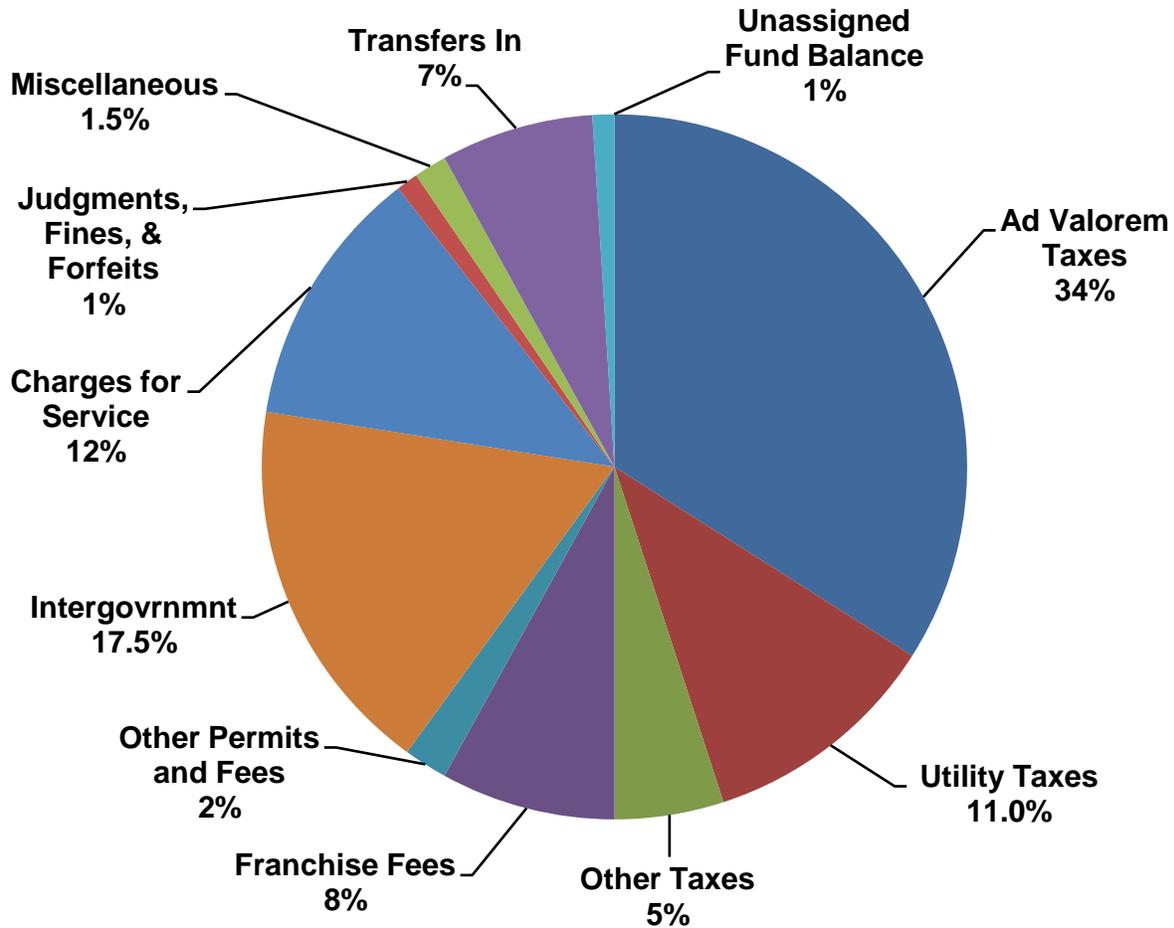
And finally, most of the Enterprise operations pay the General Fund a "payment in lieu of taxes" (PILOT) by City Council policy. This category of revenue is depicted on the following graph and chart as Transfers In. The combined receipts provided by transfers in to the General Fund from enterprise funds are approximately \$9.2 million, representing 7% of total General Fund revenues. These revenue sources reflect a slight decrease from fiscal year 2015/16.

Other smaller General Fund revenue sources include the revenue categories of Judgments, Fines and Forfeits and Miscellaneous revenues. Together, these sources represent approximately 2.3% of General Fund revenues.

GENERAL FUND REVENUES

Fiscal Year 2016/17

\$ 131,551,530



Revenue Source	2013/14	2014/15	2015/16	2016/17	% Change
Ad Valorem Taxes	\$36,453,700	\$38,779,620	\$41,180,080	\$44,384,830	8%
Utility Taxes	13,588,250	14,182,400	14,385,000	14,717,600	2%
Local Opt, Fuel & Other Taxes	8,260,650	7,604,780	7,201,700	7,100,400	(1%)
Franchise Fees	10,163,930	10,090,000	10,184,600	10,280,100	1%
Other Permits & Fees	1,985,700	2,220,500	2,372,250	2,372,250	0%
Intergovernmental	19,068,590	19,578,310	22,484,470	23,043,960	2%
Charges for Service	13,663,630	14,227,040	15,023,090	15,902,040	6%
Judgments, Fines, & Forfeits	996,150	1,034,000	908,000	950,400	5%
Miscellaneous	1,521,370	1,647,500	1,795,250	1,986,180	11%
Transfers In	7,798,490	8,008,410	9,196,490	9,161,770	0%
Total Annual Revenue	\$ 113,500,460	\$ 117,372,560	\$ 124,730,930	\$ 129,899,530	4%
Transfer (to) from surplus	1,423,420	(364,010)	(251,060)	1,652,000	758%
Total Revenues	\$114,923,880	\$ 117,008,550	\$ 124,479,870	\$ 131,551,530	6%

UTILITY FUNDS

Fund	2013/14	2014/15	2015/16	2016/17	% Change
Water & Sewer	\$ 67,727,960	\$ 70,406,600	\$ 81,955,210	\$ 74,084,730	(10%)
Gas	36,089,850	37,515,660	41,623,430	52,038,850	25%
Solid Waste & Recycling	21,965,190	22,721,790	23,924,230	24,536,640	3%
Stormwater	16,156,510	17,207,410	17,211,700	17,653,660	3%
Total	\$ 141,939,510	\$ 147,851,460	\$ 164,714,570	\$ 168,313,880	2%

Water and Sewer

Water and Sewer Fund operating budget reflects expenditures of \$74.1 million in fiscal year 2016/17, a 10% decrease from the 2015/16 budget due to a reduction in transfers to the Capital Improvement Fund. Annual revenues are budgeted at \$77.5 million. The staffing level of 188 full-time equivalent positions reflects an increase of one FTE in fiscal year 2016/17.

A water and wastewater rate study was completed by the outside consultant agency, Burton and Associates, in June 2016. A new rate structure will be proposed to the Council later this summer.

Gas

Budgeted revenues for fiscal year 2016/17 are approximately \$52 million, which includes the use of \$8.1 million of Gas Fund reserves which represents \$1.4 million for the estimated Gas dividend payment to the General Fund, and \$6.7 million for increased transfers to the Capital Improvement Fund. Estimated Gas Fund expenditures are \$52 million for fiscal year 2016/17, which reflects an increase of 25% over the current budget due to increased capital project funding. The staffing level of 104 full-time equivalent positions in 2016/17 reflects an increase of twelve FTE's over the current year. There are no planned rate increases for gas in fiscal year 2016/17.

Solid Waste and Recycling

The Solid Waste operating budget reflects expenditures of \$21.3 million in fiscal 2016/17 offset by operating revenues of approximately \$22 million. Budgeted expenditures reflect a 2% increase over the 2015/16 adopted budget and a staffing level of 111.5 full-time equivalent positions, the same as the current fiscal year.

Recycling operating expenditures are anticipated to be approximately \$3.3 million in fiscal year 2016/17, offset by operating revenues of approximately \$2.7 million. Budgeted expenditures reflect an 8% increase from the 2015/16 adopted budget and a staffing level of 22 full-time equivalent positions, the same as the current fiscal year.

A solid waste and recycling rate study was completed by the outside consultant agency, Burton and Associates, in October 2014. Based upon this rate study, 3.75% increases are planned effective October 1, 2016. This rate structure was approved by the City Council in August 2015.

Stormwater

Stormwater expenditures are budgeted at \$17.7 million in fiscal year 2016/17, a 3% increase from the 2015/16 budget. Annual revenues are budgeted at \$18.1 million. The Stormwater Fund reflects a staffing level of 52 full-time equivalent positions in 2016/17, the same as the current fiscal year.

A stormwater rate study was completed by the outside consultant agency, Burton and Associates, in August 2015. This budget includes planned rate increase of 1.25% from \$14.33 to \$14.50 per residential unit effective October 1, 2016. Additional 1.25% increases have been approved through fiscal year 2020. This rate structure was approved by the City Council in September 2015.

OTHER ENTERPRISE FUNDS

Fund	2013/14	2014/15	2015/16	2016/17	% Change
Marine Fund	\$ 4,488,090	\$ 4,526,360	\$ 4,589,840	\$ 4,223,510	(8%)
Airpark Fund	183,100	207,810	274,870	249,330	(9%)
Harbor Marina Fund	503,230	554,280	604,340	643,770	7%
Parking Fund	4,137,250	4,246,040	6,440,970	5,125,320	(20%)
Harborview	38,280	0	0	0	n/a
Total	\$ 9,349,950	\$ 9,534,490	\$ 11,910,020	\$ 10,241,930	(14%)

Marine Fund

The Marine Fund operating budget reflects expenditures of approximately \$4.2 million in fiscal 2016/17 offset by operating revenues of approximately \$4.5 million. Budgeted expenditures are approximately 8% less than the adopted 2015/16 budget.

The Marina operations are supported by a staffing level of 18.5 full-time equivalent positions, an increase of 0.6 FTE's from fiscal year 2015/16. Capital projects for the Marine Fund continue to support the needed infrastructure maintenance of the docks, fuel system, and other marina facilities, keeping them safe and functional for all users.

Airpark Fund

The operations of the Airpark reflect an expenditure budget of \$249,330 in fiscal year 2016/17, a 9% decrease from the 2015/16 budget. Operating revenues are budgeted at \$299,700. The fund is supported by 1.4 full-time equivalent positions, the same as fiscal year 2015/16.

Clearwater Harbor Marina Fund

The Clearwater Harbor Marina Fund operating budget is \$643,770 in fiscal year 2016/17, with operating revenues anticipated at \$794,190, reflecting a positive cash flow for the new budget year. The fund is supported by 6.7 full-time equivalent positions, the same as fiscal year 2015/16.

Parking

The Parking Fund operating budget for fiscal 2016/17 reflects anticipated expenditures of \$5.1 million offset by operating revenues of \$6.6 million. Expenditures reflect a decrease of 20% from the 2015/16 adopted budget. Staffing levels in the Parking Fund reflect 41.3 full-time equivalents for fiscal year 2016/17, an increase of 5.5 FTE's from the 2015/16 budget.

The Parking Fund continues to fund the Jolley Trolley beach service estimated at \$180,000 for fiscal year 2016/17, and the Sunsets at Pier 60 festival at an annual cost of \$22,900.

INTERNAL SERVICE FUNDS

Fund	2013/14	2014/15	2015/16	2016/17	% Change
Administrative Services	\$ 10,101,630	\$10,254,800	\$11,768,500	\$11,752,010	0%
General Services	4,612,240	4,386,430	4,553,390	4,884,560	7%
Garage Fund	13,540,500	14,848,020	15,858,140	17,484,130	10%
Central Insurance Fund	22,158,160	22,838,200	24,828,600	24,856,420	0%
Total	\$ 50,412,530	\$ 52,327,450	\$ 57,008,630	\$ 58,977,120	3%

Internal Service Funds

The Administrative Services Fund budget is approximately \$11.8 million in fiscal year 2016/17, a slight decrease from the 2015/16 budget. In order to balance the fiscal year 2016/17 budget, the use of \$921,650 of Administrative Services Fund reserves is planned to fund increased transfers to capital projects. The fund, which supports the Information Technology, Utility Customer Service and the City's Courier, is staffed by 77.8 full-time equivalent positions, an increase of three FTE's from the 2015/16 budget.

The General Services fund budget is approximately \$4.88 million in fiscal year 2016/17, an increase of 7% from the 2015/16 budget. The fund, which provides building and maintenance operations, is supported by 34.3 full-time equivalent positions, an increase of one FTE from the 2015/16 budget. This increase represents two new FTE's that are being added to General Services, offset by the transfer of one position to the Garage Fund.

The Garage Fund budget is approximately \$17.5 million in fiscal year 2016/17, an increase of 10% from the 2015/16 budget. The fund, which includes fleet maintenance and radio communications operations, is supported by 37 full-time equivalent positions, an increase of one FTE's from the 2015/16 budget. This FTE increase is due to the transfer of one position from General Services Administration.

The Central Insurance operating budget includes the programs supporting risk and employee benefit functions, the Employee Health Center, and all city insurance programs. The Central Insurance Fund budget is approximately \$24.9 million in fiscal year 2016/17, a slight decrease from the 2015/16 budget. The fund is supported by 7.5 full-time equivalent positions, the same as the prior year.

CAPITAL IMPROVEMENT FUND

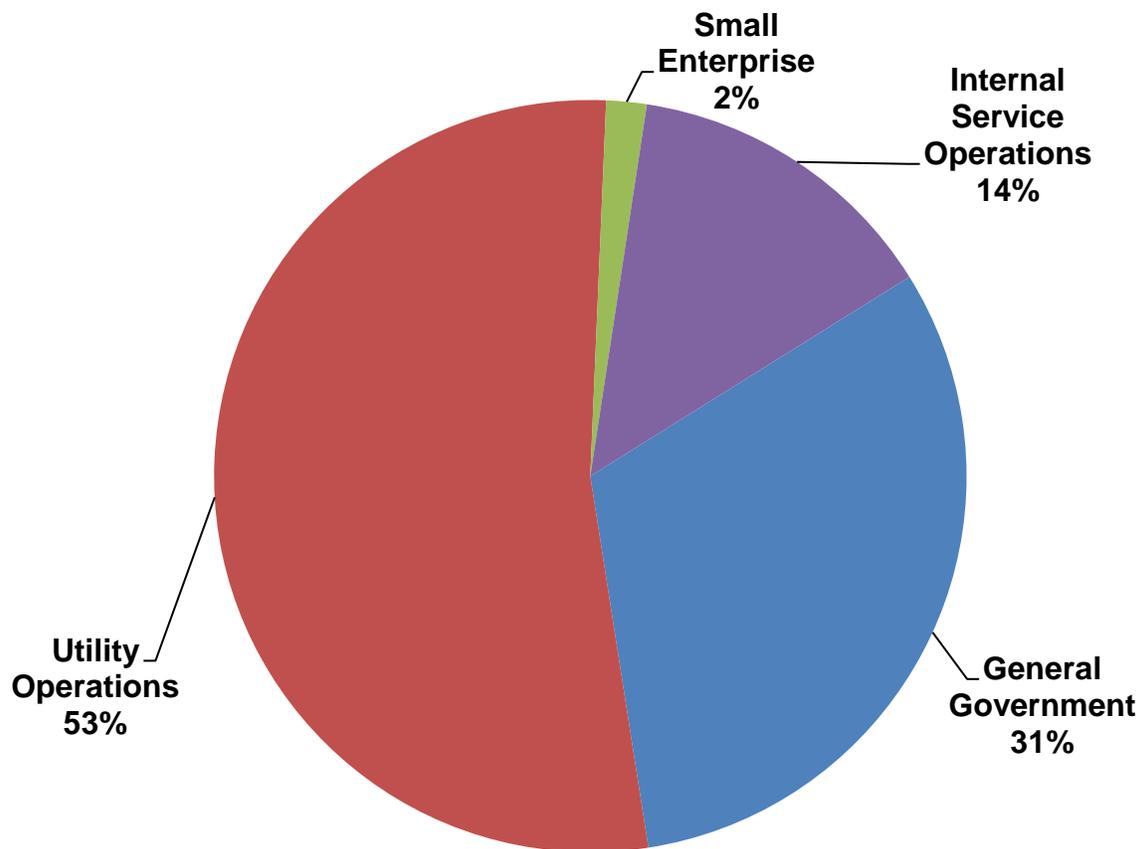
The capital improvement fund project budget is \$78.6 million for fiscal year 2016/17 and the six-year plan totals \$469.7 million. Of the total projects planned for 2016/17, approximately 53% of the projects, or \$41.8 million, are projects supporting one of the City's four utility operations, which consist of Water and Sewer, Stormwater, Solid Waste & Recycling, and Gas. Projects which total \$24.7 million are devoted to general government operations. General government type projects include those projects supporting the construction of fire facilities, police and fire equipment, street maintenance and intersection maintenance, and park development and maintenance.

The \$10.8 million allocated to internal service operation projects support the replacement of City vehicles and the maintenance of all telephone, radio, computer, and other information systems. Small enterprise projects are those projects that support the City's parking, airpark, and marine operations.

CAPITAL IMPROVEMENT FUND EXPENDITURES

Fiscal Year 2016/17

\$ 78,586,100



CAPITAL IMPROVEMENT PROGRAM

Category	2013/14	2014/15	2015/16	2016/17	% Change
Utility Operations	\$ 22,078,570	\$ 24,732,230	\$44,463,550	\$41,761,770	(6%)
General Government	15,136,240	14,636,810	15,312,400	24,691,930	61%
Internal Service Operations	6,811,100	8,607,000	7,633,400	10,771,400	41%
Small Enterprise	400,000	507,500	2,554,000	1,361,000	(47%)
Total	\$ 44,425,910	\$ 48,483,540	\$ 69,963,350	\$ 78,586,100	12%

The approved capital improvement budget for fiscal year 2016/17 is \$78,586,100. This represents a 12% increase over the 2015/16 budget.

Many of the projects included in the six-year plan are infrastructure maintenance projects funded annually and planned within currently adopted utility rate studies or enterprise operating plans. New or significant projects that are planned for implementation in the 2016/17 fiscal year are as follows:

Utility Operations

- City utility operations have decreased the funding on planned projects from the current year six-year plan. Water and Sewer Fund infrastructure projects reflect a decrease of \$14,180,940 in planned funding comparison to the fiscal year 2015/16. Gas Fund projects reflect an increase of \$11.3 million in fiscal year 2016/17, primarily related to the funding for replacement of the Gas System buildings on Myrtle Avenue.

General Government

- New this year, the purchase of a replacement Fire Boat (Marine 44) is proposed for \$650,000, funded with Penny for Pinellas revenue.
- Funding for the replacement of the Morningside Recreation Center is proposed in fiscal year 2016/17. This project will be funded with \$2,830,000 in Penny for Pinellas revenue; this reflects an increase of \$250,000 from planned funding to include major renovations of the outdoor pool prior to construction.
- Funding for the Downtown Streetscaping (Cleveland between Osceola and Myrtle) is planned to begin in fiscal year 2016/17. This total project estimated at \$6 million will be funded with \$2 million in Penny for Pinellas revenue in each of the next three years.
- New this year, the Crest Lake Park Improvements project is proposed for a total of \$1,600,000 funded with Penny for Pinellas revenue. In fiscal year 2016/17, \$850,000 is funded with the remaining project budget to be funded in fiscal year 2018/19.
- New this year, the Seminole Boat Launch Improvements project is proposed with a total budget estimated at \$6,438,000. Funding of \$1,652,000 is provided in fiscal year 2016/17 with General Fund revenues; the remaining project funding for future years has yet to be determined.
- Parks and Recreation projects for the Long Center Infrastructure Repairs reflect an increase of \$882,600 to fund major renovations needed for the pool and gymnasium lighting. The Bright House Field Infrastructure Repairs project also reflects a \$350,000 increase to begin to address major capital repairs.

- Library projects which total \$373,850 are funded with General Fund revenue. The funding will provide for the construction of the fourth Maker Space area and upgrades to support alternative usages at the Main library, and a new repair and replacement project for system wide improvements.
- Funding for the AC System/Chiller project at Police Main and the Municipal Services Building is proposed to begin in fiscal year 2016/17 with funding of \$500,000; remaining funding for the total project estimated at \$1,750,000 is staggered over the next four years.
- Other projects for Maintenance of General Facilities total \$1,755,000 for fiscal year 2016/17. This is an increase of \$853,000 over prior year funding due to the need for major renovations at our existing facilities.

Internal Service Operations

- New this year, the City Emergency Operation Center (EOC) and Disaster Recovery Facility Expansion project is proposed for a project total of \$3,360,000 funded with Penny for Pinellas revenue. Funding in fiscal year 2016/17 is estimated at \$360,000 for design and permitting, with construction funding of \$3 million planned in 2017/18.

Small Enterprise Operations

- Funding for Small Enterprise Operation projects reflect a decrease from prior year due to increased one time project funding for a Parking project in fiscal year 2015/16.

ANALYSIS OF FTE CHANGES FOR FY 2016/17

As reflected earlier in the Executive Summary, total full-time equivalent positions for 2016/17 are reflected at 1,787.7 FTEs, an increase of 44.7 FTE positions over the amended 2015/16 budget. The following analysis is divided by fund for purposes of explanation and justification.

GENERAL FUND

The budget proposes 19.6 FTE additions within the General Fund, as identified on the following worksheet.

Economic Development - 1 new FTE in support of increased administrative duties. The change in complexities of federal and state funding allocations and increased program income has overwhelmed existing Housing staff. An additional administrative position is needed to serve all administrative functions of the department.

Engineering - 1 new FTE to provide engineering support to the Public Utilities department based on the increased demand to complete critical renewal and replacement projects. This position is completely funded by the Water and Sewer fund with no net impact to the General Fund.

Fire Department - 3 new FTEs, comprised of one Respiratory Protection Analyst to provide a dedicated position to perform critical equipment maintenance; one Fire Inspector II to maintain the schedule for life safety inspections of existing properties, businesses, and facilities and provide timely plans review and new construction inspections; and one Training Lieutenant to improve training offered to department staff. Additionally with Pinellas County transition to agency (Continuing Medical Education), this position will be responsible for scheduling all personnel to complete training in required time period, and will ensure compliance with Pinellas County Paramedic certification process.

Human Resources - 0.4 FTEs are being added which reflects an increase of hours to part time HR Office Assistants. These increased hours will support the increased work load associated with record keeping, public record requests and administrative tasks.

Library - 1.2 FTE's are being added which represent one Librarian to provide staffing for an additional Maker Space at the Main Library based on ULI recommendations, and 0.2 FTE's representing additional hours resulting from schedule changes to part time Librarians.

Parks and Recreation - 7 FTE's, comprised 3.9 FTE's to support the growth in sports tourism events which include a Recreation Supervisor, 2 Parks Service Technicians, 0.6 Seasonal Recreation Programmer, and 0.3 Seasonal Parks Service Technician; 1.3 FTE's to support increased part time hours for Pool Guards to enhance youth swim lessons; 0.4 FTE's which represent increased part time hours for seasonal Recreation Leaders to provide dedicated breaks for camp staff; 0.4 FTE's for an additional seasonal Parks Service Technician to assist with garbage pick up on Clearwater Beach during peak times; and 1 Parks Service Technician to provide for increased maintenance needs due to new locations including, Enterprise Dog Park, Lake Chautauqua Equestrian Park, Courtney Campbell Trail, and Bayshore Trail. Enhanced revenues are recognized to offset the impact of most of this increase in the General Fund.

Planning & Development - 1 FTE, to establish a new Transportation Planner position to provide for specific expertise in advancing the public/transportation realm in current and future projects. Considerable input on transportation and public access integrated design will impact design and construction of the public realm.

Police - 5 additional FTE's, comprised of 4 Police Officers and 1 Police Information Technician (PIT). The additional Officers are needed to create a Community Problem Response Team (CPR) team in District III which is critical to having a flexible, adaptive, problem solving, work force capable of utilizing non-traditional methods to address patterns and issues rapidly. The additional PIT is necessary in order to keep up with the increased demands on the unit, most significantly with requests for public records.

UTILITY AND ENTERPRISE FUNDS

The budget proposes 19.1 FTE additions within the Utility and Enterprise Funds, as identified on the following worksheet.

Public Utilities - 1 FTE, to establish a new Maintenance Manager position which will provide increased oversight of the Maintenance Program. The maintenance staff, including six licensed electricians, six telemetry and controls technicians, sixteen mechanics, and a coordinator, has increased in complexity over the years and is in need of increased managerial support.

Gas System - 12 new FTE's are being added. An Assistant Director, Safety and Training Coordinator, and Engineering and Planning Manager are being requested due to departmental restructure, and 9 FTE's are being added to support system growth in Pasco County and future plans to construct a new facility for the northern system service areas. The position titles are outlined in the following worksheet.

Parking - 5.5 FTEs are being added. Parking activities have increased as a result of a greater need for parking in the downtown and beach community. In addition, the department has acquired the responsibility for supervision of 5.2 FTEs that were formerly overseen by the Police Department. Parking controls have become more technically advanced which requires a more complex approach to operating the Parking System. The position titles are outlined in the following worksheet.

Marine and Aviation - 0.6 FTEs to provide for an additional part time Parking Facility and Security Aide due to increased activity and traffic flow at the Beach Marina.

INTERNAL SERVICES FUNDS AND SPECIAL PROGRAM FUNDS

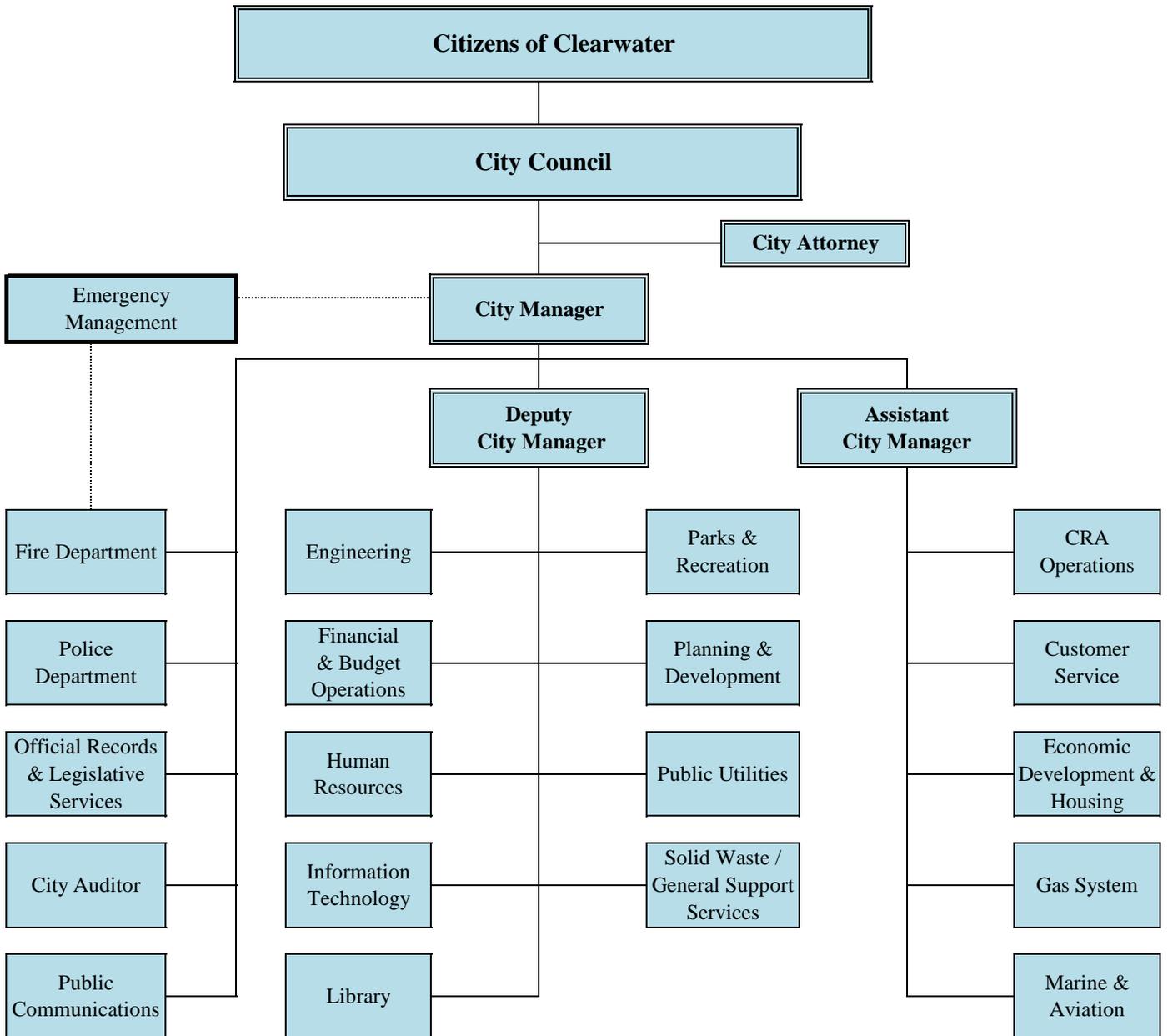
As reflected in the following worksheet, a net of 6 FTEs are proposed within the Internal Services Funds. This includes 3 FTEs in the Information Technology Department, to support service level increases and demands; and a net of 2 additions to the **General Services/Garage** Costs Centers which represent 2 new positions in **Building & Maintenance** needed to properly maintain aging facilities and buildings and the addition of new ones to our inventory. The Special Program Fund reflects the addition of 1 FTE related to **Special Events** that will be funded by special event revenues.

A list of changes to FTE positions across all City operations, including the transfer of FTE positions between departments, is included on the next page.

**ANALYSIS OF FTE CHANGES FOR FY 2016/17
Proposed 2016/17 Budget**

		Additions and (Deletions)	Transfers Within Depts.	Position Title
General Fund				
<u>City Manager</u>			(1.0)	Executive Assistant
<u>CRA Administration</u>			1.0	Executive Assistant
			1.0	Downtown Manager
			0.4	Community Development Manager
			1.2	Economic Development Coordinator
<u>Economic Development & Housing</u>			(1.0)	Downtown Manager
			(0.4)	Community Development Manager
			(1.2)	Economic Development Coordinator
			1.0	Staff Assistant
<u>Engineering</u>			1.0	Sr. Professional Engineer
<u>Fire Department</u>			1.0	Respiratory Protection Analyst
			1.0	Fire Inspector II
			1.0	Training Lieutenant
<u>Human Resources</u>			0.4	HR Office Assistant
<u>Library</u>			1.2	Librarian
<u>Parks and Recreation</u>			1.0	Recreation Supervisor
			3.7	Park Service Technician
			1.3	Pool Guards
			0.4	Recreation Leader
			0.6	Recreation Programmer
<u>Planning & Development</u>			1.0	Transportation Planner
<u>Police</u>			4.0	Police Officer
			1.0	Police Information Technician
			19.6	0.0
Total General Fund				
Utility Funds				
<u>Public Utilities</u>			1.0	Maintenance Manager

City of Clearwater Organizational Chart





GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished
Budget Presentation
Award*

PRESENTED TO

**City of Clearwater
Florida**

For the Fiscal Year Beginning

October 1, 2015

A handwritten signature in black ink, reading "Jeffrey R. Enos".

Executive Director

The Government Finance Officers Association of the United States and Canada (GFOA) presented a Distinguished Budget Presentation Award to the City of Clearwater, Florida for its annual budget for the fiscal year beginning October 1, 2015.

In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as a financial plan, as an operations guide, and as a communications device.

The award is valid for a period of one year only. We believe our current budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.

The GFOA is the leading association for government finance professionals in North America. This is our thirtieth year to earn the award; it was given for our Annual Operating and Capital Improvement Budget 2015/2016. GFOA's Distinguished Budget Presentation Awards Program is the only national awards program in governmental budgeting. The City also holds GFOA's Certificate of Achievement for Excellence in Financial Reporting for our Comprehensive Annual Financial Report.

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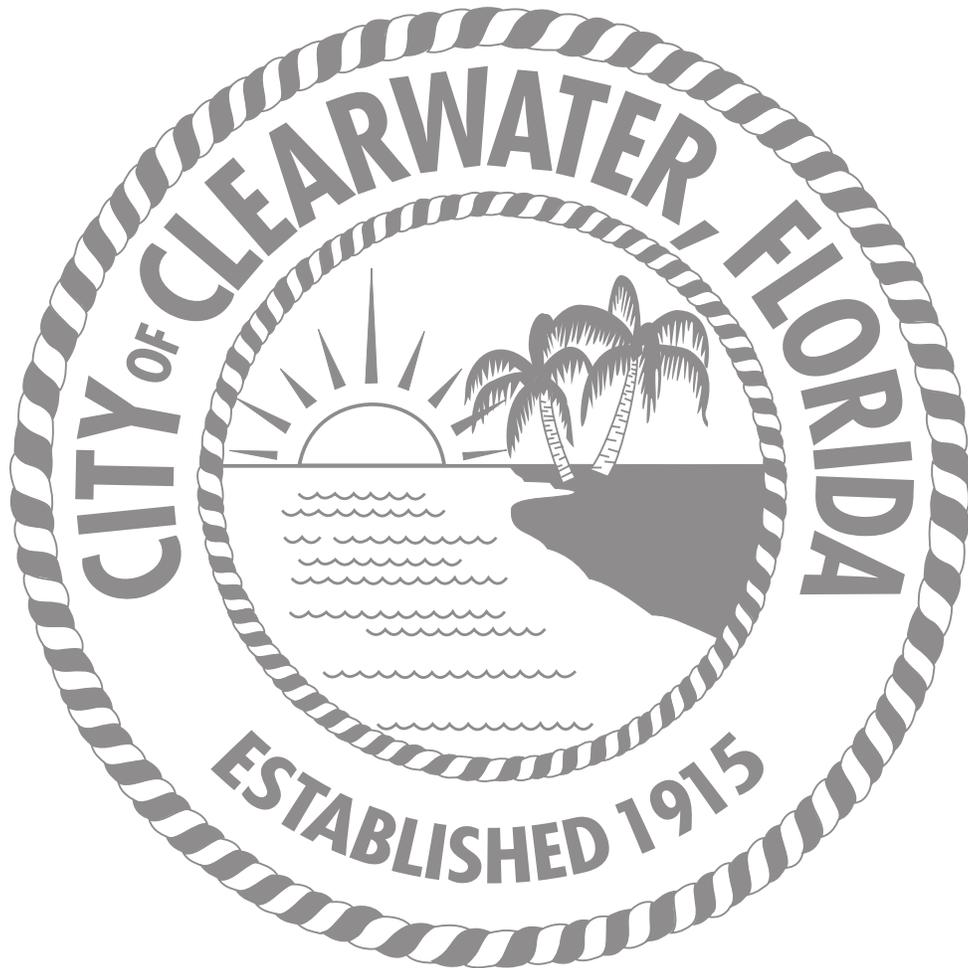
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Budget Calendar

Fiscal Year 2016/17

Feb – April	City Manager and Assistant City Managers review six-year capital improvement plan and department organization and proposed program savings with Department Directors.
March/April	Departments prepare operating budgets.
April 11	City Council Strategic Planning Special Meeting
May	City Manager meetings with Departments to provide final direction and finalize department budgets.
May 31	Receipt of <u>early</u> “Estimate of Taxable Values” from Pinellas County.
July 1	Receipt of Preliminary Taxable Values from Pinellas County (figures used in Budget).
July 21	City Manager presents Preliminary Operating and Capital Improvement Budget to the City Council.
July 21	City Council sets Preliminary millage rate.
August 4	Special City Council Meeting to discuss the budget.
August 4	City must provide Pinellas County with Preliminary millage rate.
September 15	First Public Hearing on Annual Operating and Capital Improvement Budget.
September 15	Public Hearing on Penny for Pinellas projects.
September 29	Final Public Hearing on Annual Operating and Capital Improvement Budget.

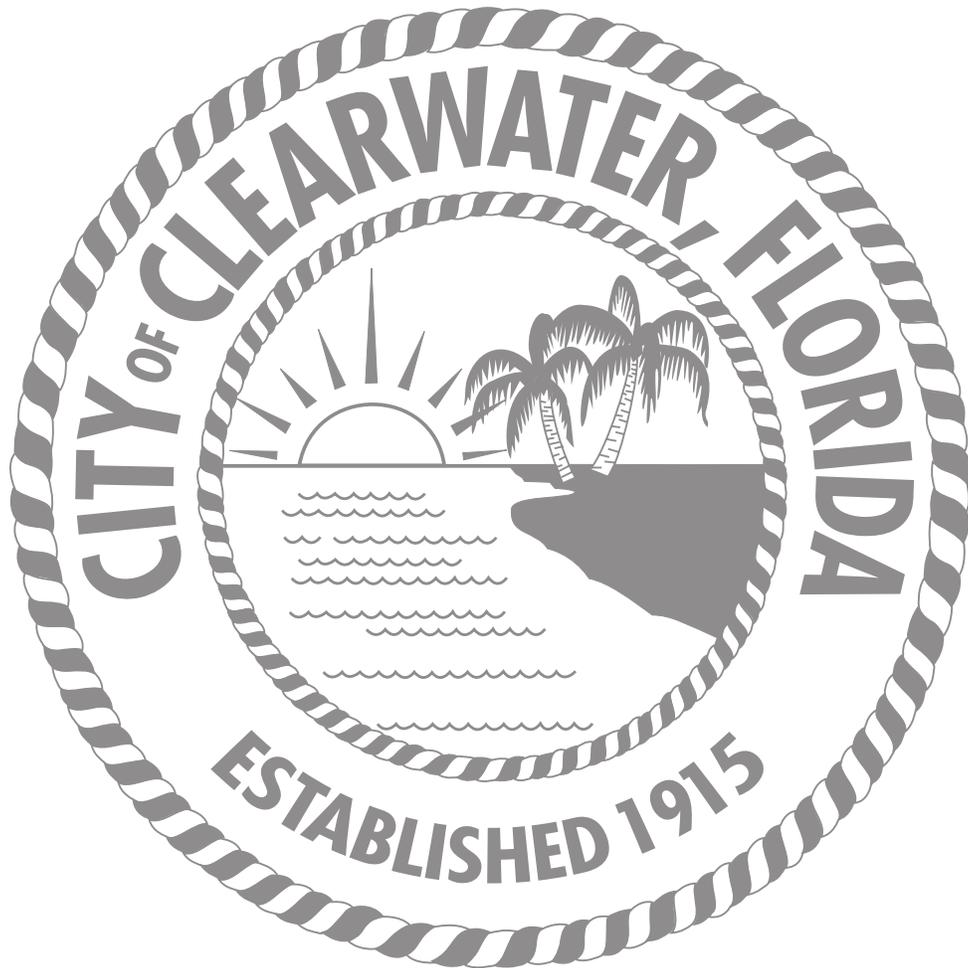


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**COMPARATIVE STATEMENT OF
TAXABLE PROPERTY VALUE AND TAX LEVY**

	<u>2012-13</u>	<u>2013-14</u>	<u>2014-15</u>	<u>2015-16</u>	<u>2016-17</u>
ASSESSED PROPERTY VALUE:					
Taxable Valuation of Existing Structures	7,472,735,818	7,727,536,786	7,735,133,257	8,681,755,210	9,338,355,816
Taxable Valuation of New Construction	40,639,751	36,187,498	28,591,027	66,930,097	79,128,598
Total, Taxable Valuation:	<u>7,513,375,569</u>	<u>7,763,724,284</u>	<u>7,763,724,284</u>	<u>8,748,685,307</u>	<u>9,417,484,414</u>
Value of a Mill	7,513,376	7,763,724	7,763,724	8,748,685.00	9,417,484.00
Less Estimated Discount	<u>(300,535)</u>	<u>(310,549)</u>	<u>(310,549)</u>	<u>(349,947)</u>	<u>(376,699)</u>
NET VALUE OF ONE MILL:	7,212,841	7,453,175	7,453,175	8,398,738	9,040,785

	<u>2012-13</u>		<u>2013-14</u>		<u>2014-15</u>		<u>2015-16</u>		<u>2016-17</u>	
	Mills	Tax Revenue								
TAX LEVY:										
Operating:										
Employees' Pension	1.8559	13,386,440	1.6922	12,612,520	1.3816	10,296,980	1.0779	9,053,390	0.9234	8,348,690
General Operating	2.8951	20,882,048	3.0641	22,836,998	3.3676	25,099,478	3.6744	30,860,436	3.8300	34,626,654
PACT (Ruth Eckerd Hall)	0.0555	400,000	0.0537	400,000	0.0537	400,000	0.0476	400,000	0.0442	400,000
Community Redevelopment	0.1029	742,230	0.0994	741,100	0.1066	794,160	0.1094	918,936	0.1117	1,009,484
Total Operating:	4.9094	35,410,718	4.9094	36,590,618	4.9094	36,590,618	4.9094	41,232,762	4.9094	44,384,828
Capital Improvements:										
Road Maint. & Improvements	0.2456	1,771,474	0.2456	1,830,500	0.2456	1,830,500	0.2456	2,062,730	0.2456	2,220,417
GRAND TOTAL:	<u>5.1550</u>	<u>37,182,192</u>	<u>5.1550</u>	<u>38,421,117</u>	<u>5.1550</u>	<u>38,421,117</u>	<u>5.1550</u>	<u>43,295,492</u>	<u>5.1550</u>	<u>46,605,245</u>



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GENERAL FUND

STATEMENT OF REVENUES AND EXPENDITURES

	ACTUAL FY 14/15	BUDGET FY 15/16	MID YEAR AMENDED BUDGET FY 15/16	PROPOSED FY 16/17
UNASSIGNED FUND BALANCE				29,797,031
REVENUES:				
Ad Valorem Taxes	38,969,608	41,180,080	41,180,080	44,384,830
Utility Taxes	14,094,447	14,385,000	14,385,000	14,717,600
Local Option, Fuel & Other Taxes	6,947,334	7,201,700	7,201,700	7,100,400
Franchise Fees	9,872,948	10,184,600	10,184,600	10,280,100
Other Permits and Fees	3,048,774	2,372,250	2,492,250	2,372,250
Intergovernmental Revenues	22,133,947	22,484,470	22,650,400	23,043,960
Charges for Services	14,466,097	15,023,090	15,240,090	15,902,040
Judgments, Fines & Forfeits	1,227,071	908,000	908,000	950,400
Miscellaneous Revenues	9,328,318	1,795,250	1,795,250	1,986,180
Transfers In	10,190,483	9,196,490	9,228,726	9,161,770
Other Financing Sources	-	-	-	-
TOTAL BUDGETED REVENUES	130,279,027	124,730,930	125,266,096	129,899,530
Transfer (to) from Surplus		(251,060)	1,678,820	1,652,000
TOTAL REVENUES	130,279,027	124,479,870	126,944,916	131,551,530
EXPENDITURES:				
City Council	272,473	316,430	316,430	320,360
City Manager's Office	1,105,822	1,075,590	1,075,590	993,950
City Attorney's Office	1,390,297	1,652,360	1,652,360	1,651,920
City Audit	199,487	207,370	207,370	216,330
CRA Administration	-	-	-	395,140
Economic Development & Housing	1,618,665	1,735,030	1,778,500	1,706,650
Engineering	7,389,814	7,857,040	7,857,040	7,865,730
Finance	2,365,798	2,405,570	2,405,570	2,472,950
Fire	24,468,989	25,528,490	26,297,300	26,312,890
Human Resources	1,021,451	1,173,410	1,173,410	1,226,130
Library	6,152,371	6,759,060	6,759,060	7,219,940
Marine & Aviation	909,057	967,980	1,184,980	1,133,360
Non-Departmental	8,308,830	4,274,420	5,572,426	6,600,840
Official Records & Legislative Services	987,962	1,130,440	1,130,440	1,060,210
Parks & Recreation	22,359,360	23,590,520	23,590,520	25,682,620
Planning & Development	4,978,905	5,400,550	5,533,810	5,627,690
Police	36,854,336	39,139,980	39,144,480	39,781,790
Public Communications	1,003,761	990,180	990,180	997,000
Public Utilities	272,844	275,450	275,450	286,030
TOTAL EXPENDITURES	121,660,222	124,479,870	126,944,916	131,551,530
ENDING FUND BALANCE				28,145,031

WATER & SEWER FUND

STATEMENT OF REVENUES AND EXPENDITURES

	ACTUAL FY 14/15	BUDGET FY 15/16	MID YEAR AMENDED BUDGET FY 15/16	PROPOSED FY 16/17
FUND EQUITY (Unrestricted Net Assets)				36,984,779
REVENUES:				
Charges for Service	73,773,387	74,103,970	74,103,970	76,596,950
Judgments, Fines & Forfeits	225,264	271,000	271,000	271,000
Miscellaneous Revenues	1,725,408	1,749,010	1,749,010	603,000
Transfers In	-	-	-	-
TOTAL BUDGETED REVENUES	75,724,059	76,123,980	76,123,980	77,470,950
Fund Reserves		5,831,230	5,831,230	-
TOTAL REVENUES	75,724,059	81,955,210	81,955,210	77,470,950
EXPENDITURES:				
Public Utilities Administration	916,251	1,122,590	1,122,590	1,586,550
Wastewater Collection	6,218,173	13,730,220	13,730,220	10,632,980
Public Utilities Maintenance	4,049,419	5,769,310	5,769,310	4,646,290
WPC Plant Operations	12,023,614	16,525,090	16,525,090	19,603,910
WPC Laboratory Operations	1,226,283	1,502,590	1,502,590	1,613,290
WPC Industrial Pretreatment	724,440	914,050	914,050	955,760
Water Distribution	13,502,647	11,638,370	11,638,370	6,704,070
Water Supply	11,868,976	14,492,130	14,492,130	12,079,990
Reclaimed Water	2,172,072	2,490,510	2,490,510	2,487,730
Non-Departmental	13,780,598	13,770,350	13,770,350	13,774,160
TOTAL EXPENDITURES	66,482,473	81,955,210	81,955,210	74,084,730
Source (Use) of Fund Equity				-
ENDING FUND EQUITY (Unrestricted Net Assets)				40,370,999

STORMWATER UTILITY FUND

STATEMENT OF REVENUES AND EXPENDITURES

	ACTUAL FY 14/15	BUDGET FY 15/16	MID YEAR AMENDED BUDGET FY 15/16	PROPOSED FY 16/17
FUND EQUITY (Unrestricted Net Assets)				31,854,211
REVENUES:				
Charges for Service	18,035,904	17,465,870	17,465,870	17,715,120
Judgments, Fines & Forfeits	77,763	50,000	50,000	50,000
Miscellaneous Revenues	677,830	231,700	231,700	335,000
Transfers In	539,173	-	-	-
TOTAL BUDGETED REVENUES	19,330,670	17,747,570	17,747,570	18,100,120
Fund Reserves			-	
TOTAL REVENUES	19,330,670	17,747,570	17,747,570	18,100,120
EXPENDITURES:				
Eng/Stormwater Management	3,660,826	10,411,190	10,411,190	11,180,240
PS/Stormwater Maintenance	8,472,731	6,800,510	6,800,510	6,473,420
TOTAL EXPENDITURES	12,133,557	17,211,700	17,211,700	17,653,660
ENDING FUND EQUITY (Unrestricted Net Assets)				32,300,671

GAS FUND

STATEMENT OF REVENUES AND EXPENDITURES

	ACTUAL FY 14/15	BUDGET FY 15/16	MID YEAR AMENDED BUDGET FY 15/16	PROPOSED FY 16/17
FUND EQUITY (Unrestricted Net Assets)				43,143,338
REVENUES:				
Intergovernmental Revenues				
Charges for Service	40,680,699	41,819,270	42,191,270	43,261,840
Judgments, Fines & Forfeits	158,013	153,000	153,000	153,000
Miscellaneous Revenues	1,146,392	484,500	654,500	509,500
Transfers In	850,000	-	-	-
TOTAL BUDGETED REVENUES	42,835,104	42,456,770	42,998,770	43,924,340
Fund Reserves		2,700,000	2,546,812	8,114,510
TOTAL REVENUES	42,835,104	45,156,770	45,545,582	52,038,850
EXPENDITURES:				
Gas Administration & Supply	21,613,159	23,893,060	22,409,329	22,051,990
Pinellas Gas Operations	4,846,582	7,561,590	7,767,586	7,694,220
Pasco Gas Operations	1,996,588	3,636,840	3,943,360	4,941,400
Gas System Marketing & Sales	3,234,123	6,531,940	7,208,155	17,351,240
TOTAL EXPENDITURES	31,690,452	41,623,430	41,328,430	52,038,850
ENDING FUND EQUITY (Unrestricted Net Assets)				35,028,828

SOLID WASTE AND RECYCLING FUND

STATEMENT OF REVENUES AND EXPENDITURES

	ACTUAL FY 14/15	BUDGET FY 15/16	MID YEAR AMENDED BUDGET FY 15/16	PROPOSED FY 16/17
FUND EQUITY (Unrestricted Net Assets)				33,872,183
REVENUES:				
Other Permits and Fees	1,187	1,000	1,000	1,200
Charges for Service	19,875,555	20,210,000	20,360,000	21,285,000
Judgments, Fines & Forfeits	88,550	85,100	85,100	85,100
Miscellaneous Revenues	1,093,918	629,000	652,500	628,000
Transfers In	-	-	-	-
Subtotal Solid Waste Revenues	21,059,210	20,925,100	21,098,600	21,999,300
Other Permits and Fees	173	300	300	400
Intergovernmental Revenues	83,276	-	82,710	-
Charges for Service	1,821,588	1,905,000	1,935,000	2,015,000
Judgments, Fines & Forfeits	8,374	7,700	7,700	7,800
Miscellaneous Revenues	426,024	374,350	361,350	306,350
Transfers In	300,000	350,000	350,000	390,000
Subtotal Recycling Revenues	2,639,435	2,637,350	2,737,060	2,719,550
TOTAL BUDGETED REVENUES	23,698,645	23,562,450	23,835,660	24,718,850
Fund Reserves		361,780	511,780	-
TOTAL REVENUES	23,698,645	23,924,230	24,347,440	24,718,850
EXPENDITURES:				
Solid Waste Administration	1,081,894	1,116,070	1,268,570	971,150
Solid Waste Collection	15,154,797	17,260,030	17,274,330	17,731,470
Solid Waste Transfer	1,577,391	1,608,160	1,608,160	1,668,990
Container Maintenance	838,437	889,870	889,870	882,670
Subtotal Solid Waste Expenditures	18,652,519	20,874,130	21,040,930	21,254,280
Recycling-Residential	1,205,045	1,266,850	1,358,050	1,365,860
Recycling-Multi Family	351,999	445,360	415,360	473,490
Recycling-Commercial	1,253,082	1,337,890	1,367,890	1,443,010
Subtotal Recycling Expenditures	2,810,126	3,050,100	3,141,300	3,282,360
TOTAL EXPENDITURES	21,462,645	23,924,230	24,182,230	24,536,640
ENDING FUND EQUITY (Unrestricted Net Assets)				34,054,393

MARINE FUND

STATEMENT OF REVENUES AND EXPENDITURES

	ACTUAL FY 14/15	BUDGET FY 15/16	MID YEAR AMENDED BUDGET FY 15/16	PROPOSED FY 16/17
FUND EQUITY (Unrestricted Net Assets)				1,099,704
REVENUES:				
Intergovernmental Revenues	5,090	4,080	4,080	5,000
Charges for Service	4,305,793	4,802,130	4,802,130	4,429,230
Judgments, Fines & Forfeits	2,343	2,000	2,000	3,000
Miscellaneous Revenues	57,976	40,000	40,000	44,250
Transfers In	-	-	409,606	-
TOTAL BUDGETED REVENUES	4,371,202	4,848,210	5,257,816	4,481,480
Use of Fund Equity				
TOTAL REVENUES	4,371,202	4,848,210	5,257,816	4,481,480
EXPENDITURES:				
Marina Operations	3,961,585	4,589,840	4,999,446	4,223,510
TOTAL EXPENDITURES	3,961,585	4,589,840	4,999,446	4,223,510
ENDING FUND EQUITY (Unrestricted Net Assets)				1,357,674

AIRPARK FUND

STATEMENT OF REVENUES AND EXPENDITURES

	ACTUAL FY 14/15	BUDGET FY 15/16	MID YEAR AMENDED BUDGET FY 15/16	PROPOSED FY 16/17
FUND EQUITY (Unrestricted Net Assets)				463,336
REVENUES:				
Intergovernmental Revenues	716,800			
Charges for Service	17,922	14,000	14,000	14,000
Miscellaneous Revenues	267,823	267,000	267,000	285,700
Transfers In	25,000	-	6	-
TOTAL BUDGETED REVENUES	1,027,545	281,000	281,006	299,700
Use of Fund Equity				
TOTAL REVENUES	1,027,545	281,000	281,006	299,700
EXPENDITURES:				
Airpark Operations	202,328	274,870	274,870	249,330
TOTAL EXPENDITURES	202,328	274,870	274,870	249,330
ENDING FUND EQUITY (Unrestricted Net Assets)				513,706

CLEARWATER HARBOR MARINA FUND

STATEMENT OF REVENUES AND EXPENDITURES

	ACTUAL FY 14/15	BUDGET FY 15/16	MID YEAR AMENDED BUDGET FY 15/16	PROPOSED FY 16/17
FUND EQUITY (Unrestricted Net Assets)				1,157,641
REVENUES:				
Intergovernmental Revenues	50,000	50,000	50,000	50,000
Charges for Service	662,007	661,070	661,070	726,490
Judgments, Fines & Forfeits	840	1,200	1,200	1,200
Miscellaneous Revenues	23,486	7,000	7,000	16,500
Transfers In	-	-	-	-
TOTAL BUDGETED REVENUES	736,333	719,270	719,270	794,190
Use of Fund Equity	-	-	-	-
TOTAL REVENUES	736,333	719,270	719,270	794,190
EXPENDITURES:				
Clearwater Harbor Marina Operations	953,466	604,340	604,340	643,770
TOTAL EXPENDITURES	953,466	604,340	604,340	643,770
ENDING FUND EQUITY (Unrestricted Net Assets)				1,308,061

PARKING FUND

STATEMENT OF REVENUES AND EXPENDITURES

	ACTUAL FY 14/15	BUDGET FY 15/16	MID YEAR AMENDED BUDGET FY 15/16	PROPOSED FY 16/17
FUND EQUITY (Unrestricted Net Assets)				10,396,072
REVENUES:				
Charges for Service	5,096,454	4,527,170	4,578,500	5,686,610
Judgments, Fines & Forfeits	730,217	650,000	650,000	640,000
Miscellaneous Revenues	816,060	324,370	324,370	267,000
Transfers In	-	-	-	-
TOTAL BUDGETED REVENUES	6,642,731	5,501,540	5,552,870	6,593,610
Use of Fund Equity	-	939,430	952,218	-
TOTAL REVENUES	6,642,731	6,440,970	6,505,088	6,593,610
EXPENDITURES:				
Engineering/Parking System	2,937,840	5,080,050	5,144,168	3,748,320
Engineering/Parking Enforcement	590,886	663,870	663,870	635,220
Parks and Rec/Beach Guards Operations	631,309	697,050	697,050	741,780
TOTAL EXPENDITURES	4,160,035	6,440,970	6,505,088	5,125,320
ENDING FUND EQUITY (Unrestricted Net Assets)				11,864,362

GENERAL SERVICES FUND

STATEMENT OF REVENUES AND EXPENDITURES

	ACTUAL FY 14/15	BUDGET FY 15/16	MID YEAR AMENDED BUDGET FY 15/16	PROPOSED FY 16/17
FUND EQUITY (Unrestricted Net Assets)				2,311,085
Charges for Service	4,533,360	4,597,290	4,597,290	4,864,560
Miscellaneous Revenues	42,310	20,000	20,000	20,000
Transfers In	-	-	-	-
TOTAL BUDGETED REVENUES	4,575,670	4,617,290	4,617,290	4,884,560
Fund Reserves	-	-	-	-
TOTAL REVENUES	4,575,670	4,617,290	4,617,290	4,884,560
EXPENDITURES:				
Administration	474,696	424,830	424,830	509,470
Building & Maintenance	3,949,232	4,128,560	4,128,560	4,375,090
TOTAL EXPENDITURES	4,423,928	4,553,390	4,553,390	4,884,560
ENDING FUND EQUITY (Unrestricted Net Assets)				2,311,085

ADMINISTRATIVE SERVICES FUND

STATEMENT OF REVENUES AND EXPENDITURES

	ACTUAL FY 14/15	BUDGET FY 15/16	MID YEAR AMENDED BUDGET FY 15/16	PROPOSED FY 16/17
FUND EQUITY (Unrestricted Net Assets)				9,008,333
Charges for Service	9,994,032	10,559,270	10,559,270	10,720,360
Miscellaneous Revenues	224,324	105,000	105,000	110,000
Transfers In	-	-	-	-
TOTAL BUDGETED REVENUES	10,218,356	10,664,270	10,664,270	10,830,360
Fund Reserves	-	1,250,000	1,250,000	921,650
TOTAL REVENUES	10,218,356	11,914,270	11,914,270	11,752,010
EXPENDITURES:				
Information Technology/Admin	313,909	375,330	375,330	389,700
Info Tech/Network Services	2,398,185	3,249,620	3,249,620	3,419,880
Info Tech/Software Applications	2,257,246	3,688,710	3,688,710	3,541,860
Info Tech/Telecommunications	693,144	700,720	700,720	647,360
Public Comm/Courier	171,204	153,180	153,180	155,050
Utility Customer Service	3,215,827	3,600,940	3,600,940	3,598,160
TOTAL EXPENDITURES	9,049,515	11,768,500	11,768,500	11,752,010
ENDING FUND EQUITY (Unrestricted Net Assets)				8,086,683

GARAGE FUND

STATEMENT OF REVENUES AND EXPENDITURES

	ACTUAL FY 14/15	BUDGET FY 15/16	MID YEAR AMENDED BUDGET FY 15/16	PROPOSED FY 16/17
FUND EQUITY (Unrestricted Net Assets)				7,132,763
Charges for Service	12,312,064	16,176,170	16,176,170	16,570,810
Miscellaneous Revenues	989,785	430,000	430,000	440,000
Transfers In	1,133,556	-	-	-
TOTAL BUDGETED REVENUES	14,435,405	16,606,170	16,606,170	17,010,810
Fund Reserves			-	473,320
TOTAL REVENUES	14,435,405	16,606,170	16,606,170	17,484,130
EXPENDITURES:				
Fleet Maintenance	11,557,393	14,329,760	14,329,760	15,804,300
Radio Communications	423,206	1,528,380	1,528,380	1,679,830
TOTAL EXPENDITURES	11,980,599	15,858,140	15,858,140	17,484,130
ENDING FUND EQUITY (Unrestricted Net Assets)				6,659,443

CENTRAL INSURANCE FUND

STATEMENT OF REVENUES AND EXPENDITURES

	ACTUAL FY 14/15	BUDGET FY 15/16	MID YEAR AMENDED BUDGET FY 15/16	PROPOSED FY 16/17
FUND EQUITY (Unrestricted Net Assets)				23,527,185
Charges for Service	21,766,386	24,225,280	24,755,499	24,463,590
Miscellaneous Revenues	859,823	556,000	556,000	556,000
Transfers In	-	9,900	9,900	-
TOTAL BUDGETED REVENUES	22,626,209	24,791,180	25,321,399	25,019,590
Fund Reserves		37,420	37,420	-
TOTAL REVENUES	22,626,209	24,828,600	25,358,819	25,019,590
EXPENDITURES:				
Risk Management	376,024	459,190	989,409	486,630
Employee Benefits	352,569	368,760	368,760	386,280
Employee Health Center	1,750,353	1,854,960	1,854,960	1,841,960
Non-Departmental	17,945,581	22,145,690	22,145,690	22,141,550
TOTAL EXPENDITURES	20,424,527	24,828,600	25,358,819	24,856,420
ENDING FUND EQUITY (Unrestricted Net Assets)				23,690,355

S U M M A R Y O F F U L L T I M E E Q U I V A L E N T P O S I T I O N S

FULL TIME EQUIVALENT SUMMARY OF POSITIONS

Department	FY 14/15 Approved FTEs	FY 15/16 Approved FTEs	FY 15/16 Amended FTEs	FY 16/17 Proposed FTEs	Inc/(Dec) Over 15/16 Amended
<u>GENERAL FUND</u>					
City Council	1.0	1.0	1.0	1.0	
City Manager's Office	7.0	6.0	6.0	5.0	(1.0)
City Attorney's Office	11.5	11.5	11.5	11.5	
City Audit	2.0	2.0	2.0	2.0	
CRA Administration	0.0	0.0	1.0	4.6	3.6
Economic Development & Housing Services					
Economic Development	6.0	7.0	8.0	5.8	(2.2)
Housing Services	4.0	4.0	4.0	4.6	0.6
Economic Development & Housing Services	10.0	11.0	12.0	10.4	(1.6)
Engineering:					
Engineering Production	34.0	34.0	34.0	35.0	1.0
Traffic Operations	21.0	21.0	21.0	21.0	
Engineering	55.0	55.0	55.0	56.0	1.0
Finance:					
Finance	25.5	26.5	26.5	26.5	
Office of Management & Budget	3.0	3.0	3.0	3.0	
Finance Department	28.5	29.5	29.5	29.5	
Fire					
Administration	9.0	9.0	8.0	8.0	
Support Services	2.0	2.0	2.0	3.0	1.0
Fire Prevention Services	8.0	8.0	8.0	9.0	1.0
Fire Operations	123.0	123.0	123.0	124.0	1.0
Emergency Medical Services	59.0	59.0	60.0	60.0	
Fire Department	201.0	201.0	201.0	204.0	3.0
Human Resources					
Administration	3.0	2.0	2.0	2.0	
Recruitment, Selection and Training	4.7	4.7	4.7	5.1	0.4
Compensation and Classification	0.0	0.0	0.0	0.0	
Employee Labor Relations	2.0	2.0	2.0	2.0	
Diversity and Equity Services		2.0	2.0	2.0	
Human Resources	9.7	10.7	10.7	11.1	0.4
Library					
Centralized Library Services	17.3	17.3	17.3	17.3	
Main Library	25.6	30.5	30.5	31.7	1.2
Countryside Branch Library	13.1	15.1	15.1	15.1	
East Branch Library	13.2	13.3	13.3	13.3	
North Greenwood Branch Library	3.1	3.1	3.1	3.1	
Beach Branch Library	2.1	2.1	2.1	2.1	
Library	74.4	81.4	81.4	82.6	1.2
Marine / Pier 60 Operations	7.5	7.8	7.8	7.8	
Official Records & Legislative Services	8.0	8.0	8.0	8.0	

FULL TIME EQUIVALENT SUMMARY OF POSITIONS

Department	FY 14/15 Approved FTEs	FY 15/16 Approved FTEs	FY 15/16 Amended FTEs	FY 16/17 Proposed FTEs	Inc/(Dec) Over 15/16 Amended
Parks & Recreation					
Administration	20.0	20.0	20.0	24.9	4.9
Recreation Programming	73.9	75.4	75.4	77.1	1.7
Parks & Beautification	96.0	99.0	99.0	98.4	(0.6)
Streets & Sidewalks	11.0	10.0	10.0	11.0	1.0
Parks & Recreation	200.9	204.4	204.4	211.4	7.0
Planning and Development					
Planning	15.0	16.0	16.0	17.0	1.0
Construction Services	26.0	26.0	26.0	26.0	
Code Compliance	13.0	14.0	14.0	14.0	
Planning & Development	54.0	56.0	56.0	57.0	1.0
Police					
Office of the Chief	8.0	9.0	9.0	8.0	(1.0)
Criminal Investigations	53.0	61.3	61.3	61.3	
Patrol	176.5	196.6	196.6	200.6	4.0
Support Services	68.4	44.2	44.2	46.2	2.0
Communications	39.6	41.6	41.6	41.6	
Police	345.5	352.7	352.7	357.7	5.0
Public Communications	9.0	10.0	10.0	10.0	
TOTAL, GENERAL FUND	1025.0	1048.0	1050.0	1069.6	19.6
<u>UTILITY FUNDS</u>					
Gas System					
Administration & Supply	9.6	9.6	9.6	11.6	2.0
Pinellas Gas Operations	52.0	52.0	52.0	54.0	2.0
Pasco Gas Operations	16.0	21.0	21.0	29.0	8.0
Gas Marketing & Pinellas Sales	9.4	9.4	9.4	9.4	
Total Gas Fund	87.0	92.0	92.0	104.0	12.0
Public Utilities					
Public Utilities Administration	7.0	7.0	7.0	11.0	4.0
Wastewater Collection	24.0	24.0	24.0	23.0	(1.0)
Public Utilities Maintenance	27.0	29.0	29.0	30.0	1.0
WPC Plant Operations	40.0	40.0	40.0	38.0	(2.0)
WPC Laboratory	8.0	9.0	9.0	9.0	
WPC Industrial Pretreatment	6.0	6.0	6.0	6.0	
Water Distribution	36.0	36.0	36.0	35.0	(1.0)
Water Supply	19.0	19.0	19.0	19.0	
Reclaimed Water	17.0	17.0	17.0	17.0	
Total Water & Sewer Fund	184.0	187.0	187.0	188.0	1.0
Stormwater					
Engineering					
Stormwater Maintenance	39.0	42.0	42.0	42.0	
Stormwater Management	10.0	10.0	10.0	10.0	
Total Stormwater Fund	49.0	52.0	52.0	52.0	

FULL TIME EQUIVALENT SUMMARY OF POSITIONS

Department	FY 14/15 Approved FTEs	FY 15/16 Approved FTEs	FY 15/16 Amended FTEs	FY 16/17 Proposed FTEs	Inc/(Dec) Over 15/16 Amended
Solid Waste and Recycling					
Solid Waste					
Solid Waste Administration	6.7	6.7	6.7	6.7	
Solid Waste Collection	83.8	83.8	83.8	83.8	
Solid Waste Transfer	11.0	11.0	11.0	11.0	
Container Maintenance	10.0	10.0	10.0	10.0	
Recycling					
Residential	10.0	10.0	10.0	10.0	
Multi-Family	3.0	3.0	3.0	3.0	
Commercial	9.0	9.0	9.0	9.0	
Total Solid Waste and Recycling Fund	133.5	133.5	133.5	133.5	
TOTAL, UTILITY FUNDS	453.5	464.5	464.5	477.5	13.0
OTHER ENTERPRISE FUNDS					
Parking					
Engineering					
Parking System	14.7	14.7	14.7	20.2	5.5
Parking Enforcement	7.0	7.7	7.7	7.7	
Parks & Recreation					
Beach Guard Operations	12.0	13.4	13.4	13.4	
Total Parking Fund	33.7	35.8	35.8	41.3	5.5
Marine Fund	17.1	17.9	17.9	18.5	0.6
Airpark Fund	1.4	1.4	1.4	1.4	
Clearwater Harbor Marina Fund	5.6	6.7	6.7	6.7	
TOTAL, OTHER ENTERPRISE	57.8	61.8	61.8	67.9	6.1
INTERNAL SERVICES FUNDS					
Central Insurance Fund					
Finance					
Risk Management	5.0	4.0	4.0	4.0	
Human Resources					
Employee Benefits	3.5	3.5	3.5	3.5	
Total Central Insurance Fund	8.5	7.5	7.5	7.5	
General Services					
Administration	7.3	6.3	6.3	6.3	
Building & Maintenance	25.0	27.0	27.0	28.0	1.0
Total General Services Fund	32.3	33.3	33.3	34.3	1.0
Garage (Fleet Operations)					
Fleet Maintenance	33.0	34.0	34.0	35.0	1.0
Radio Communications	1.0	2.0	2.0	2.0	
Total Garage Fund	34.0	36.0	36.0	37.0	1.0

FULL TIME EQUIVALENT SUMMARY OF POSITIONS

Department	FY 14/15 Approved FTEs	FY 15/16 Approved FTEs	FY 15/16 Amended FTEs	FY 16/17 Proposed FTEs	Inc/(Dec) Over 15/16 Amended
Adminiasttrative Services Fund					
Information Technology					
Administration	3.0	3.0	3.0	3.0	
Network Services	11.0	11.0	11.0	13.0	2.0
Software Application	16.0	16.0	16.0	17.0	1.0
Telecommunications	1.5	1.0	1.0	1.0	
Public Communications					
Courier	0.8	0.8	0.8	0.8	
Utility Customer Service	44.0	43.0	43.0	43.0	
Total Administrative Services Fund	76.3	74.8	74.8	77.8	3.0
TOTAL, INTERNAL SERVICES	151.1	151.6	151.6	156.6	5.0
<u>SPECIAL PROGRAM FUND</u>					
Police Outside Duty Clerk	1.5	1.5	1.5	1.5	
AmeriCorp Program	11.8	11.8	0.0	0.0	
SLEF - SRO Officers	3.0	3.0	3.0	3.0	
Police Aide Program	0.0	0.0	5.3	5.3	
Report Review Team Pilot Program	2.7	0.0	0.0	0.0	
JWB Youth Programs	3.3	3.7	4.3	4.3	
Special Events	0.0	1.0	1.0	2.0	1.0
TOTAL, SPECIAL PROGRAM	22.3	21.0	15.1	16.1	1.0
TOTAL, ALL FUNDS	1709.7	1746.9	1743.0	1787.7	44.7



Program Description

The City of Clearwater is governed by a Council/Manager form of government with the City Council serving as the governing body. The Clearwater City Council is comprised of the Mayor and four Councilmembers, who each serve four-year terms. The City Council is the legislative and policy-making body of the City, responsible for approving the budget and determining the ad valorem tax rate on all real and personal property within the corporate limits of the City.

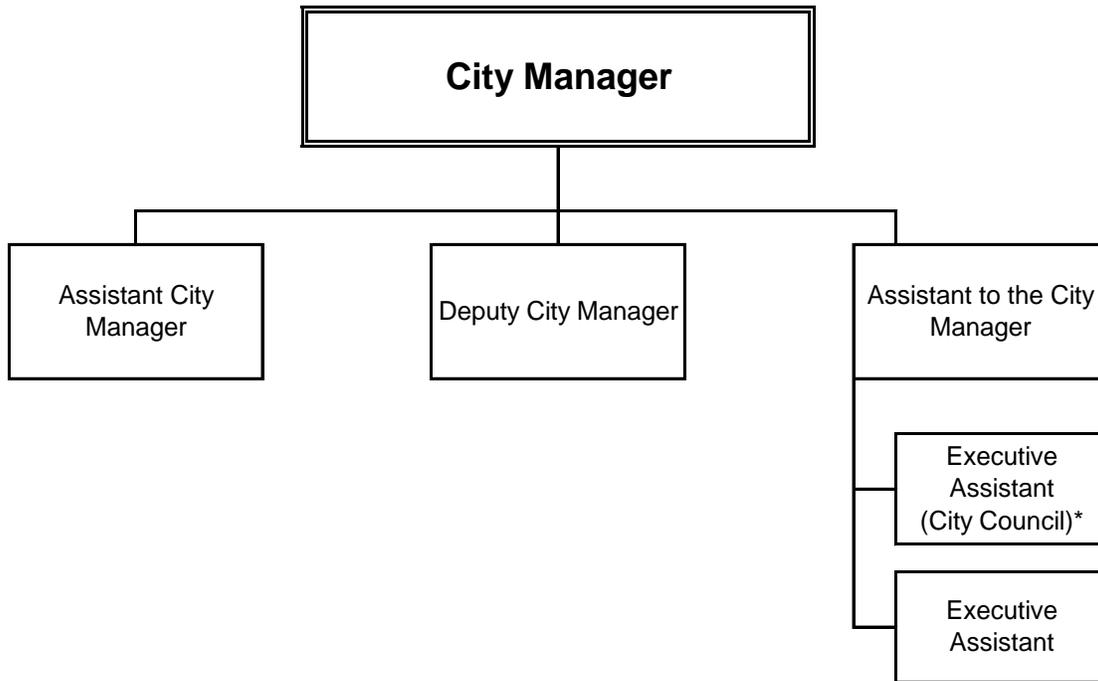
In addition, the Councilmembers evaluate the job performance of the City Manager and the City Attorney, attend City Council meetings, special workshops/meetings, schedule and attend community meetings to address areas of concern, serve as the City liaison for various area-wide boards, and represent the City at numerous ribbon cuttings, opening day festivities, and organizational welcomes.

DEPARTMENT SUMMARY					
	Actual 2013/14	Actual 2014/15	Budget 2015/16	Budget 2016/17	% Change
Personnel	204,664	214,309	231,530	234,750	1%
Operating	33,892	39,335	61,400	61,360	0%
Internal Services	18,484	15,829	20,500	21,250	4%
Transfers	3,000	3,000	3,000	3,000	0%
Total City Council	260,040	272,473	316,430	320,360	1%

DEPARTMENT FULL TIME EQUIVALENT POSITIONS				
	Actual 2013/14	Actual 2014/15	Budget 2015/16	Budget 2016/17
City Council	1.0	1.0	1.0	1.0
Total City Council	1.0	1.0	1.0	1.0

Program Highlights

- ❖ The City Council program includes salaries for the five Councilmembers and an Executive Assistant. The Councilmember's salaries have been increased by 2% in this budget based upon City Ordinance to adjust salaries based upon the greater of Social Security cost-of-living (COLA) adjustment or 2%.
- ❖ Included in the operating category is the anticipated cost of memberships for fiscal year 2016/17 totaling \$17,460, a 3% increase from the 2015/16 budget. Funding is included for memberships for the Clearwater Regional Chambers of Commerce, the Florida League of Cities, the Tampa Bay Regional Planning Council, as well as other ancillary memberships.
- ❖ Transfers remain the same as the previous year at \$3,000 and represent a transfer to the Special Program Fund to fund the Nagano Sister City Program activities.
- ❖ Councilmember travel is budgeted at \$14,200, the same level of funding as the 2015/16 budget.
- ❖ Internal Services reflect a 4% increase from the 2015/16 budget primarily related to increases in information technology support.
- ❖ There have been no other significant changes in the City Council program. The budget for this department reflects a 1% increase from the fiscal year 2015/16 budget.



City Manager's Office – 5.0 FTE's
*City Council – 1.0

Program Description

The City of Clearwater is governed by a Council/Manager form of government with the City Manager, appointed by the City Council, serving as the chief executive and administrative officer of the City. The City Manager is a professional administrator retained by the City Council to administer the day-to-day operations and services of the City. The City Manager administers policies and legislation adopted by the City Council, directs all departments, offices and operations of the City, and prepares and administers the annual budget.

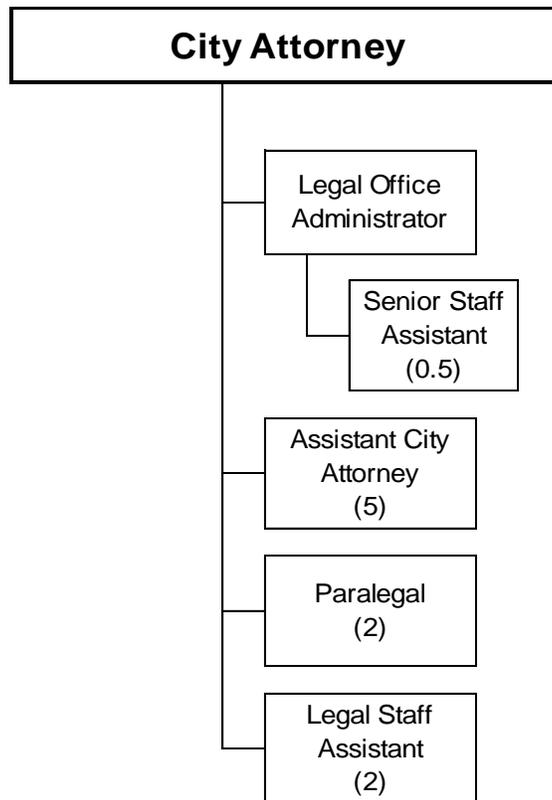
This program includes the staff that directly supports the City Manager, consisting of two Assistant City Managers and an administrative staff. All departments within the City report directly to either the City Manager or one of the Assistant City Managers.

DEPARTMENT SUMMARY					
	Actual 2013/14	Actual 2014/15	Budget 2015/16	Budget 2016/17	% Change
Personnel	858,282	898,478	846,580	764,920	-10%
Operating	89,960	98,375	119,830	119,280	0%
Internal Services	114,298	107,469	109,180	109,750	1%
Interfund Transfer	-	1,500	-	-	n/a
Total City Manager's Office	1,062,540	1,105,822	1,075,590	993,950	-8%

DEPARTMENT FULL TIME EQUIVALENT POSITIONS				
	Actual 2013/14	Actual 2014/15	Budget 2015/16	Budget 2016/17
City Manager's Office	8.0	7.0	6.0	5.0
Total City Manager's Office	8.0	7.0	6.0	5.0

Program Highlights

- ❖ The City Manager's Office is supported by five full time equivalent positions, a reduction of one FTE from the 2015/16 budget. For fiscal year 2016/17, an Executive Assistant is being transferred to support CRA Administration.
- ❖ There have been no other significant changes in the City Manager's program. The budget for this department reflects an 8% decrease from the 2015/16 budget primarily due to the reduction in personnel.
- ❖ Operating expenses include \$75,000 as a source of funding for the City Manager to handle small, unbudgeted problems that arise during any fiscal year; this is the same level of funding as fiscal year 2015/16.



Program Description

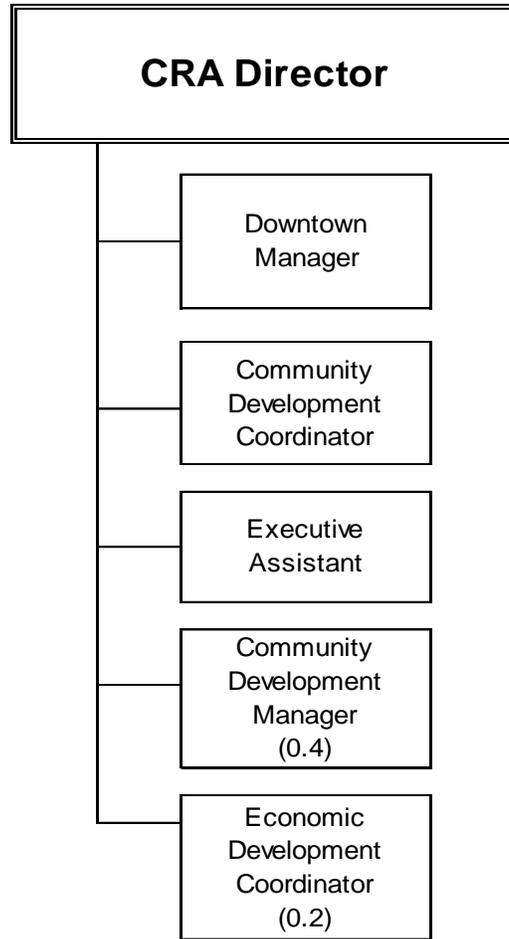
The City Attorney's Office provides timely, cost-efficient, quality services and advice to support the City Council, the City Manager, and all City departments, boards and agencies in fulfilling their missions and goals; and advances, advocates and safeguards the interests of the City within the bounds of the law. Departmental functions include: litigation, preparation and/or review of agreements and contracts; draft and/or assist in drafting ordinances and resolutions; and legal advice to City staff on all legal issues including City code and state statute interpretation, employee matters, police advice and training, and general legal questions.

DEPARTMENT SUMMARY					
	Actual 2013/14	Actual 2014/15	Budget 2015/16	Budget 2016/17	% Change
Personnel	1,220,151	1,180,185	1,234,530	1,234,210	0%
Operating	292,969	99,093	303,210	305,820	1%
Internal Services	113,370	110,373	112,620	109,690	-3%
Capital	1,153	646	2,000	2,200	10%
Total City Attorney's Office	1,627,643	1,390,297	1,652,360	1,651,920	0%

DEPARTMENT FULL TIME EQUIVALENT POSITIONS				
	Actual 2013/14	Actual 2014/15	Budget 2015/16	Budget 2016/17
City Attorney's Office	11.0	11.5	11.5	11.5
Total City Attorney's Office	11.0	11.5	11.5	11.5

Program Highlights

- ❖ The City Attorney's Office is supported by 11.5 full time equivalent positions, the same level of staffing as the fiscal year 2015/16 budget..
- ❖ Capital expenditures represent funding for books and publications for \$2,200; this is an increase of 10% from the 2015/16 budget.
- ❖ Personnel costs represent 75% of this program's budget.
- ❖ There have been no other significant changes in the City Attorney's Office. The budget for this Department reflects a slight decrease from the 2015/16 budget.
- ❖ Other operating expenditures include \$2383,000 for outside professional services, a 2% increase from the 2015/16 budget.



Program Description

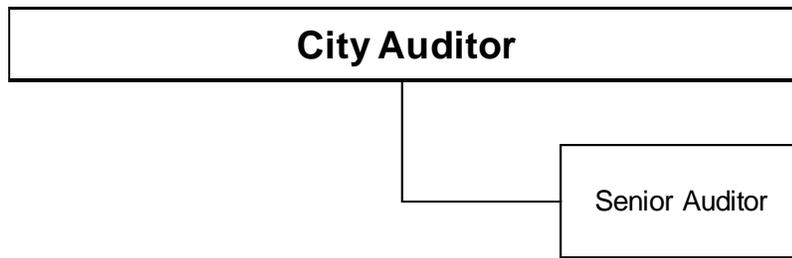
The Community Redevelopment Agency (CRA) is a dependent taxing district established by City government for the purpose of carrying out redevelopment activities that include reducing or eliminating blight, revitalizing older housing for all income levels, improving the tax base, creating and retaining employment opportunities, and encouraging public and private investments in the CRA. This departmental budget is for the City staff that administers the operations of the CRA.

DEPARTMENT SUMMARY					
	Actual 2013/14	Actual 2014/15	Budget 2015/16	Budget 2016/17	% Change
Personnel	-	-	-	395,140	n/a
Total CRA Administration	-	-	-	395,140	n/a

DEPARTMENT FULL TIME EQUIVALENT POSITIONS				
	Actual 2013/14	Actual 2014/15	Budget 2015/16	Budget 2016/17
CRA Administration	0.0	0.0	0.0	4.6
Total CRA Administration	0.0	0.0	0.0	4.6

Program Highlights

- ❖ In fiscal year 2015/16, City Management decided to create a Community Development Agency (CRA) Director position to fully administer the operations of the Community Redevelopment District. The CRA Administration program is supported by 4.6 full time equivalent positions, the Director and 3.6 supporting staff which were previously part of the Economic Development and City Manager's Office.
- ❖ The CRA Administration budget reflects only the personnel costs for the associated staff. This General Fund expenditure is fully reimbursed by CRA revenues.



Program Description

The Audit Office ensures that the City of Clearwater provides municipal services to all residents, businesses, and visitors in an honest, effective, and accountable manner. The objective of the City Audit Department is to provide independent, objective assurance, and consulting reviews of City services to promote ethical, effective, and accountable government. We are committed to providing proactive, accurate, and fair services in a friendly, professional manner.

DEPARTMENT SUMMARY					
	Actual 2013/14	Actual 2014/15	Budget 2015/16	Budget 2016/17	% Change
Personnel	184,474	184,078	188,000	186,100	-1%
Operating	1,393	585	4,420	13,340	202%
Internal Services	16,850	14,824	14,950	16,890	13%
Total City Audit	202,717	199,487	207,370	216,330	4%

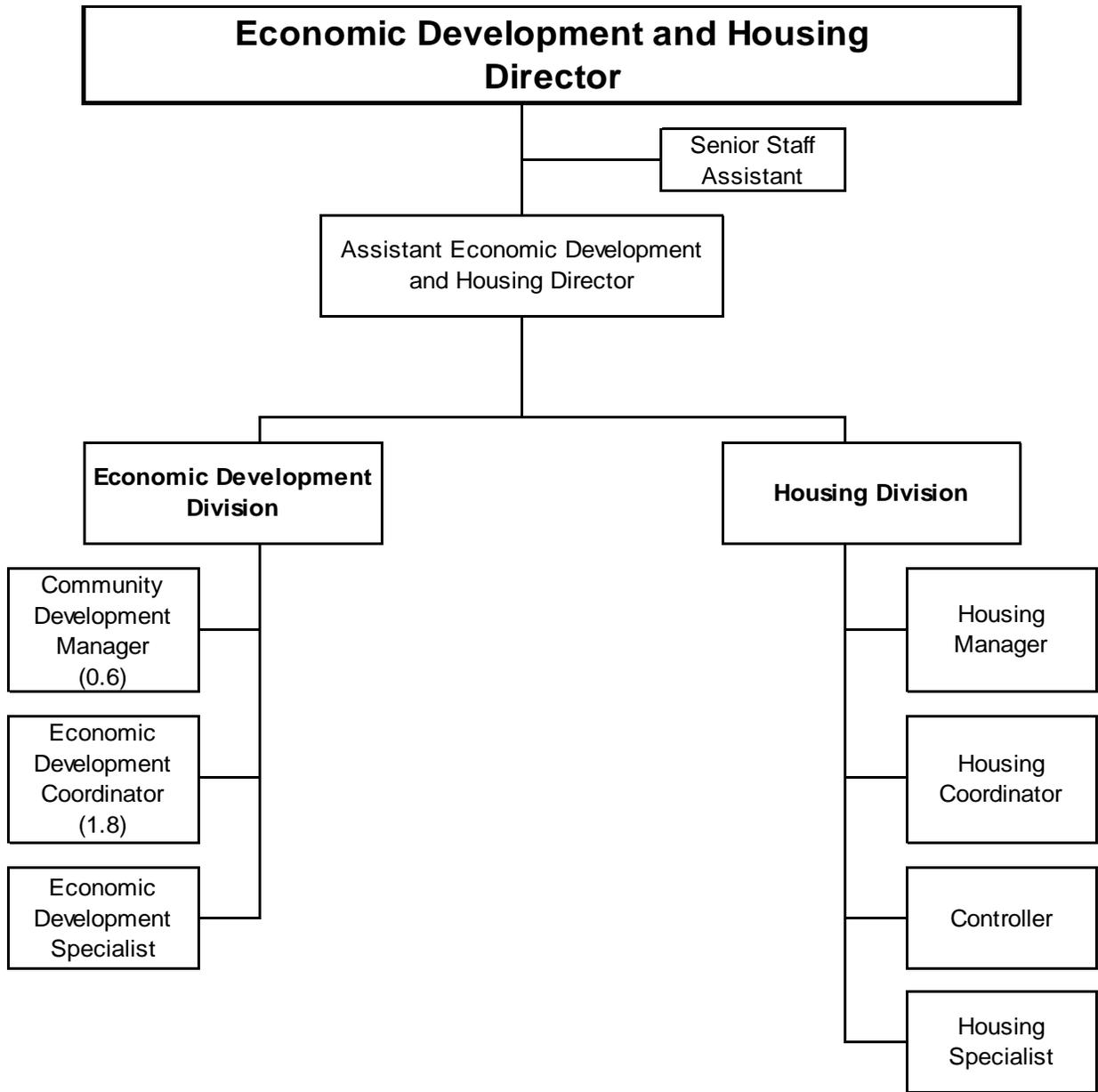
DEPARTMENT FULL TIME EQUIVALENT POSITIONS				
	Actual 2013/14	Actual 2014/15	Budget 2015/16	Budget 2016/17
City Audit	2.0	2.0	2.0	2.0
Total City Audit	2.0	2.0	2.0	2.0

Program Highlights

- ❖ The City Auditor's Office is supported by two full time equivalent positions, the same as the 2015/16 budget.
- ❖ Personnel costs represent approximately 86% of this program's budget.
- ❖ Other operating costs reflect a 202% increase from the fiscal year 2015/16 budget to fund increased costs for training, travel and memberships.
- ❖ There have been no other significant changes in the City Auditor's Office. The budget for this department reflects an increase of 4% from the 2015/16 budget.



ECONOMIC DEVELOPMENT AND HOUSING



Economic Development – 5.8 FTE’s

Housing – 4.6 FTE’s

Total Economic Development – 10.4 FTE’s

ECONOMIC DEVELOPMENT AND HOUSING

Department Description

The Economic Development and Housing Department consists of eleven employees and is divided into two programs, Economic Development and Housing.

DEPARTMENT SUMMARY					
	Actual 2013/14	Actual 2014/15	Budget 2015/16	Budget 2016/17	% Change
Economic Development	897,775	1,221,746	1,333,380	1,237,690	-7%
Housing	390,177	396,915	401,650	468,960	17%
Total Economic Development & Housing	1,287,952	1,618,661	1,735,030	1,706,650	-2%

DEPARTMENT FULL TIME EQUIVALENT POSITIONS				
	Actual 2013/14	Actual 2014/15	Budget 2015/16	Budget 2016/17
Economic Development	6.0	6.0	8.0	5.8
Housing	4.0	4.0	4.0	4.6
Total Economic Development & Housing	10.0	10.0	12.0	10.4

Department Highlights

- ❖ The Economic Development and Housing Department is supported by 10.4 full time equivalent positions, a decrease of 1.6 FTE's from the 2015/16 budget. In the 2016/17 budget a staff assistant position is being added, and 2.6 FTE's are being transferred to the CRA Administration program.
- ❖ Outside professional services for auditing, appraisals, research, statistical analyses and market analyses are budgeted at \$71,610. This is a 7% increase from the 2015/16 budget.
- ❖ The tourism contracts in the amount of \$214,000 include a \$164,000 for tourism marketing services, and the contract for the Beach Visitor Information Center at \$50,000. All contracts are funded in the Economic Development program. This reflects the same level of funding as the 2015/16 budget.
- ❖ A contribution of \$245,000 is budgeted to support City wide homeless initiatives. This is a decrease of \$2,000 from the fiscal year 2015/16 budget.
- ❖ There have been no other significant changes in the Economic Development and Housing program budgets. The Budget for this Department reflects a 2% decrease from the 2015/16 budget, primarily due to personnel changes.

ECONOMIC DEVELOPMENT

Program Description

Economic Development, in concert with Housing, interrelates its activities with all other City departments and a wide spectrum of public and private organizations to facilitate the development of the economy and foster partnerships for the achievement of community goals. The department continues to spearhead the citywide Homeless Initiative and other community development efforts in targeted city neighborhoods and districts by applying an array of funding programs toward stabilization and revitalization of areas with pressing economic, social and physical needs.

PROGRAM SUMMARY					
	Actual 2013/14	Actual 2014/15	Budget 2015/16	Budget 2016/17	% Change
Personnel	506,043	557,127	672,770	485,140	-28%
Operating	310,420	582,281	576,310	658,760	14%
Internal Services	81,312	82,338	84,300	75,560	-10%
Transfer	-	-	-	18,230	n/a
Total Economic Development	897,775	1,221,746	1,333,380	1,237,690	-7%

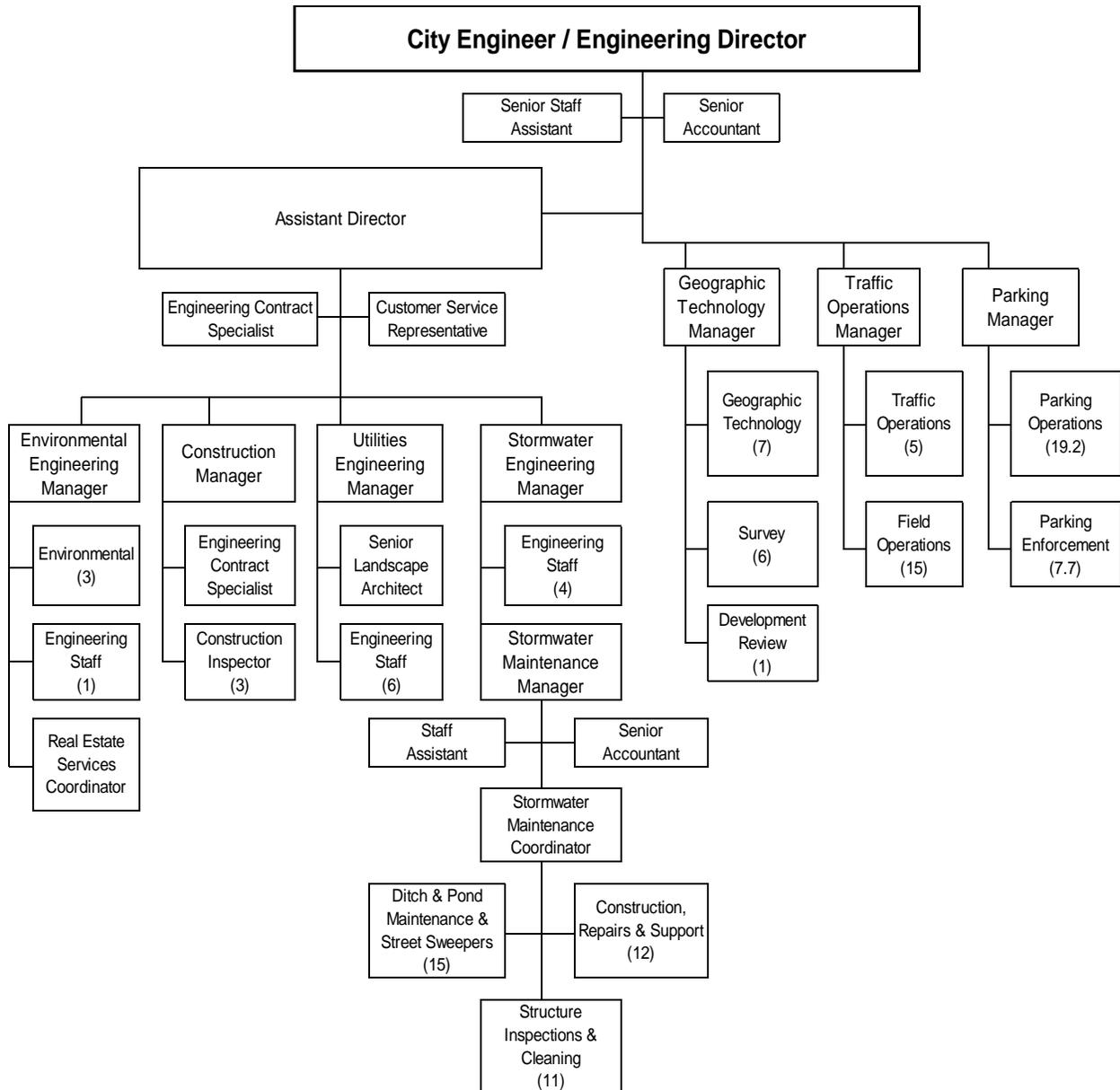
PROGRAM FULL TIME EQUIVALENT POSITIONS				
	Actual 2013/14	Actual 2014/15	Budget 2015/16	Budget 2016/17
Economic Development	6.0	6.0	7.0	5.8
Total Economic Development	6.0	6.0	7.0	5.8

Program Description

Housing provides quality affordable housing, community and economic development services to the citizens of Clearwater. These goals are achieved through the administration of two federal grant programs funded through the U.S. Department of Housing and Urban Development, Community Development Block Grant (CDBG) and Home Investment Partnership Program (HOME). Additionally, the City also partners with the State of Florida through the State Housing Initiatives Partnership (SHIP) Program, and Pinellas County Housing Trust Fund. The Department is implementing projects from prior year funds through the Department of Housing and Urban Development's Neighborhood Stabilization 2 and 3 Programs. This year, CDBG and HOME Grant funds total approximately \$1 million and funds a wide variety of housing, social service and economic development programs. Housing is fully funded through the administrative portion of the federal and state grant funds and no City general operating funds are used.

PROGRAM SUMMARY					
	Actual 2013/14	Actual 2014/15	Budget 2015/16	Budget 2016/17	% Change
Personnel	311,485	325,365	317,610	384,660	21%
Operating	24,411	18,954	30,420	33,090	9%
Internal Services	54,281	52,596	53,620	51,210	-4%
Total Housing	390,177	396,915	401,650	468,960	17%

PROGRAM FULL TIME EQUIVALENT POSITIONS				
	Actual 2013/14	Actual 2014/15	Budget 2015/16	Budget 2016/17
Housing	4.0	4.0	4.0	4.6
Total Housing	4.0	4.0	4.0	4.6



Engineering (General Fund) – 56.0 FTE’s
Engineering (Stormwater) – 52.0 FTE’s
Engineering (Parking) – 27.9 FTE’s
Total Engineering – 135.9 FTE’s

Department Description

The Engineering department is responsible for project management for various elements of the City's Capital Improvement Program. This includes stormwater, environmental, engineering design, contract award, and construction management. The department is also responsible for traffic planning, design, and operations; the administration of the 3,800 +/- space Parking System and the operation; and maintenance of the City stormwater infrastructure. Engineering consists of six divisions: Civil Engineering, Geographic Technology, Stormwater Management, Construction Management, Traffic Operations and Parking System.

DEPARTMENT SUMMARY

	Actual 2013/14	Actual 2014/15	Budget 2015/16	Budget 2016/17	% Change
General Fund					
Engineering Production	3,092,321	2,981,894	3,235,490	3,405,460	5%
Traffic Operations	4,239,419	4,407,922	4,621,550	4,460,270	-3%
Subtotal	7,331,740	7,389,816	7,857,040	7,865,730	0%
Stormwater Fund					
Stormwater Management	3,387,813	3,660,826	10,411,190	11,180,240	7%
Stormwater Maintenance	11,066,025	8,472,731	6,800,510	6,473,420	-5%
Subtotal	14,453,838	12,133,557	17,211,700	17,653,660	3%
Parking Fund					
Parking System	2,587,499	2,937,840	5,080,050	3,748,320	-26%
Parking Enforcement	658,116	590,886	663,870	635,220	-4%
Subtotal	3,245,615	3,528,726	5,743,920	4,383,540	-24%
Total Engineering	25,031,193	23,052,099	30,812,660	29,902,930	-3%

DEPARTMENT FULL TIME EQUIVALENT POSITIONS

	Actual 2013/14	Actual 2014/15	Budget 2015/16	Budget 2016/17
General Fund	55.0	55.0	55.0	56.0
Stormwater Fund	49.0	49.0	52.0	52.0
Parking Fund	21.7	21.7	22.4	27.9
Total Engineering	125.7	125.7	129.4	135.9

General Fund Engineering Production and Traffic Operations Highlights

- ❖ The Engineering General Fund operations are supported by 56 FTE's, an increase of one FTE from the 2015/16 budget. For fiscal year 2016/17 one Professional Engineer has been added to Engineering Production.
- ❖ A significant portion of the Traffic Operations program budget is electrical costs for the street lighting on City streets. Street lighting costs for fiscal year 2016/17 are budgeted at \$2.4 million, which is a 5% decrease from the 2015/16 budget.
- ❖ Transfers to the Capital Improvement Fund total \$320,000 to support Engineering projects for fiscal year 2016/17.
- ❖ There have been no other significant changes in the Engineering and Traffic Operation programs. The budget for these programs reflects a slight decrease from the 2015/16 budget.

Stormwater Fund Highlights

- ❖ The Stormwater Management and Stormwater Maintenance programs are funded by the Stormwater Fund, which is a self-supporting enterprise operation, established to fund all Stormwater functions.
- ❖ The Stormwater Fund program is supported by fifty-two full-time equivalent positions, the same level of staffing as the 2015/16 budget.
- ❖ Contractual and professional services are budgeted at \$442,400 a 7% decrease from the 2015/16 budget. Budgeted expenses include; funding for the scheduled rate-study, water quality testing in St. Josephs Sound, Tampa Bay Estuary Program TMDL Reasonable Assurance Testing, lake and pond maintenance, and cascade fountain maintenance at Prospect Lake.
- ❖ The Stormwater Fund is charged an administrative charge by the General Fund, reimbursing the General Fund for the Stormwater Fund portion of City administrative functions such as the City Manager, City Attorney's Office, and Official Records functions. The Stormwater Fund anticipated portion of this cost is \$577,750 in this fiscal year, a 6% decrease from the 2015/16 budget.
- ❖ The Stormwater Fund also reimburses the General Fund for specific services provided by General Fund programs. This is primarily the support of the administrative, environmental and engineering services for time and materials devoted to these functions. The Stormwater Fund anticipated charge for these services is \$769,130 in this fiscal year, a decrease of 16% from the 2015/16 budget.
- ❖ The Stormwater Fund is charged for services provided by the Utility Customer Service for billing and administering Stormwater customers. The Stormwater Fund anticipated portion of this cost is \$364,070, a 1% increase from the 2015/16 budget.
- ❖ Budgeted debt costs are approximately \$2.7 million in fiscal year 2016/17 which is a 1% increase from the 2015/16 budget.
- ❖ Per City Council policy, Stormwater Fund will make a payment in lieu of taxes in the amount of \$959,500 to support the General Fund. The computation is based on, and reflects a rate of 5.5% of prior year gross revenues. The 2016/17 contribution is a 4% increase from the 2015/16 budget.
- ❖ Transfers to the Capital Improvement Fund to support Stormwater Fund projects as planned in the 2015 rate study are \$6,180,430 for the 2016/17 budget.
- ❖ There have been no other significant changes in the Stormwater Fund. The budget for this program reflects an increase of 3% from the 2015/16 budget.

Parking Fund Parking System and Parking Enforcement Highlights

- ❖ The Parking Fund programs in the Engineering Department are supported by 27.9 full time equivalent positions, an increase of 5.5 FTE's from the fiscal year 2015/16 budget. For fiscal year 2016/17, a Parking System Coordinator, Parking Permit Supervisor, two fulltime and 1.5 part time Parking Assistants are being added to the Parking System program.
- ❖ Parking System reimbursements to the General Fund total \$777,410 and include \$139,090 for traffic field operation services, \$36,980 for Parks and Recreation facility maintenance, and \$601,340 for beach cleaning. This is an increase of 5% from the 2015/16 budget.
- ❖ Sunsets at Pier 60 is funded from the Parking Fund at a budgeted cost of \$22,900 in 2016/17. This is the same level funding as the 2015/16 budget.
- ❖ Funding for the Jolley Trolley service is budgeted in the Parking Fund at a cost of \$180,000 for fiscal year 2016/17. This is an increase of 8% from the 2015/16 budget.
- ❖ Transfers of \$83,180 to the General Fund represent parking fine revenue net of the cost of the Parking Enforcement program.
- ❖ Per City Council policy, the Parking Fund makes a payment in lieu of taxes in the amount of \$341,550 to support the General Fund. The computation is based upon a rate of 5.5% of fiscal year 2014/15 gross revenues. The 2016/17 contribution represents a 20% increase from the 2015/16 budget.
- ❖ Transfers to the Capital Improvement Fund total \$631,000 to support Parking projects for the 2016/17 budget. This transfer reflects a 74% decrease from prior year.
- ❖ There have been no other significant changes to the Parking Fund programs in Engineering. The budgets for these programs reflect a 24% decrease from the 2015/16 budget due to decreased funding for Capital Projects planned in fiscal year 2016/17.

Program Description

The Engineering program is organized into three operational divisions: Civil Engineering, Geographic Technology and Construction Management.

The Civil Engineering Division of the Engineering Department includes Environmental Engineering, Utility Engineering, and Real Estate services. This division is responsible for engineering design including management of engineering and architectural consultant contracts, landscape architecture, project bidding, contract award, administration of materials management and site clean-up projects, management of the plan review process and real estate services including right-of-way acquisition.

The Geographic Technology Division is responsible for project surveying, drafting, GIS, maintaining infrastructure atlases and provides mapping support for multiple City departments.

The Construction Management Division provides construction, project management and inspection services. The construction inspection function includes verification that projects meet City requirements and are in accordance with approved plans. The project management function includes preparation of monthly pay estimates and contract administration. This division provides guidance and direction to contractors on a daily basis.

PROGRAM SUMMARY					
	Actual 2013/14	Actual 2014/15	Budget 2015/16	Budget 2016/17	% Change
Personnel	2,489,284	2,401,169	2,523,660	2,593,950	3%
Operating	66,230	72,504	120,350	123,320	2%
Internal Services	331,807	303,221	342,230	367,940	8%
Capital	-	-	250	250	0%
Transfers	205,000	205,000	249,000	320,000	29%
Total Engineering	3,092,321	2,981,894	3,235,490	3,405,460	5%

PROGRAM FULL TIME EQUIVALENT POSITIONS				
	Actual 2013/14	Actual 2014/15	Budget 2015/16	Budget 2016/17
Engineering Production	34.0	34.0	34.0	35.0
Total Engineering	34.0	34.0	34.0	35.0

Program Description

This division is responsible for the planning, geometric design and traffic operations of roads, streets and highways, their networks, terminals, abutting lands, relationships with other modes of transportation and the City's traffic calming program. It reviews plans of developments and impact on adjacent street systems, initiates street lighting, administers transportation impact fees, conducts traffic studies, analyzes accident problems, reviews public concerns and complaints, and coordinates and maintains the Computerized Traffic Control System. This division also fabricates, installs and maintains all traffic signal installations, pavement markings and traffic signs under the jurisdiction of the City of Clearwater, including flashing beacons, school signals and the marking of all City parking lots. This division also serves as the primary liaison with FDOT, Pinellas County Traffic Engineering and other municipal traffic operations agencies, as well as, the Pinellas County Metropolitan Planning Organization (MPO).

PROGRAM SUMMARY					
	Actual 2013/14	Actual 2014/15	Budget 2015/16	Budget 2016/17	% Change
Personnel	1,501,207	1,500,301	1,555,220	1,554,910	0%
Operating	2,482,421	2,633,302	2,758,910	2,630,200	-5%
Internal Services	255,791	274,319	307,420	275,160	-10%
Total Engineering/Traffic Operations	4,239,419	4,407,922	4,621,550	4,460,270	-3%

PROGRAM FULL TIME EQUIVALENT POSITIONS				
	Actual 2013/14	Budget 2014/15	Budget 2015/16	Budget 2016/17
Traffic Operations	21.0	21.0	21.0	21.0
Total Traffic Operations	21.0	21.0	21.0	21.0

STORMWATER MANAGEMENT

Program Description

This program consists of the planning, design, and development of stormwater studies and projects for: (1) flood control and drainage purposes; (2) water quality purposes; (3) habitat restoration purposes; and (4) erosion/sedimentation control purposes, to meet City and State required levels of service. This program also provides stormwater administration related to the stormwater utility, alternate funding acquisition, National Pollutant Discharge Elimination System permit administration, and the acquisition of environmental permits. Essential water quality monitoring of City surface and groundwater resources and public requested sampling, as may be required to support public projects or regulatory requests, is also a significant program element.

PROGRAM SUMMARY					
	Actual 2013/14	Actual 2014/15	Budget 2015/16	Budget 2016/17	% Change
Personnel	787,183	807,974	834,820	838,120	0%
Operating	437,108	699,234	473,870	474,730	0%
Internal Services	114,527	111,635	144,800	151,430	5%
Debt	1,178,665	1,144,263	2,537,320	2,576,030	2%
Transfers	870,330	897,720	6,420,380	7,139,930	11%
Total Stormwater Management	3,387,813	3,660,826	10,411,190	11,180,240	7%

PROGRAM FULL TIME EQUIVALENT POSITIONS				
	Actual 2013/14	Actual 2014/15	Budget 2015/16	Budget 2016/17
Stormwater Management	10.0	10.0	10.0	10.0
Total Stormwater Management	10.0	10.0	10.0	10.0

STORMWATER MAINTENANCE

Program Description

The Stormwater Maintenance program is responsible for the maintenance and repair of the City's 187 miles of storm sewer mains, ditches, storm manholes, catch basins, and all other drainage structures to help eliminate flooding of streets and homes, and to ensure that all Federal, State, County and City stormwater runoff requirements are met. This program supports the installation of new storm pipes, new catch basins, manholes and other required structures. It is responsible for ditch maintenance and improvements, and for providing an annual cleaning cycle for the City's drainage ditch system. It provides sweeping of main arteries, beach and downtown commercial streets and parking lots. This program also provides for maintenance and repair of City owned retention ponds.

PROGRAM SUMMARY					
	Actual 2013/14	Actual 2014/15	Budget 2015/16	Budget 2016/17	% Change
Personnel	2,230,251	2,223,256	2,500,700	2,480,540	-1%
Operating	7,415,359	4,690,578	2,429,290	2,204,540	-9%
Internal Services	1,413,075	1,521,035	1,742,530	1,671,400	-4%
Capital	-	33,260	24,500	24,500	0%
Debt	7,340	4,602	103,490	92,440	-11%
Total Stormwater Maintenance	11,066,025	8,472,731	6,800,510	6,473,420	-5%

PROGRAM FULL TIME EQUIVALENT POSITIONS				
	Actual 2013/14	Actual 2014/15	Budget 2015/16	Budget 2016/17
Stormwater Maintenance	39.0	39.0	42.0	42.0
Total Stormwater Maintenance	39.0	39.0	42.0	42.0

Program Description

The Clearwater Parking System is responsible for the administration, operation, maintenance, and revenue collection for the 3,800 +/- City owned parking spaces located both on-street and in off-street facilities, including the Garden Avenue Parking Garage; the Municipal Services Complex Employee Parking Garage; the Station Square Parking Garage; and many other locations throughout downtown and the beach. Services such as valet parking at the Marina, the visitor, resident, Downtown and Beach employee permit parking programs; the downtown merchant validation program and the prepaid park & go parking card programs are offered to enhance customer satisfaction.

The Parking system provides many important results: promotes parking turnover in commercial districts, assists with relieving traffic congestion through efficient and well designed ingress/egress points, meeting or exceeding all current American with Disabilities Act parking requirements, as well as, maintaining itself as a self-supporting entity. The Parking system also provides financial resources to partially support the beach cleaning operations and the lifeguard program.

PROGRAM SUMMARY					
	Actual 2013/14	Actual 2014/15	Budget 2015/16	Budget 2016/17	% Change
Personnel	552,159	585,683	608,790	835,120	37%
Operating	1,655,721	1,980,735	1,668,430	1,785,690	7%
Internal Services	111,139	106,413	129,850	172,140	33%
Capital	-	-	500	500	0%
Debt Service	-	713	-	2,320	100%
Transfers	268,480	264,296	2,672,480	952,550	-64%
Total Parking System	2,587,499	2,937,840	5,080,050	3,748,320	-26%

PROGRAM FULL TIME EQUIVALENT POSITIONS				
	Actual 2013/14	Actual 2014/15	Budget 2015/16	Budget 2016/17
Parking System	14.7	14.7	14.7	20.2
Total Parking System	14.7	14.7	14.7	20.2

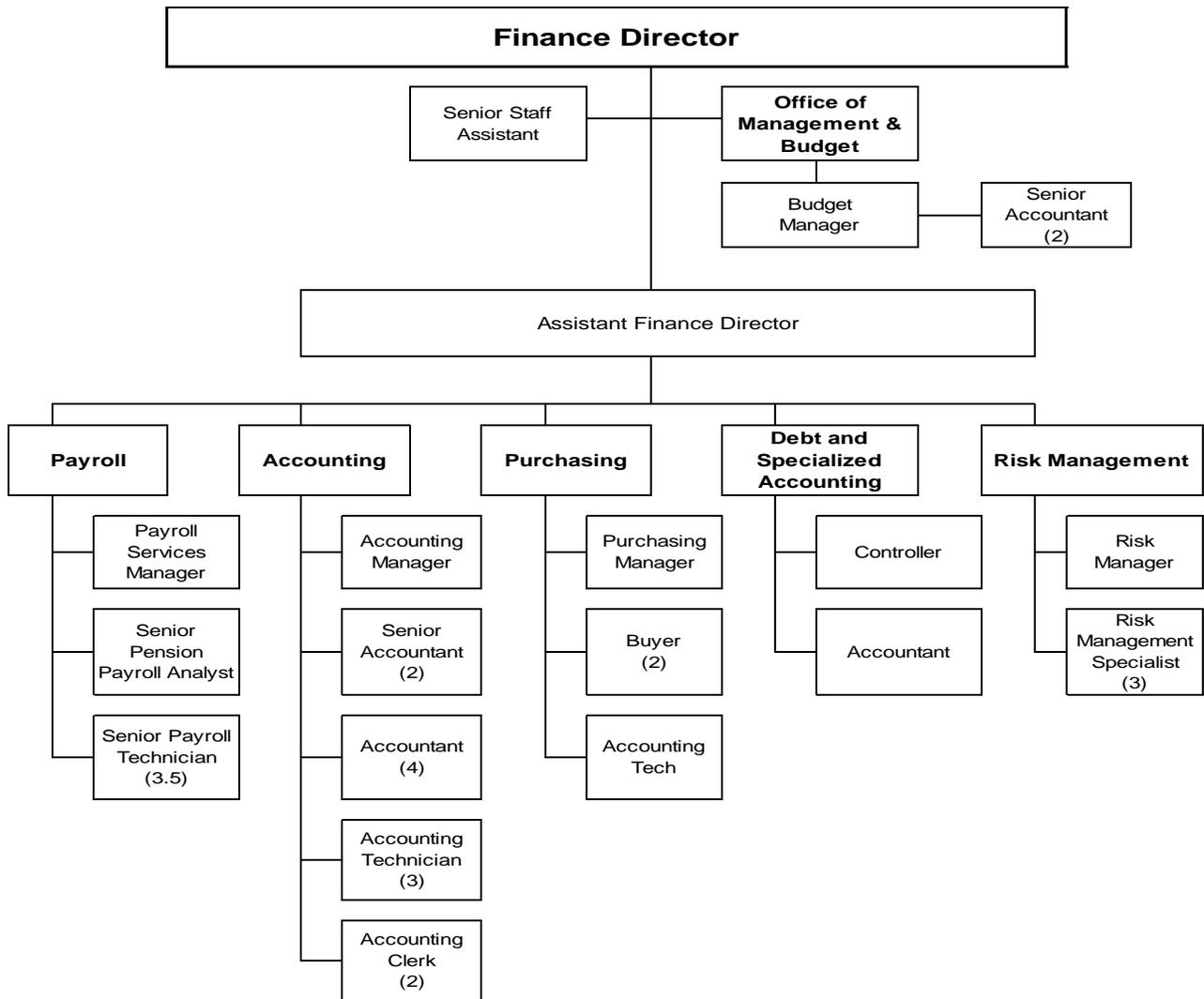
PARKING ENFORCEMENT

Program Description

The Parking Enforcement program was established in June 2003 to provide dedicated enforcement of parking both downtown and at the beach. There are a total of seven FTE positions dedicated to Parking Enforcement. Actual enforcement efforts began in March 2004. The number of citations projected to be issued annually is 30,000. Consistent parking enforcement will encourage compliance with parking ordinances, regulations, statutes, which result in a higher level of parking space turnover. All parking fine revenue is directed first to the Parking Fund to cover the costs of the program. The operating costs budgeted in this fiscal year, also includes costs to Citation Management for collection costs. The excess revenue, estimated at \$107,840, is transferred to the General Fund to support general operations.

PROGRAM SUMMARY					
	Actual 2013/14	Actual 2014/15	Budget 2015/16	Budget 2016/17	% Change
Personnel	270,047	316,552	337,580	324,700	-4%
Operating	114,473	129,948	164,600	163,850	0%
Internal Services	45,615	47,334	53,850	63,490	18%
Transfers	227,981	97,052	107,840	83,180	-23%
Total Parking Enforcement	658,116	590,886	663,870	635,220	-4%

PROGRAM FULL TIME EQUIVALENT POSITIONS				
	Actual 2013/14	Actual 2014/15	Budget 2015/16	Budget 2016/17
Parking Enforcement	7.0	7.0	7.7	7.7
Total Parking Enforcement	7.0	7.0	7.7	7.7



Finance (General Fund) – 29.5 FTE’s
Finance (Insurance Fund) – 4.0 FTE’s
Total Finance – 33.5 FTE’s

Department Description

The department is organized into the following three programs. The Finance program performs administration, accounting, debt and specialized accounting, treasury, payroll and purchasing functions. The Office of Management & Budget prepares the City's Annual Operating and Capital Improvement Budget as well as administering the budget amendment process. The Risk Management program administers the City's self-insurance program, which includes general liability, auto liability, commercial property, and Workers' Compensation insurances.

DEPARTMENT SUMMARY					
	Actual 2013/14	Actual 2014/15	Budget 2015/16	Budget 2016/17	% Change
General Fund					
Finance	2,089,302	2,128,325	2,151,990	2,210,160	3%
Office of Management & Budget	410,940	237,474	253,580	262,790	4%
Subtotal	2,500,242	2,365,799	2,405,570	2,472,950	3%
Central Insurance Fund					
Risk Management	412,791	376,024	459,190	486,630	6%
Total Finance	2,913,033	2,741,823	2,864,760	2,959,580	3%

DEPARTMENT FULL TIME EQUIVALENT POSITIONS				
	Actual 2013/14	Actual 2014/15	Budget 2015/16	Budget 2016/17
Finance	26.5	25.5	26.5	26.5
Office of Management & Budget	3.0	3.0	3.0	3.0
Risk Management	5.0	5.0	4.0	4.0
Total Finance	34.5	33.5	33.5	33.5

**General Fund
Finance and Office of Management and Budget
Program Highlights**

- ❖ The Finance Department is supported by 29.5 full time equivalent positions, the same level of staffing as the 2015/16 budget.
- ❖ Personnel costs represent 82% of this program's budget.
- ❖ Operating expenditures include \$121,000 for external audit services, \$34,000 for consulting services for the financial management systems, and \$20,000 for OPEB Actuary Report and consulting fees.
- ❖ Internal service charges reflect a 12% increase from the fiscal year 2015/16 budget due to increased support from internal service departments.
- ❖ There have been no significant changes in the Finance program budget. The budget for this department reflects a 3% increase from the 2015/16 budget.

**Central Insurance Fund
Risk Management
Program Highlights**

- ❖ This program is an internal service function. All costs of the operation are passed back to other City Departments based upon employee count and other insurance cost-related factors.
- ❖ The Risk Management program is supported by four full time equivalent positions, the same level of staffing as the 2015/16 budget.
- ❖ Other operating costs include \$116,370 in professional and contractual services to fund increased support for risk management and safety functions.
- ❖ There have been no other significant changes in the Risk Management program. The budget for this program reflects a 4% increase from the 2015/16 budget.

Program Description

Administration – Responsible for the effective coordination of all City financial and accounting functions in order to provide reliable, timely, and accurate financial information to the stakeholders of the organization including the City Council, City Management, and our citizens, as well as outside customers including bondholders. This program also assists in the accounting for the Downtown Development Board (DDB) and the Community Redevelopment Agency (CRA). The Administration function is responsible for the daily management of the City's cash flow and invests the funds to maximize investment earnings within safety and liquidity parameters. The Administration function is also responsible for oversight of the investments of the Employees' Pension Fund and the Firefighters' Relief and Pension Fund.

Debt & Specialized Accounting – The Debt & Specialized Accounting section is responsible to coordinate and monitor the debt issued by the City, and assists in asset management via maintenance of the City's fixed asset records. This program also provides City management with accounting and financial analysis for special projects as needed.

Accounting – Accounting is responsible for the maintenance and operation of the computerized financial records system, the maintenance of the official accounting records, and the filing of all non-payroll tax returns. The Accounting function is also responsible for the prompt and accurate payment of the City's financial obligations, and the prompt and accurate recording of the monies the City receives.

Payroll – Payroll is responsible for the administration of employee and pension payrolls; maintaining compliance with IRS, Social Security Administration, Workers' Compensation, and Unemployment rules and regulations; performing pension entitlement calculations; and the processing of all garnishments, tax levies, and child support orders for City employees and pensioners.

Purchasing – Purchasing is responsible for the centralized management of the procurement function in order to maximize the City's purchasing power. The program provides standard purchasing guidelines and insures fair and equitable treatment of City vendors. This program also administers the purchasing/procurement card process.

PROGRAM SUMMARY					
	Actual 2013/14	Actual 2014/15	Budget 2015/16	Budget 2016/17	% Change
Personnel	1,794,296	1,755,307	1,753,270	1,801,660	3%
Operating	141,331	219,360	251,730	243,090	-3%
Internal Services	153,675	149,318	146,990	165,410	13%
Capital	-	4,340	-	-	n/a
Total Finance	2,089,302	2,128,325	2,151,990	2,210,160	3%

PROGRAM FULL TIME EQUIVALENT POSITIONS				
	Actual 2013/14	Actual 2014/15	Budget 2015/16	Budget 2016/17
Finance	26.5	25.5	26.5	26.5
Total Finance	26.5	25.5	26.5	26.5

OFFICE OF MANAGEMENT AND BUDGET

Department Description

There are four primary responsibilities of the Office of Management and Budget, as follows: prepare and present the City's Annual Operating and Capital Improvement Budget; assure the City's compliance with the State of Florida's "Truth-in-Millage" (TRIM) act; assure the City's compliance with the City of Clearwater's Code of Ordinances regarding the City's budget; and provide assistance to other City departments for numerous related activities including the review of all agenda items for fiscal impact to assure sufficient revenues are available and relevant budget impacts are disclosed, annual support to the Finance department for the year-end closing process, and the preparation of miscellaneous financial analysis and reports for management planning.

PROGRAM SUMMARY					
	Actual 2013/14	Actual 2014/15	Budget 2015/16	Budget 2016/17	% Change
Personnel	385,278	210,420	226,840	233,500	3%
Operating	6,522	9,989	9,480	10,860	15%
Internal Services	19,140	17,065	17,260	18,430	7%
Total Office of Management and Budget	410,940	237,474	253,580	262,790	4%

DEPARTMENT FULL TIME EQUIVALENT POSITIONS				
	Actual 2013/14	Actual 2014/15	Budget 2015/16	Budget 2016/17
Office of Management and Budget	3.0	3.0	3.0	3.0
Total Office of Management and Budget	3.0	3.0	3.0	3.0

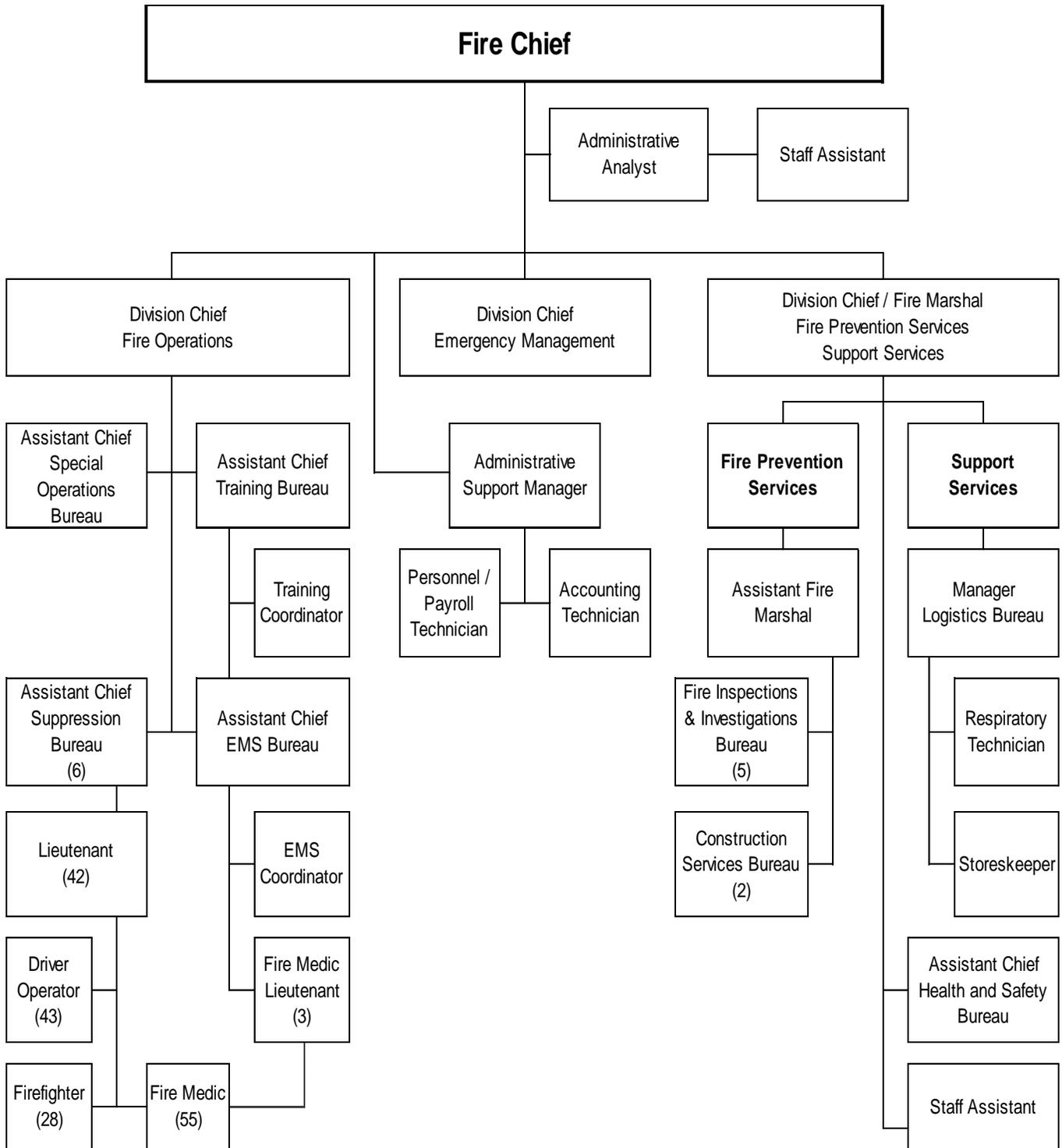
RISK MANAGEMENT

Program Description

Risk Management is an internal service function administering the City's self-insurance program including general liability, auto liability, commercial property, and Workers' Compensation insurances. Risk Management is responsible for the development and implementation of loss prevention/control programs and safety training and inspections. It is also responsible for responding to claims for and against the City.

PROGRAM SUMMARY					
	Actual 2013/14	Actual 2014/15	Budget 2015/16	Budget 2016/17	% Change
Personnel	348,065	319,192	298,900	320,640	7%
Operating	34,604	27,326	130,200	134,570	3%
Internal Services	30,122	29,506	30,090	31,420	4%
Total Risk Management	412,791	376,024	459,190	486,630	6%

PROGRAM FULL TIME EQUIVALENT POSITIONS				
	Actual 2013/14	Actual 2014/15	Budget 2015/16	Budget 2016/17
Risk Management	5.0	5.0	4.0	4.0
Total Risk Management	5.0	5.0	4.0	4.0



Fire Department – 204.0 FTE’s

Department Description

Clearwater Fire and Rescue is divided into three divisions: Support Services, Operations, and Fire Prevention Services. There are 204 fire-fighting, emergency medical services, management staff and support staff full time equivalent positions allocated to support and protect the City and the unincorporated areas of Pinellas County within the Clearwater Fire District.

The internationally accredited Department serves a fire district with a total area of 40.7 miles with a permanent population of approximately 137,310 residents, which increases to over 160,000 during peak tourist season. The community is being served by eight fire stations strategically located to provide expeditious response times throughout the City. We are a full service Fire and Rescue Department providing non-emergency and emergency response services, including: Fire Prevention, Public Fire and Life Safety Education, Building Plan Review, Inspections, Basic and Advanced Life Support Rescue (BLS and ALS), Fire Suppression, Technical Rescue and Marine Rescue. In addition to the engine companies at each station (six ALS and two BLS), the Department also responds with five Advanced Life Support (ALS) rescue units, two truck (Aerial) companies, and one squad/heavy rescue/air supply unit. Two Assistant Chiefs who divide the response area supervise this complement of equipment on a 24-hour basis. In addition, all responsibilities of city-wide emergency management are assigned to a Division Chief.

Fire and Rescue supports several community programs, such as but not limited to: Chaplainship, Special Needs Evacuation, Smoke Detectors, Fire Explorers, Honor Guard, and Juvenile Fire Setters.

DEPARTMENT SUMMARY					
	Actual 2013/14	Actual 2014/15	Budget 2015/16	Budget 2016/17	% Change
Administration	579,503	643,688	700,060	695,710	-1%
Support Services	3,331,448	3,343,392	3,556,540	3,946,490	11%
Fire Prevention Services	864,185	860,627	880,370	1,044,740	19%
Fire Operations	13,331,123	12,863,622	13,370,810	13,323,540	0%
Emergency Medical	6,994,491	6,757,655	7,020,710	7,302,410	4%
Total Fire	25,100,750	24,468,984	25,528,490	26,312,890	3%

DEPARTMENT FULL TIME EQUIVALENT POSITIONS				
	Actual 2013/14	Actual 2014/15	Budget 2015/16	Budget 2016/17
Fire Administration	8.0	9.0	8.0	8.0
Support Services	3.0	2.0	2.0	3.0
Fire Prevention Services	8.0	8.0	8.0	9.0
Fire Operations	123.0	123.0	123.0	124.0
Emergency Medical Services	59.0	59.0	60.0	60.0
Total Fire Department	201.0	201.0	201.0	204.0

Department Highlights

- ❖ The Fire Department is supported by 204 full-time equivalent positions, an increase of three FTE's from the 2015/16 budget. In fiscal year 2016/17, a Respiratory Technician, Fire Inspector II and Training Lieutenant are being added to the Fire Department. During fiscal year 2016/17, the department created an EMS Coordinator position utilizing the vacant Deputy Chief position.
- ❖ Regular overtime and Fair Labor Standards Act (FLSA) overtime costs across the department are budgeted at \$1,045,880, the same level of funding as the 2015/16 budget.
- ❖ Funding for the Fire Supplemental Pension plan for \$1,300,000 is included in the budget for fiscal year 2016/17. This is based upon the Government Finance Officers Association (GFOA) recommendation that our state funding for Police and Fire supplemental plans should be recorded as both revenues and expenditures for City employer contributions in the General Fund.
- ❖ Personnel costs represent approximately 82% of the Fire Department total operating budget.
- ❖ The Fire Department personnel budget reflects step advancement for IAFF union employees in fiscal year 2016/17.
- ❖ Debt service costs for the department are budgeted at \$480,810 a decrease of 19% from fiscal year 2015/16 due to payoff of an engine and rescue unit.
- ❖ Transfers to the Capital Improvement Fund total \$469,360 to support Fire projects for fiscal year 2016/17.
- ❖ There have been no other significant changes in the Fire Department 2016/17 budget. The budget for the Department reflects a 3% increase from the 2015/16 budget.

Program Description

Fire Administration provides direction and exercises all operational, support, and administrative control for Fire and Rescue activities, as well as city wide emergency management. Functions include supervising budget and payroll responsibilities, including corollary programs relating to the County Fire and EMS district. Fire Administration provides operational business and strategic plans; analyzes operations for cost effectiveness; represents the Department with government entities and other fire divisions and personnel. All Department contracts and grants are produced, prepared, and/or reviewed by this office in conjunction with the City Manager and City Attorney's Offices. Additionally, Administration establishes, reviews, and updates operational directives, policies, and procedures, as well as council agenda items and department bulletins. The Administration program also includes public information, marketing coordination and special projects, such as: department accreditation, insurance service office rating (ISO), and facility construction.

PROGRAM SUMMARY					
	Actual 2013/14	Actual 2014/15	Budget 2015/16	Budget 2016/17	% Change
Personnel	541,182	605,228	646,460	652,050	1%
Operating	1,358	1,084	880	1,240	41%
Internal Services	36,963	37,376	52,720	43,300	-18%
Total Fire Administration	579,503	643,688	700,060	696,590	0%

PROGRAM FULL TIME EQUIVALENT POSITIONS				
	Actual 2013/14	Actual 2014/15	Budget 2015/16	Budget 2016/17
Fire Administration	8.0	9.0	8.0	8.0
Total Fire Administration	8.0	9.0	8.0	8.0

Program Description

The Support Services Division is made up of the Logistics Bureau.

Logistics Bureau – This Bureau, headed by a Logistics Manager, ensures all fire equipment, apparatus, and facilities are extensively researched, planned and acquired to ensure compatibility with existing systems and appropriateness for Fire and Rescue present and future mission accomplishment. Logistics also maintains all equipment, exhaust and pressure fans, chain saws, portable generators, pneumatic bags, foam systems, nozzles, specialized valves, tanks, pumps, radios, pagers, and breathing apparatus.

Research and development on new products, equipment, apparatus and technologies is performed through this program to help determine future purchases into the Fire and Rescue Department. Major project management, such as station construction and building renovations, is managed with the expertise of Fire and Rescue personnel.

The Storeskeeper for the Department works in conjunction with Administration and the Operations Division to purchase, store and distribute all of the needed operational supplies.

PROGRAM SUMMARY					
	Actual 2013/14	Actual 2014/15	Budget 2015/16	Budget 2016/17	% Change
Personnel	1,551,540	1,538,806	1,501,340	1,552,470	3%
Operating	803,711	960,060	981,200	1,091,120	11%
Internal Services	681,825	718,273	821,140	853,020	4%
Capital	9,522	4,913	34,880	42,380	22%
Transfers	284,850	121,340	217,980	343,150	57%
Total Support Services	3,331,448	3,343,392	3,556,540	3,882,140	9%

PROGRAM FULL TIME EQUIVALENT POSITIONS				
	Actual 2013/14	Actual 2014/15	Budget 2015/16	Budget 2016/17
Support Services	3.0	2.0	2.0	3.0
Total Support Services	3.0	2.0	2.0	3.0

FIRE PREVENTION SERVICES

Program Description

Fire Prevention Services – Fire Prevention Services is comprised of two bureaus, Fire Inspections & Investigations and Construction Services.

Fire Inspections & Investigations Bureau – The Division Chief/Fire Marshal serves as the Fire Chief's designated code enforcement official referred to the Florida Fire Prevention Code as “The Authority Having Jurisdiction”.

The Fire Marshal serves as investigator for the determination of the origin and source of all fires. This individual is also assigned to investigate and respond to questions or complaints from the public and City officials.

Construction Services Bureau – This Bureau evaluates and ensures that all plans submitted for construction, renovation or alteration permits meet the standards of the Florida Fire Prevention Code. The staff of the Bureau meets with development, design, and construction professionals as needed to ensure that project planning, development, and construction are compliant with the applicable codes and guidelines. Additionally, the plans reviewer for each permitted job is responsible for conducting the required field inspections to ensure the permitted work is code compliant.

PROGRAM SUMMARY					
	Actual 2013/14	Actual 2014/15	Budget 2015/16	Budget 2016/17	% Change
Personnel	790,161	777,447	798,820	921,000	15%
Operating	3,410	3,521	3,520	3,960	13%
Internal Services	70,614	79,659	78,030	119,320	53%
Debt Service	-	-	-	4,420	n/a
Total Fire Prevention Services	864,185	860,627	880,370	1,048,700	19%

PROGRAM FULL TIME EQUIVALENT POSITIONS				
	Actual 2013/14	Actual 2014/15	Budget 2015/16	Budget 2016/17
Fire Prevention Services	8.0	8.0	8.0	9.0
Total Fire Prevention Services	8.0	8.0	8.0	9.0

Program Description

Fire Operations provides the vital fire and emergency medical services (EMS) capabilities required to protect the lives and property of the citizens of Clearwater and residents of the Fire District. Fire Operations is managed by a Division Chief, and ten Assistant Chiefs who supervise 171 dual (Fire and EMS) certified line personnel. The Assistant Chiefs manage the staffing of all apparatus and take the role of Incident Command Officer during emergency situations. Fire Operations' personnel provide basic and advanced life support services as well as fire services. Additional responsibilities include response to emergency medical calls and to hazardous materials conditions to stabilize the incident with help from the Pinellas County Hazardous Materials team.

Fire Operations is budgeted under two separate programs: Fire Operations and Emergency Medical Services (EMS). Pinellas County contracts with the City to provide emergency medical services on their behalf and costs are budgeted separately for reporting and accounting purposes.

Suppression Bureau – This Bureau's primary tasks are to locate a fire, confine it to the point of origin; evacuate and rescue victims; extinguish the fire; salvage property; and overhaul the fire to prevent rekindle. Other tasks include vehicle accidents, technical rescues, and emergency medical responses.

Special Operations Bureau – This Bureau organizes the special teams planning, training, certification and response. Specialized teams include the Marine Response Team, Special Operations Response Team, Technical Rescue Team, and Dive Team.

Training Bureau – This Bureau involves a classroom, fire tower, burning pits, computer access and a library that provides comprehensive firefighting and emergency medical services training programs necessary to continually update, certify, and refresh knowledge and performance in every discipline. This bureau also oversees the Fire Explorer's program.

Health and Safety Bureau – This Bureau evaluates various equipment for safety, effectiveness, and compatibility to ensure a well-equipped, responsive, and prepared Fire and Rescue workforce. The Assistant Chief of Health and Safety facilitates the wellness program and promotes health and safety preparedness through the Department. The Bureau oversees and reviews the accidents and injuries within the Department and analyzes the causes in order to rectify potential reoccurring damages. The Bureau coordinates with the Human Resources Department for the recruitment and advancement of Fire and Rescue personnel. The Assistant Chief is responsible for the development of an Incident Scene Safety Officer Program to enhance firefighter safety and implementation of an International Association of Fire Chiefs (IAFC) / International Association of Fire Fighters (IAFF) joint initiative based wellness program. This Bureau also oversees the Honor Guard program.

PROGRAM SUMMARY					
	Actual 2013/14	Actual 2014/15	Budget 2015/16	Budget 2016/17	% Change
Personnel	12,360,684	12,072,949	12,073,860	12,426,140	3%
Operating	80,756	55,348	55,620	56,060	1%
Internal Services	703,854	549,283	831,920	638,790	-23%
Capital	-	213	-	-	n/a
Debt Service	185,829	185,829	409,410	257,110	-37%
Total Fire Operations	13,331,123	12,863,622	13,370,810	13,378,100	0%

FIRE OPERATIONS

PROGRAM FULL TIME EQUIVALENT POSITIONS				
	Actual 2013/14	Actual 2014/15	Budget 2015/16	Budget 2016/17
Fire Operations	123.0	123.0	123.0	124.0
Total Fire Operations	123.0	123.0	123.0	124.0

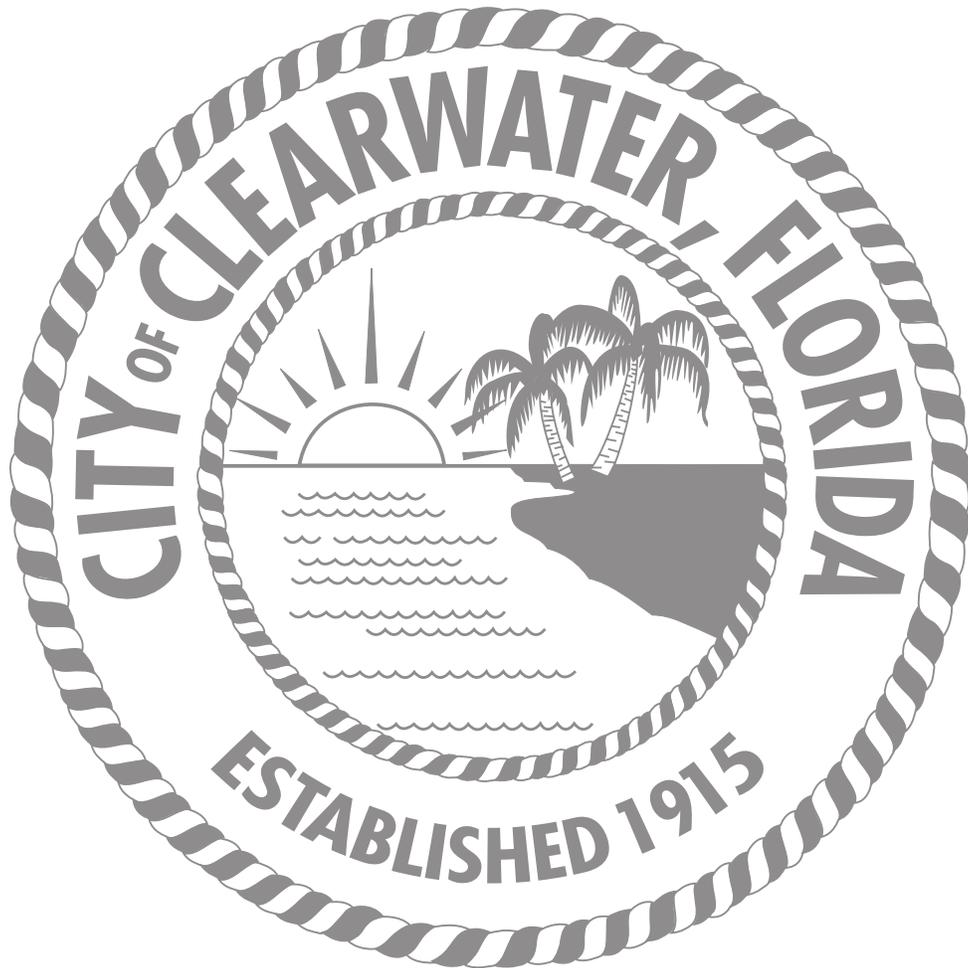
EMERGENCY MEDICAL SERVICES

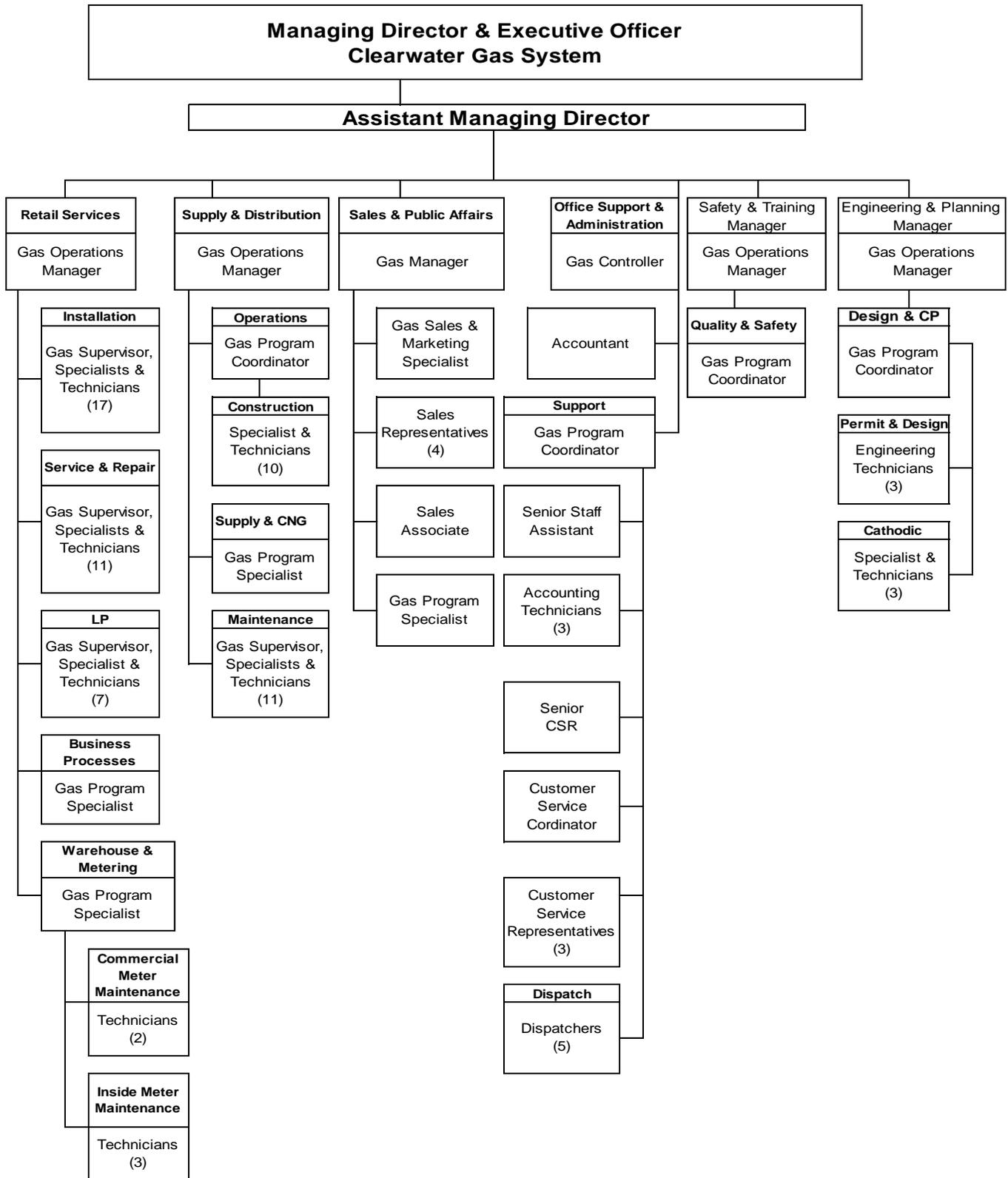
Program Description

Emergency Medical Services Bureau – Our EMS responsibilities include responding to medical calls and providing emergency medical services to injured parties of fires, traffic accidents, or other medical-related incidents. The EMS effort utilizes paramedic-trained firefighters, advanced and basic life support vehicles, a Fire Medic Lieutenant supervisor on each shift, and the EMS Assistant Chief to fulfill its objectives. Emergency medical care is provided under the direction of a licensed Emergency Physician. The EMS Bureau plans and oversees a model Automated External Defibrillator (AED) program.

PROGRAM SUMMARY					
	Actual 2013/14	Actual 2014/15	Budget 2015/16	Budget 2016/17	% Change
Personnel	6,033,649	5,935,904	5,913,900	6,138,000	4%
Operating	325,513	334,166	392,140	386,980	-1%
Internal Services	391,419	352,374	424,260	422,770	0%
Capital	12,566	1,775	11,630	14,120	21%
Debt Service	84,184	69,676	182,190	219,280	20%
Transfers	147,160	63,760	96,590	126,210	31%
Total Emergency Medical Services	6,994,491	6,757,655	7,020,710	7,307,360	4%

PROGRAM FULL TIME EQUIVALENT POSITIONS				
	Actual 2013/14	Actual 2014/15	Budget 2015/16	Budget 2016/17
Emergency Medical Services	59.0	59.0	59.0	60.0
Total Emergency Medical Services	59.0	59.0	59.0	60.0





Gas Systems – 104.0 FTE's

Department Description

To fulfill the natural and propane gas needs of the customers we serve in the Tampa Bay area, to provide safe, reliable and economical products and services. To exceed our customer's expectations, while delivering a financial return to the City of Clearwater.

The Clearwater Gas System (CGS) budget consists of four gas programs: Gas Administration & Supply, Pinellas Gas Operations, Pasco Gas Operations, and Gas Marketing & Sales. There are currently 87 budgeted positions (full time equivalent) in CGS.

CGS is owned and operated as an enterprise utility by the City of Clearwater. CGS operates over 860 miles of underground gas main and handles the supply and distribution of both natural and propane (LP) gas throughout northern Pinellas County and western Pasco County. As a "full service" gas utility, CGS provides gas appliance sales and service, installation of inside customer gas piping, domestic and commercial gas equipment service, construction and maintenance of underground gas mains and service lines, and 24 hour response to any gas emergency call within the service area. The Florida Public Service Commission and the Federal Department of Transportation regulate CGS for safety.

DEPARTMENT SUMMARY					
	Actual 2013/14	Actual 2014/15	Budget 2015/16	Budget 2016/17	% Change
Administration & Supply	22,392,348	21,613,159	23,893,060	22,051,990	-8%
Pinellas Gas Operations	4,798,397	4,846,582	7,561,590	7,694,220	2%
Pasco Gas Operations	1,905,204	1,996,588	3,636,840	4,941,400	36%
Marketing & Sales	3,056,035	3,234,123	6,531,940	17,351,240	166%
Total Gas System	32,151,984	31,690,452	41,623,430	52,038,850	25%

DEPARTMENT FULL TIME EQUIVALENT POSITIONS				
	Actual 2013/14	Actual 2014/15	Budget 2015/16	Budget 2016/17
Administration & Supply	9.6	9.6	9.6	11.6
Pinellas Gas Operations	49.0	51.0	52.0	54.0
Pasco Gas Operations	16.0	17.0	21.0	29.0
Gas Marketing and Sales	8.4	9.4	9.4	9.4
Total Gas System	83.0	87.0	92.0	104.0

Department Highlights

- ❖ The Gas Fund supports the Gas Administration and Supply program. The Gas Fund is a self-supporting enterprise operation established to fund all operating, maintenance and improvements necessary to maintain the Clearwater Gas System.
- ❖ The Gas Department is supported by 104 full time equivalent positions, an increase of 12.0 FTE's from fiscal year 2015/16. Additional positions include an Assistant Director, Safety and Training Manager, Engineering and Planning Manager, Design and Mapping Technician, Gas Program Specialist, and seven Gas Technicians.
- ❖ Gas supply purchases in this fiscal year are budgeted at approximately \$12 million, representing 24% of the total Department operating budget. This is an 11 decrease from the 2015/16 budget.
- ❖ Operating expenditures reflect an administrative charge reimbursing the General Fund for the Gas Fund's portion of City administrative functions, such as the City Manager, Legal, and City Clerk functions. The Gas Fund anticipated portion of this cost is \$1,666,140 in fiscal year 2016/17, an increase of 4% over the 2015/16budget.
- ❖ Internal Service costs reflect the reimbursement to Clearwater Customer Service operations for billing and customer service support services. This is budgeted at \$946,570 in fiscal year 2016/17, a 1% increase from the 2015/16budget.
- ❖ Debt service cost, which include debt on outstanding bonds and new vehicle purchases, total \$1,552,340 for fiscal year 2016/17 budget which is a slight increase from 2015/16 budget.
- ❖ Interfund transfers include the estimated gas dividend to the General Fund of \$2.4 million, an 11% decrease from the 2015/16 budget. Transfers to the Capital Improvement Fund are budgeted at \$17,100,000 to support the capital projects of the Gas Fund; this is a 183% increase in funding from the 2015/16 budget.
- ❖ On October 7, 2011, the Gas Department opened up a natural gas vehicle station located at 1020 N. Hercules Avenue in Clearwater. The filling station is currently being used internally by vehicles in the Solid Waste/General Service Department and the Gas Department. Outside customers include Verizon, Inc. Waste Pro and the Jolley Trolley.
- ❖ There are no other significant changes in the Gas Department in this budget. The budget for this Department reflects an increase of 19% from the 2015/16 budget.

ADMINISTRATION & SUPPLY

Program Description

Gas Administration & Supply responsibilities include: overall general management and clerical support for the Clearwater Gas System (CGS); long range planning of gas supplies and securing and transporting these supplies of both natural and LP gas to our bulk transfer points; financial planning and tracking; and storeroom operations to insure the availability of adequate operating, construction and sales materials. Functions of this program include budgeting, payroll, computer systems, facilities/equipment control, environmental, safety training, regulatory contact, legal/risk issues management, contracting and licensing control, purchasing, inventory of all gas parts and fittings, accounting, financial statements and accounts payable.

PROGRAM SUMMARY					
	Actual 2013/14	Actual 2014/15	Budget 2015/16	Budget 2016/17	% Change
Personnel	776,588	784,506	813,310	958,320	18%
Operating	17,593,509	15,869,797	18,207,950	16,340,780	-10%
Internal Services	1,072,409	1,129,733	1,091,690	1,110,570	2%
Debt Service	517,425	446,114	1,350,520	1,477,130	9%
Transfers	2,432,417	3,383,009	2,429,590	2,165,190	-11%
Total Administration & Supply	22,392,348	21,613,159	23,893,060	22,051,990	-8%

PROGRAM FULL TIME EQUIVALENT POSITIONS				
	Actual 2013/14	Actual 2014/15	Budget 2015/16	Budget 2016/17
Administration & Supply	9.6	9.6	9.6	11.6
Total Administration & Supply	9.6	9.6	9.6	11.6

PINELLAS GAS OPERATIONS

Program Description

Pinellas Gas Operations is responsible for the delivery of natural and LP gas to the end users in Pinellas County; the construction of all gas mains and service lines; the design and engineering of all gas mains and services; the securing of construction permits and attending construction meetings for gas mains and services; the maintenance of all gas main and service lines and setting of all LP tanks and services; system cathodic protection; repairing gas meters and regulators; and assuring compliance with Federal and Florida Public Service Commission and Florida State Natural Gas and LP regulations. Gas Service & Repair is responsible for all commercial and domestic gas service requests including turn-ons and turn-offs of gas meters; high bill inquiries; interior gas leak location and repair; and the service and repair of residential and commercial customer-owned gas appliances. Gas installation is responsible for the installation of customer-owned house piping and appliances; conversion of customer-owned commercial and residential appliances from alternate fuels to natural gas; and the securing of necessary gas permits to install house piping and appliances.

PROGRAM SUMMARY					
	Actual 2013/14	Actual 2014/15	Budget 2015/16	Budget 2016/17	% Change
Personnel	2,651,321	2,715,797	3,498,110	3,533,110	1%
Operating	1,480,938	1,409,810	1,404,400	1,552,060	11%
Internal Services	580,159	569,701	790,960	808,280	2%
Capital	-	20,629	114,000	40,000	-65%
Debt	-	-	12,220	29,080	138%
Transfers	85,979	130,645	1,741,900	1,731,690	-1%
Total Pinellas Gas Operations	4,798,397	4,846,582	7,561,590	7,694,220	2%

PROGRAM FULL TIME EQUIVALENT POSITIONS				
	Actual 2013/14	Actual 2014/15	Budget 2015/16	Budget 2016/17
Pinellas Gas Operations	50.0	52.0	52.0	54.0
Total Pinellas Gas Operations	50.0	52.0	52.0	54.0

PASCO GAS OPERATIONS

Program Description

Pasco Gas Operations is responsible for the delivery of natural and LP gas to the end users in Pasco County; the construction of all gas mains and service lines; the design and engineering of all gas mains and services; the securing of construction permits and attending construction meetings for gas mains and services; the maintenance of all gas main and service lines and setting of all LP tanks and services; system cathodic protection; repairing gas meters and regulators; and assuring compliance with Federal and Florida Public Service Commission and Florida State Natural Gas and LP regulations. Gas Service & Repair is responsible for all commercial and domestic gas service requests including turn-ons and turn-offs of gas meters; high bill inquiries; interior gas leak location and repair; and the service and repair of residential and commercial customer-owned gas appliances. Gas Installation is responsible for the installation of customer-owned house piping and appliances; conversion of customer-owned commercial and residential appliances from alternate fuels to natural gas; and the securing of necessary gas permits to install house piping and appliances.

PROGRAM SUMMARY					
	Actual	Actual	Budget	Budget	%
	2013/14	2014/15	2015/16	2016/17	Change
Personnel	860,320	923,997	1,299,060	1,694,310	30%
Operating	805,770	843,560	833,510	1,140,020	37%
Internal Services	230,623	229,031	289,530	360,940	25%
Capital	8,491	-	10,000	-	-100%
Debt Service	-	-	4,740	46,130	873%
Transfers	-	-	1,200,000	1,700,000	42%
Total Pasco Gas Operations	1,905,204	1,996,588	3,636,840	4,941,400	36%

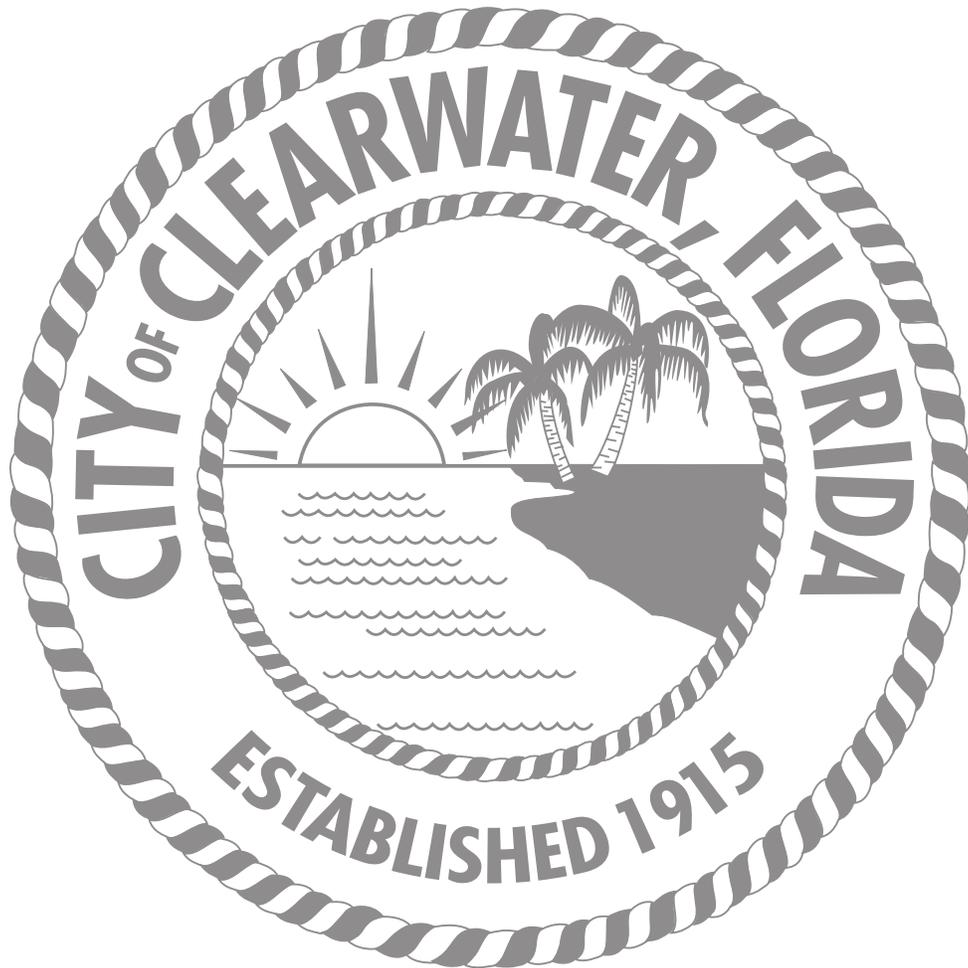
PROGRAM FULL TIME EQUIVALENT POSITIONS				
	Actual	Actual	Budget	Budget
	2013/14	2014/15	2015/16	2016/17
Pasco Gas Operations	15.0	17.0	21.0	29.0
Total Pasco Gas Operations	15.0	17.0	21.0	29.0

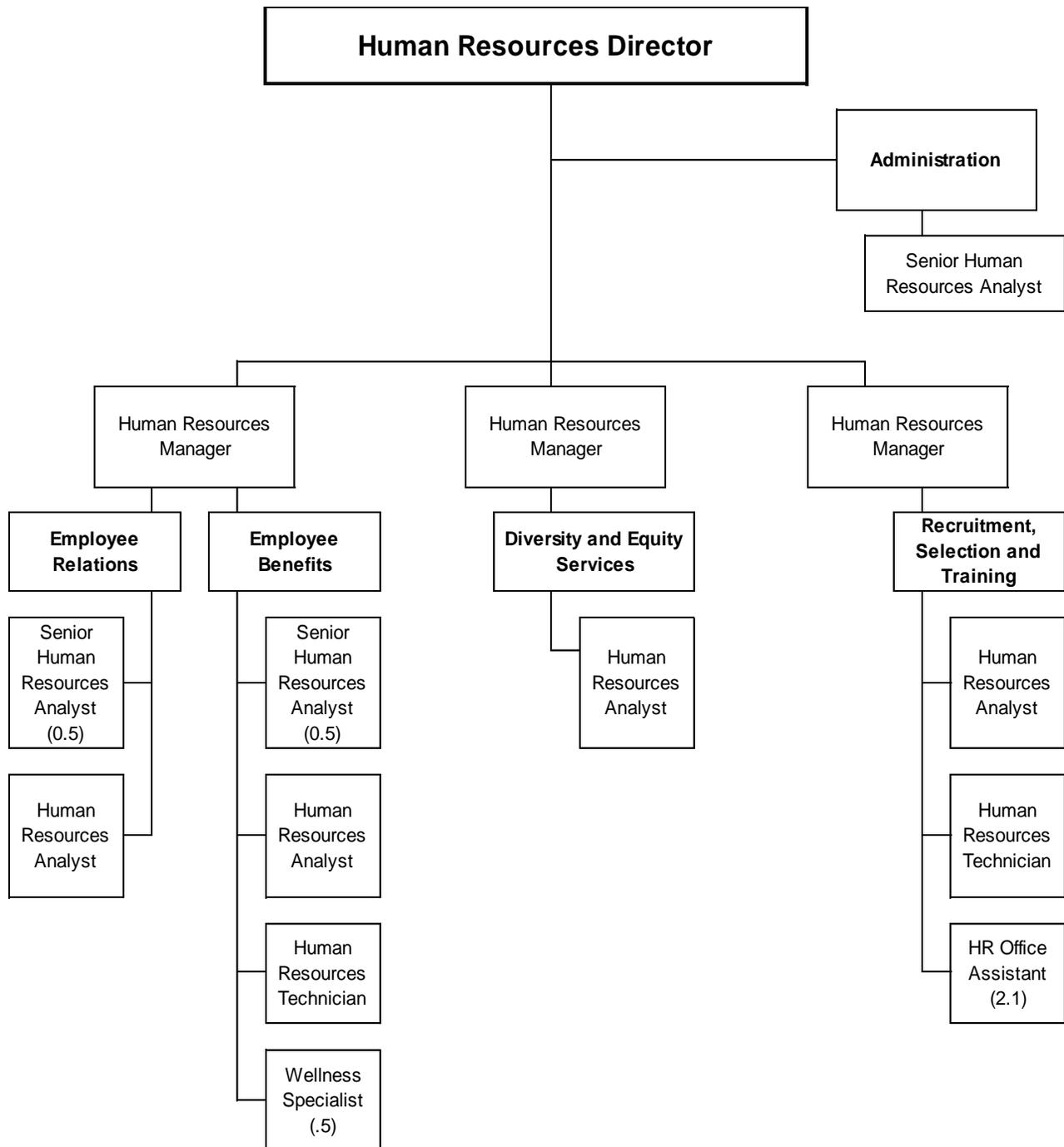
Program Description

Gas Marketing & Sales is responsible for planning, development and implementation of marketing programs to build load and improve system profitability; designing new systems to make the gas system more effective and responsive to customer needs; advertising strategy to improve the marketing of sales programs; building better governmental relations; measurement of customer satisfaction levels and the design of programs to increase service levels to meet customer expectations; and the applications engineering and sale of large commercial and industrial end-use projects to build load and improve load factor. This program is responsible for sales of natural and LP gas to commercial and residential customers; the sale of natural and LP commercial and industrial gas appliances; the estimating of natural and LP gas house piping installations; deposit collection, appliance invoicing and contract billing; administration of gas sales programs and follow-up advertising programs. The Sales Representatives assist customers in the selection of gas appliances in the showroom, at the customers' premises and at area sales and trade shows.

PROGRAM SUMMARY					
	Actual	Actual	Budget	Budget	%
	2013/14	2014/15	2015/16	2016/17	Change
Personnel	795,284	784,914	860,260	999,790	16%
Operating	1,969,562	1,927,040	2,104,700	2,247,460	7%
Internal Services	184,503	197,285	188,470	200,870	7%
Transfers	106,686	324,884	3,378,510	13,903,120	312%
Total Gas Marketing & Sales	3,056,035	3,234,123	6,531,940	17,351,240	166%

PROGRAM FULL TIME EQUIVALENT POSITIONS				
	Actual	Actual	Budget	Budget
	2013/14	2014/15	2015/16	2016/17
Gas Marketing & Sales	8.4	8.4	9.4	9.4
Total Gas Marketing & Sales	8.4	8.4	9.4	9.4





Human Resources (General Fund) – 11.1 FTE's
Human Resources (Insurance Fund) – 3.5 FTE's
Total Human Resources – 14.6 FTE's

Department Description

The Human Resources Department has the responsibility for basic personnel functions of the City of Clearwater. The City Charter provides that there shall be a civil service merit system for classified employees, such system to provide the means to recruit, select, develop and maintain an effective and responsive work force with all appointments based on merit and fitness. The Department also participates in programs for unclassified employees, including recruitment, pay and benefits administration, and other personnel program components.

DEPARTMENT SUMMARY					
	Actual 2013/14	Actual 2014/15	Budget 2015/16	Budget 2016/17	% Change
General Fund					
Administration	388,707	488,129	408,990	428,780	5%
Recruitment, Selection and Training	386,214	390,141	440,810	448,020	2%
Compensation and Classification	109,171	-	-	-	n/a
Employee Relations	193,496	143,178	152,000	152,840	1%
Diversity and Equity Services	-	-	171,610	196,490	14%
Subtotal	1,077,588	1,021,448	1,173,410	1,226,130	4%
Central Insurance Fund					
Employee Benefits	269,752	352,569	368,760	386,280	5%
Employee Health Center	1,520,307	1,750,353	1,854,960	1,841,960	-1%
Subtotal	1,790,059	2,102,922	2,223,720	2,228,240	0%
Total Human Resources	2,867,647	3,124,370	3,397,130	3,454,370	2%

DEPARTMENT FULL TIME EQUIVALENT POSITIONS				
	Actual 2013/14	Actual 2014/15	Budget 2015/16	Budget 2016/17
General Fund				
Administration	2.0	3.0	2.0	2.0
Recruitment, Selection and Training	3.7	4.7	4.7	5.1
Compensation and Classification	2.0	0.0	0.0	0.0
Employee Relations	2.5	2.0	2.0	2.0
Equity Services	0.0	0.0	2.0	2.0
General Fund	10.2	9.7	10.7	11.1
Central Insurance Fund				
Employee Benefits	3.0	3.5	3.5	3.5
Total Human Resources	13.2	13.2	14.2	14.6

General Fund Administration, Recruitment Selection & Training, Employee Relations and Diversity and Equity Services Program Highlights

- ❖ The Human Resources General Fund programs are supported by 11.1 full time equivalent positions, an increase of 0.4 FTE from the 2015/16 budget. For fiscal year 2016/17, additional hours are being added to Human Resources Office Assistants in the Recruitment Selection and Training program; and funding for an intern is budgeted for the Diversity and Equity Services Program.
- ❖ There have been no other significant changes in the Human Resources General Fund programs; the budget reflects an increase of 4% over fiscal year 2015/16.
- ❖ Operating expenditures include the budget for outside labor council, tuition reimbursement, training programs, diversity and equity programs, and employee award and appreciation programs.

Central Insurance Fund Employee Benefits and Employee Health Center Program Highlights

- ❖ The Employee Benefits program is an Internal Service function responsible for administering the employee benefits programs for health and life insurance, and retirement plans. The cost of this program is charged to all operating funds and departments based upon the number of personnel in each program.
- ❖ The Employee Health Center provides medical clinic services to City employees, retirees, and their respective dependents enrolled in the City's medical insurance plan. The 2016/17 budget for the Employee Health Center reflects a 1% decrease from the prior year budget due reduced support required from internal services departments. A portion of the Employee Health Center expenditures are offset by revenues from the City of Dunedin to cover a pro-rated share of the Health Center costs associated with the use of the facility by City of Dunedin employees and their dependents.
- ❖ The Employee Benefits program is supported by 3.5 full time equivalent positions, the same level of staffing as the 2015/16 budget. In fiscal year 2016/17, the personnel budget includes the salary for an intern to assist with open enrollment.
- ❖ There have been no other significant changes in the Employee Benefits program. This budget reflects an increase of 5% from the 2015/16.

Program Description

The Administration program is responsible for developing strategic human resources systems, programs, policies, and procedures to accomplish the organization's mission. It leads and oversees the planning, development, administration, evaluation, and budgeting for the following human resource functions: Recruitment, Selection, and Training, Compensation and Classification, Employee and Labor Relations, Employee Benefits, and Diversity and Equity Services. This area is responsible for administering the employee awards and recognition programs; serving as staff proponent to the Civil Service Board, Pension Advisory Committee, and Pension Trustees; overseeing labor relations functions including collective bargaining, labor-management cooperation initiatives, and dispute resolution; managing the citywide pay and job analysis procedures to include conducting, analyzing, and participating in labor market surveys, preparing job descriptions and conducting job audits; coordinating unemployment compensation claim responses; and, ensuring compliance with federal, state and local laws, regulations and ordinances.

PROGRAM SUMMARY					
	Actual	Actual	Budget	Budget	%
	2013/14	2014/15	2015/16	2016/17	Change
Personnel	275,052	341,668	245,830	246,810	0%
Operating	55,949	66,310	95,570	115,570	21%
Internal Services	57,509	80,151	67,590	66,400	-2%
Capital	197	-	-	-	n/a
Total Administration	388,707	488,129	408,990	428,780	5%

PROGRAM FULL TIME EQUIVALENT POSITIONS				
	Actual	Actual	Budget	Budget
	2013/14	2014/15	2015/16	2016/17
Administration	2.0	3.0	2.0	2.0
Total Administration	2.0	3.0	2.0	2.0

RECRUITMENT, SELECTION, AND TRAINING

Program Description

The Recruitment, Selection and Training program is responsible for the development and administration of the City's recruiting and selection functions to include recruitment, advertising, screening, testing, position certifications, and selection. This program is also responsible for the development and administration of the performance management and succession planning systems; ensuring compliance with Federal and State law and City regulations regarding equal employment opportunities (i.e., ADA, ADEA, CRA, EEOA, IRCA, USERRA, and Civil Service Rules & Regulations); administering the training and development programs, to include computer courses, consortium classes, supervisory sessions, apprentice programs, and tuition assistance. This program also oversees the Human Resources Information System (PeopleSoft) and the personnel records management program.

PROGRAM SUMMARY					
	Actual 2013/14	Actual 2014/15	Budget 2015/16	Budget 2016/17	% Change
Personnel	269,464	271,435	283,040	288,860	2%
Operating	101,800	101,078	139,010	139,010	0%
Internal Services	14,950	17,628	18,760	20,150	7%
Total Recruitment, Selection, and Training	386,214	390,141	440,810	448,020	2%

PROGRAM FULL TIME EQUIVALENT POSITIONS				
	Actual 2013/14	Actual 2014/15	Budget 2015/16	Budget 2016/17
Recruitment, Selection, and Training	4.7	4.7	4.7	5.1
Total Recruitment, Selection, and Training	4.7	4.7	4.7	5.1

EMPLOYEE RELATIONS

Program Description

The Employee Relations program is responsible for development and administration of the City's employee relations functions to include employee orientation, school mentoring and tutoring partnership with Pinellas County School Board, Employee Assistance Program (EAP), and Performance and Behavior Management Program (PBMP). This program also coordinates and administers City Drug and Alcohol, Return to Work, Work Place Violence, and Fitness for Duty programs.

PROGRAM SUMMARY					
	Actual 2013/14	Actual 2014/15	Budget 2015/16	Budget 2016/17	% Change
Personnel	171,184	132,225	142,330	143,160	1%
Operating	15,162	3,297	3,950	3,950	0%
Internal Services	7,150	7,656	5,720	5,730	0%
Total Employee Relations	193,496	143,178	152,000	152,840	1%

PROGRAM FULL TIME EQUIVALENT POSITIONS				
	Actual 2013/14	Actual 2014/15	Budget 2015/16	Budget 2016/17
Employee Relations	2.5	2.0	2.0	2.0
Total Employee Relations	2.5	2.0	2.0	2.0

DIVERSITY AND EQUITY SERVICES

Program Description

The Diversity and Equity Services Division is responsible for managing the City's programs, policies and procedures in relation to Equal Employment Opportunity (EEO), the Americans with Disabilities Act, nondiscrimination and diversity. This program coordinates and conducts diversity training for all City employees; develops and manages programs for diversity awareness, appreciation and inclusiveness; oversees the citywide employee Diversity Leadership Council (DLC); monitors and analyzes the City's workforce diversity and equal opportunity activities; investigates discrimination and harassment complaints of City employees; provides internal training and orientation on issues of discrimination, harassment prevention and EEO principles; acts as a liaison and resource to state and county EEO offices; and provides federal, state and local reporting on the equal opportunity employment activities of the City of Clearwater. In addition, this program responds to external inquiries from regulating agencies regarding allegations of employment discrimination pertaining to City of Clearwater employees.

PROGRAM SUMMARY					
	Actual 2013/14	Actual 2014/15	Budget 2015/16	Budget 2016/17	% Change
Personnel	-	-	144,060	160,090	11%
Operating	-	-	24,580	29,910	22%
Internal Services	-	-	2,970	6,490	119%
Total Diversity and Equity Services	-	-	171,610	196,490	14%

PROGRAM FULL TIME EQUIVALENT POSITIONS				
	Actual 2013/14	Actual 2014/15	Budget 2015/16	Budget 2016/17
Diversity and Equity Services	0.0	0.0	2.0	2.0
Total Diversity and Equity Services	0.0	0.0	2.0	2.0

EMPLOYEE BENEFITS

Program Description

The Employee Benefits program is responsible for the development and administration of the City's employee benefits initiatives to include the Employee Pension Plan, Money Purchase Pension Plan (401A), Deferred Compensation Plan (457K), financial/retirement planning, and health, life, and disability insurance programs. This program is also responsible for analyzing and evaluating benefit services and coverage and negotiating and contracting with benefit plan providers, vendors, and consultants for services, premiums, and plan administration as well as maintenance of related HRIS database and records systems. In addition, the program ensures compliance with the Federal Family and Medical Leave Act (FMLA), the Consolidated Omnibus Budget Reconciliation Act (COBRA), and Health Insurance Portability and Accountability Act (HIPAA).

PROGRAM SUMMARY					
	Actual 2013/14	Actual 2014/15	Budget 2015/16	Budget 2016/17	% Change
Personnel	206,162	347,502	245,650	263,650	7%
Operating	58,387	111,221	114,520	114,520	0%
Internal Services	6,905	7,452	8,590	8,110	-6%
Total Employee Benefits	271,454	466,175	368,760	386,280	5%

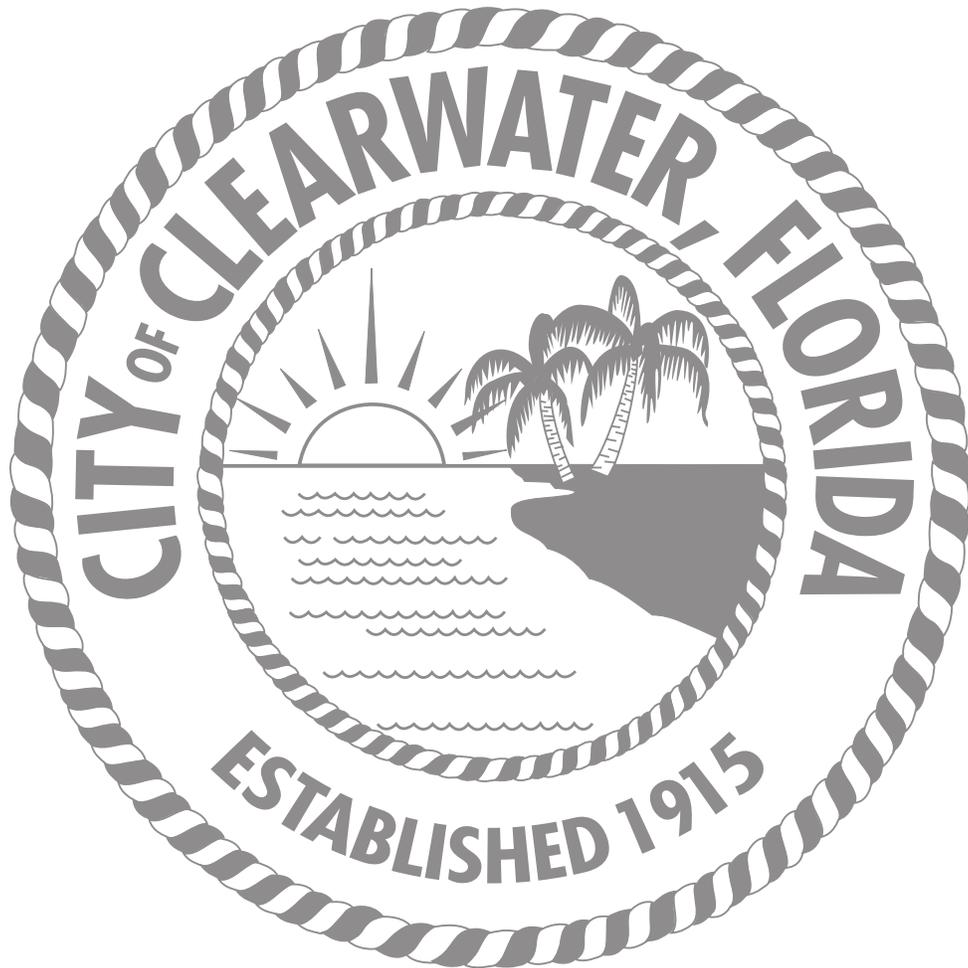
PROGRAM FULL TIME EQUIVALENT POSITIONS				
	Actual 2013/14	Actual 2014/15	Budget 2015/16	Budget 2016/17
Employee Benefits	3.0	3.5	3.5	3.5
Total Employee Benefits	3.0	3.5	3.5	3.5

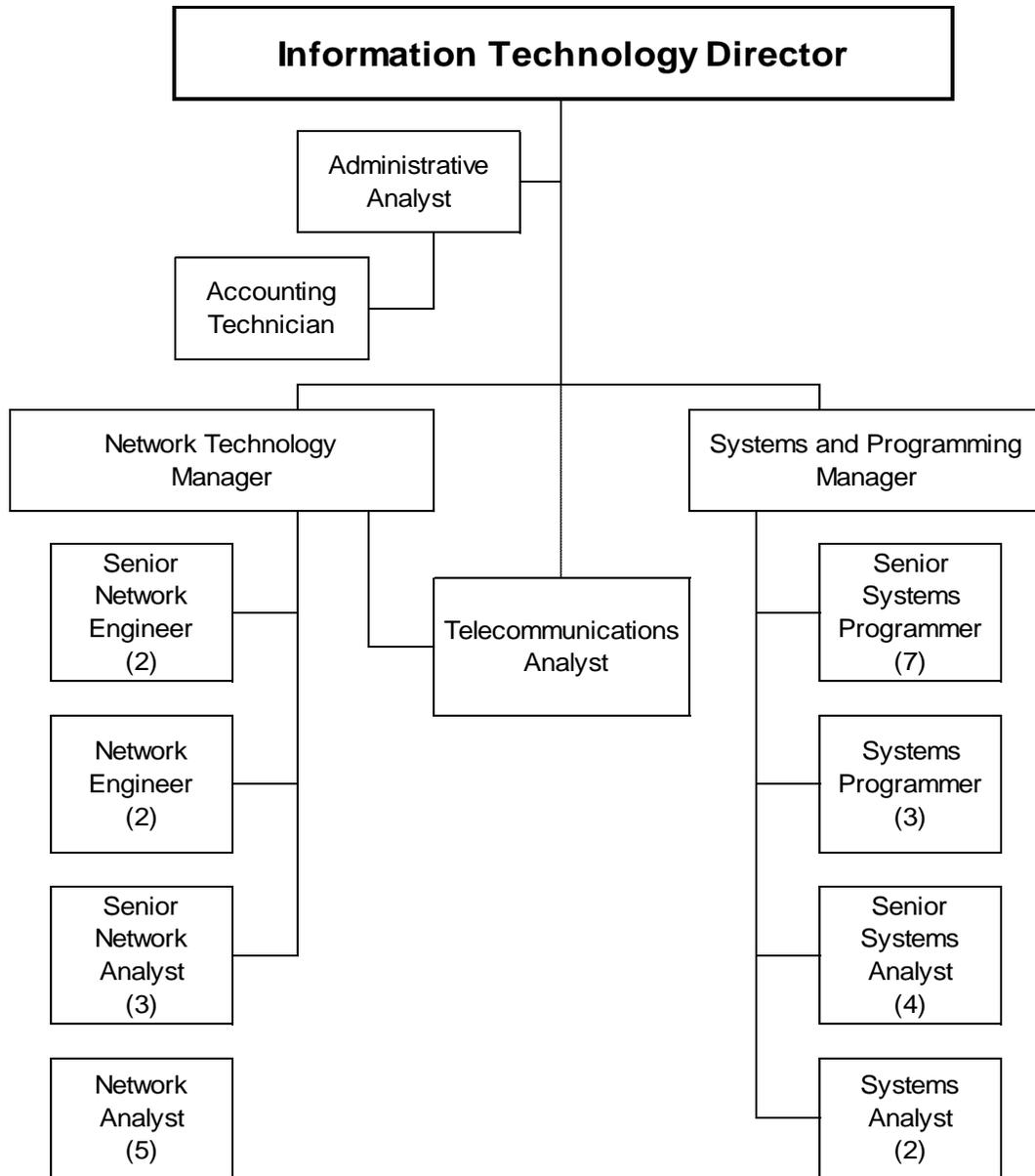
EMPLOYEE HEALTH CENTER

Program Description

The Employee Health Center provides clinic services to City employees, retirees, and their respective dependents enrolled in the City's medical insurance plan. Services include primary care office visits and case management, acute and urgent care, immunizations, dispensing of a pre-determined formulary of prescription drugs, health risk assessments, and other wellness initiatives. In July of 2012, the City entered into a cost-sharing arrangement with the City of Dunedin, allowing Dunedin medical plan participants and their dependents to have access to the Employee Health Center.

PROGRAM SUMMARY					
	Actual	Actual	Budget	Budget	%
	2013/14	2014/15	2015/16	2016/17	Change
Operating	1,515,549	1,734,226	1,836,810	1,836,810	0%
Internal Services	2,776	14,944	18,150	5,150	-72%
Capital Items	1,982	1,183	-	-	n/a
Total Employee Health Center	1,520,307	1,750,353	1,854,960	1,841,960	-1%





INFORMATION TECHNOLOGY

Department Description

Information Technology is responsible for delivering quality services in the areas of technology administration, systems support, hardware and software maintenance, helpdesk support, network operations, purchasing, telecommunications, and business system analysis. These services are delivered through the following divisions within the Information Technology department.

DEPARTMENT SUMMARY					
	Actual	Actual	Budget	Budget	%
	2013/14	2014/15	2015/16	2016/17	Change
Administration	375,507	313,909	375,330	389,700	4%
Network Services	2,500,335	2,398,185	3,249,620	3,419,880	5%
Software Applications	2,207,859	2,257,246	3,688,710	3,541,860	-4%
Telecommunications	743,057	693,144	700,720	647,360	-8%
Total Information Technology	5,826,758	5,662,484	8,014,380	7,998,800	0%

DEPARTMENT FULL TIME EQUIVALENT POSITIONS				
	Actual	Actual	Budget	Budget
	2013/14	2014/15	2015/16	2016/17
Administration	3.0	3.0	3.0	3.0
Network Services	11.0	11.0	11.0	13.0
Software Applications	16.0	16.0	16.0	17.0
Telecommunications	1.5	1.5	1.0	1.0
Total Information Technology	31.5	31.5	31.0	34.0

INFORMATION TECHNOLOGY

Department Highlights

- ❖ All programs of the Information Technology department are internal service functions. All costs of operation are passed back to user department based upon services provided.
- ❖ The Information Technology Department is supported by 34 full time equivalent positions, an increase of three FTE's from the FY 2015/16 budget. In fiscal year 2016/17, two Senior Network Engineers are being added to the Network Services program and one Systems Programmer is being added to the Software Applications program.
- ❖ Other operating expenditures in the Network Services program which include maintenance contract renewals, for support for programs, and computer lease costs reflect a 7% increase from prior year due to increased contracts and service maintenance agreements.
- ❖ In the Network Services program, \$435,000 is budgeted for transfers to the Capital Program fund to support Information Technology projects for fiscal year 2016/17. This includes the one-time use of reserves of \$300,000 to fund the Citywide Connectivity project.
- ❖ The Network Services program reflects a net increase of 5% from the 2015/16 budget primarily due to personnel increases and increased cost for services.
- ❖ Other operating expenditures in the Software Application program reflect a 13% decrease primarily due to the budget for GPS service that is being taken over by the Fleet department.
- ❖ In the Software Application program, \$1,100,000 is budgeted in transfers to support capital projects for permitting system upgrades, the business process review project, and Microsoft licensing upgrades. This includes the one-time use of reserves for \$800,000 for increased funding to the Financial System Upgrade project.
- ❖ The Software Application program reflects a net increase of 1% from the 2015/16 budget.
- ❖ The Telecommunications program reflects a net decrease of 8% from the 2015/16 budget. This is due to estimated decreases in telephone charges.
- ❖ There have been no other significant changes to the Information Technology programs in fiscal year 2016/17. The Department budget reflects a slight decrease from the 2015/16 budget primarily due to decreased transfers to the capital fund.

Program Description

Administration of the City's information technology systems includes development/maintenance of governance and architecture plans used to guide operations and development of technology throughout the City. Key to the success of technology integration is the development of strong alliances between IT service providers, departmental management, and end users. The administrative arm of IT is committed to maintaining vital relationships with internal customers in their pursuit of excellence. Also included within IT Administration is the development and oversight of contracts and vendor relationships, as well as, the project management for citywide application implementation.

PROGRAM SUMMARY					
	Actual 2013/14	Actual 2014/15	Budget 2015/16	Budget 2016/17	% Change
Personnel	267,610	202,032	248,000	251,090	1%
Operating	10,754	16,397	24,670	23,830	-3%
Internal Services	97,143	95,480	102,660	114,780	12%
Total Administration	375,507	313,909	375,330	389,700	4%

PROGRAM FULL TIME EQUIVALENT POSITIONS				
	Actual 2013/14	Actual 2014/15	Budget 2015/16	Budget 2016/17
Administration	3.0	3.0	3.0	3.0
Total Administration	3.0	3.0	3.0	3.0

NETWORK SERVICES

Program Description

Currently, there are over 1,400 desktop/laptop computers, over 150 servers, and over 1,500 individual user accounts located at 50 locations throughout the City. This program manages helpdesk support to the City's computer users and is also responsible for technology assessment and testing, network administration, network and system security and hardware procurement.

PROGRAM SUMMARY					
	Actual 2013/14	Actual 2014/15	Budget 2015/16	Budget 2016/17	% Change
Personnel	837,494	851,053	857,130	1,004,250	17%
Operating	1,293,508	1,221,498	1,377,590	1,473,670	7%
Internal Services	22,707	19,731	21,890	22,120	1%
Capital	62,705	16,911	-	-	n/a
Debt Service	283,921	288,992	418,010	484,840	16%
Transfers	-	-	575,000	435,000	-24%
Total Network Services	2,500,335	2,398,185	3,249,620	3,419,880	5%

PROGRAM FULL TIME EQUIVALENT POSITIONS				
	Actual 2013/14	Budget 2014/15	Budget 2015/16	Budget 2016/17
Network Services	11.0	11.0	11.0	13.0
Total Network Services	11.0	11.0	11.0	13.0

SOFTWARE APPLICATIONS

Program Description

There are currently 78 business systems / software applications including 10 business critical systems that are administered and supported by the City's programming operations. Support of these systems includes assisting in daily operations and maintaining effective relationships with both end users and product vendors. This program is also responsible for development and maintenance of the City's Internet website, implementation of new systems, performing business process analysis of departmental operations, and database administration for all business applications.

PROGRAM SUMMARY					
	Actual 2013/14	Actual 2014/15	Budget 2015/16	Budget 2016/17	% Change
Personnel	1,321,936	1,259,104	1,401,130	1,389,660	-1%
Operating	804,651	959,525	1,186,680	1,036,560	-13%
Internal Services	9,863	9,562	10,670	11,000	3%
Capital	51,532	14,000	-	-	n/a
Debt Service	19,877	15,055	5,230	4,640	-11%
Transfers	-	-	1,085,000	1,100,000	1%
Total Software Applications	2,207,859	2,257,246	3,688,710	3,541,860	-4%

PROGRAM FULL TIME EQUIVALENT POSITIONS				
	Actual 2013/14	Actual 2014/15	Budget 2015/16	Budget 2016/17
Software Applications	16.0	16.0	16.0	17.0
Total Software Applications	16.0	16.0	16.0	17.0

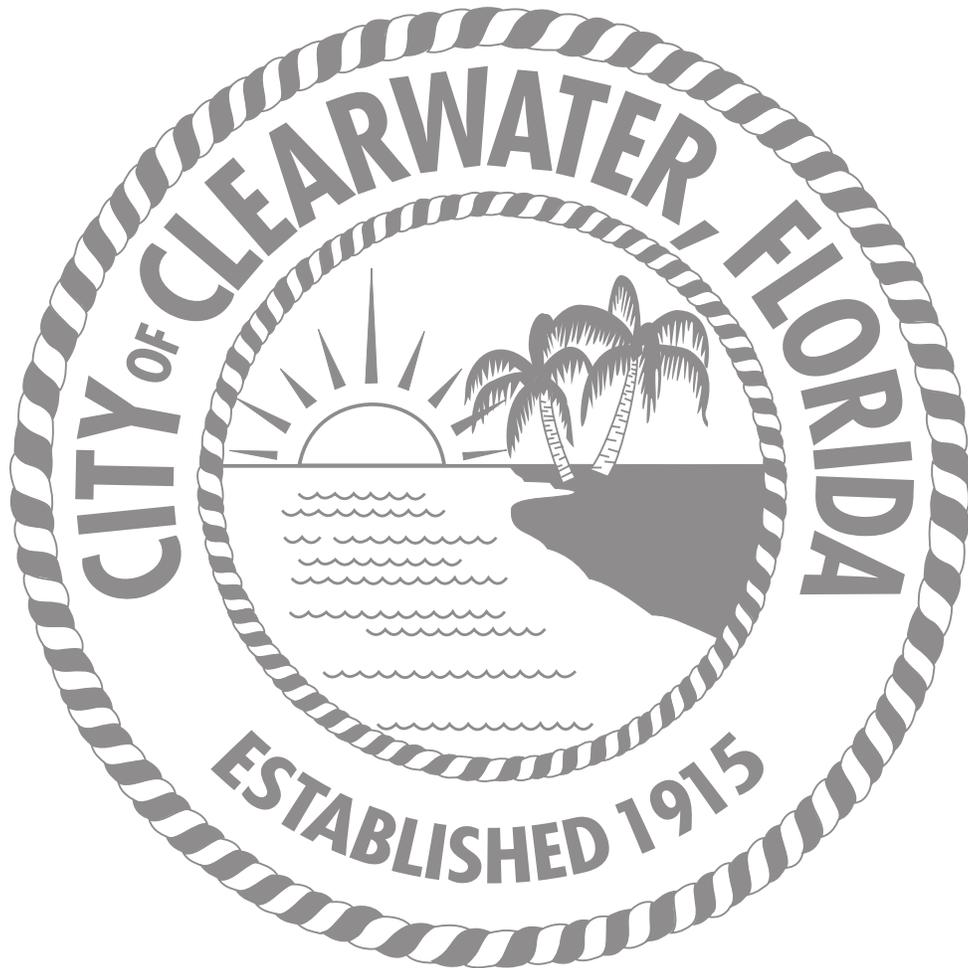
TELECOMMUNICATIONS

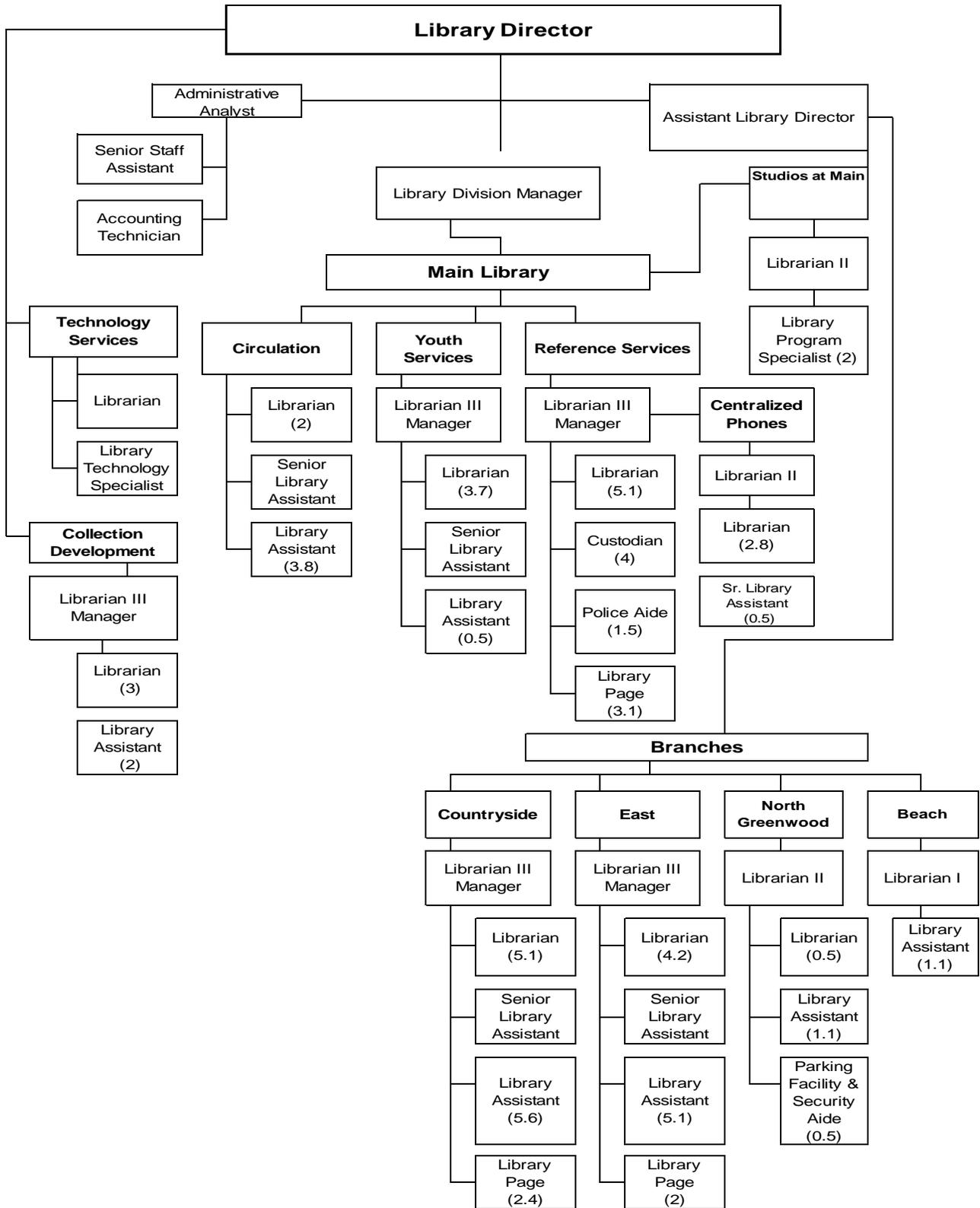
Program Description

Telecommunications provides desktop phone, cellular phone, and Smartphone services throughout the City. The City's voice network includes 11 major Nortel PBX switches, 27 Nortel KSU systems, and over 1,500 voicemail boxes and automated attendants (menu services) and connectivity within and between approximately 50 locations. Telecommunications also maintains cellular contractual services and all vendor contracts for telecommunications infrastructure and support services.

PROGRAM SUMMARY					
	Actual 2013/14	Actual 2014/15	Budget 2015/16	Budget 2016/17	% Change
Personnel	120,952	82,102	88,320	87,980	0%
Operating	538,147	571,654	566,750	519,980	-8%
Internal Services	1,534	1,371	2,100	1,150	-45%
Debt Service	82,424	38,017	43,550	38,250	-12%
Total Telecommunications	743,057	693,144	700,720	647,360	-8%

PROGRAM FULL TIME EQUIVALENT POSITIONS				
	Actual 2013/14	Actual 2014/15	Budget 2015/16	Budget 2016/17
Telecommunications	1.5	1.5	1.0	1.0
Total Telecommunications	1.5	1.5	1.0	1.0





Library – 82.6 FTE’s

Department Description

The Library provides an extensive variety of services, collections and programs to meet the needs of Clearwater residents and businesses at five local branches. Presently, there are approximately 80,000 active cardholders.

DEPARTMENT SUMMARY					
	Actual 2013/14	Actual 2014/15	Budget 2015/16	Budget 2016/17	% Change
Centralized Services	2,435,471	2,615,291	2,786,150	3,097,120	11%
Main Library	1,723,920	1,791,416	2,156,030	2,184,830	1%
Countryside Branch Library	704,062	739,167	790,030	875,650	11%
East Branch Library	675,828	700,746	706,770	730,450	3%
North Greenwood Library	205,395	217,698	226,880	237,810	5%
Beach Branch Library	70,414	88,059	93,200	94,080	1%
Total Library	5,815,090	6,152,377	6,759,060	7,219,940	7%

DEPARTMENT FULL TIME EQUIVALENT POSITIONS				
	Actual 2013/14	Actual 2014/15	Budget 2015/16	Budget 2016/17
Centralized Services	17.3	17.3	17.3	17.3
Main Library	25.6	25.6	30.5	31.7
Countryside Branch Library	13.1	13.1	15.1	15.1
East Branch Library	13.2	13.2	13.3	13.3
North Greenwood Branch Library	3.0	3.1	3.1	3.1
Beach Branch Library	1.4	2.1	2.1	2.1
Total Library	73.6	74.4	81.4	82.6

Department Highlights

- ❖ The Library Department is supported by 82.6 full time equivalent positions, an increase of 1.2 FTE's from the 2015/16 budget. For fiscal year 2016/17, one Librarian is being added to support new Maker Spaces at the Main Library as suggested by the ULI Study; and increased part time hours representing 0.2 FTE's for a Library Assistant are being added to support the Main Library.
- ❖ Capital Items include the budget of \$667,000 to fund the purchase of books and materials. This is the same level of funding as fiscal year 2015/16.
- ❖ Debt payments represent a 45% decrease from the fiscal year 2014/15 budget due to the payoff of self check out machines in the fiscal year 2015/16 budget.
- ❖ Transfers to the Capital Fund represent \$373,850 to fund Library projects for fiscal year 2016/17; this is a 223% increase from the 2015/16 budget.
- ❖ There have been no other significant changes in the Library department. The 2016/17 budget for this department reflects a 7% increase from the 2015/16 budget primarily due capital transfers.

CENTRALIZED SERVICES

Program Description

The Centralized Services program consists of programs and services with a scope encompassing the entire library system. These include: centralized call center to answer and direct calls for all library locations; collection development and acquisition of library materials; cataloging, classification and processing of library materials; maintenance of the integrated library management system; design, development and maintenance of the website and social media sites; meeting room reservations; ordering and maintaining inventory of operating supplies for all library locations; administration; and system-wide contracts.

PROGRAM SUMMARY					
	Actual 2013/14	Actual 2014/15	Budget 2015/16	Budget 2016/17	% Change
Personnel	1,164,755	1,204,517	1,218,170	1,212,080	0%
Operating	245,428	304,453	306,790	346,570	13%
Internal Services	424,847	410,415	454,850	497,620	9%
Capital Items	-	17,465	667,000	667,000	0%
Debt	43,441	43,441	23,760	-	-100%
Transfers	557,000	635,000	115,580	373,850	223%
Total Centralized Services	2,435,471	2,615,291	2,786,150	3,097,120	11%

PROGRAM FULL TIME EQUIVALENT POSITIONS				
	Actual 2013/14	Actual 2014/15	Budget 2015/16	Budget 2016/17
Centralized Services	17.3	17.3	17.3	17.3
Total Centralized Services	17.3	17.3	17.3	17.3

Program Description

The Main Library program consists of the public services functions provided from the system's downtown location. These include: reference, reader's advisory and research services; circulation; public computers and technology training; periodicals; government documents; special collections, archives and local history; digital historical collection; displays and exhibits; meeting rooms; small business information and support; youth programs and activities; and adult programming. The Main Library is also home to more than 295,000 items in a variety of formats including the Wickman Nautical Collection and the Florida Collection.

PROGRAM SUMMARY					
	Actual 2013/14	Actual 2014/15	Budget 2015/16	Budget 2016/17	% Change
Personnel	1,146,872	1,178,614	1,480,410	1,553,510	5%
Operating	324,446	359,462	403,870	359,020	-11%
Internal Services	252,080	251,859	252,790	271,300	7%
Capital Items	522	1,481	18,960	1,000	-95%
Total Main Library	1,723,920	1,791,416	2,156,030	2,184,830	1%

PROGRAM FULL TIME EQUIVALENT POSITIONS				
	Actual 2013/14	Actual 2014/15	Budget 2015/16	Budget 2016/17
Main Library	25.6	25.6	30.5	31.7
Total Main Library	25.6	25.6	30.5	31.7

COUNTRYSIDE BRANCH LIBRARY

Program Description

The Countryside Branch Library provides complete library services to include reference, reader's advisory and research services; youth programs and activities; adult programming; circulation; periodicals; public computers and technology training; meeting rooms; displays and exhibits; as well as, a collection of more than 127,000 items in a variety of formats.

PROGRAM SUMMARY					
	Actual 2013/14	Actual 2014/15	Budget 2015/16	Budget 2016/17	% Change
Personnel	596,002	614,780	632,590	694,320	10%
Operating	45,025	61,727	91,840	107,550	17%
Internal Services	62,565	62,660	65,500	73,680	12%
Capital Items	470	-	100	100	0%
Total Countryside Branch Library	704,062	739,167	790,030	875,650	11%

PROGRAM FULL TIME EQUIVALENT POSITIONS				
	Actual 2013/14	Actual 2014/15	Budget 2015/16	Budget 2016/17
Countryside Branch Library	13.1	13.1	15.1	15.1
Total Countryside Branch Library	13.1	13.1	15.1	15.1

EAST BRANCH LIBRARY

Program Description

The East Branch Library provides complete library services to include reference, reader's advisory and research services; youth programs and activities; adult programming; Hispanic programs and services; circulation; periodicals; public computers and technology training; meeting rooms; displays and exhibits; as well as, a collection of more than 119,000 items in a variety of formats.

PROGRAM SUMMARY					
	Actual 2013/14	Actual 2014/15	Budget 2015/16	Budget 2016/17	% Change
Personnel	590,270	585,821	599,280	619,580	3%
Operating	25,214	53,464	45,010	49,410	10%
Internal Services	60,344	61,461	62,480	61,460	-2%
Total East Branch Library	675,828	700,746	706,770	730,450	3%

PROGRAM FULL TIME EQUIVALENT POSITIONS				
	Actual 2013/14	Actual 2014/15	Budget 2015/16	Budget 2016/17
East Branch Library	13.2	13.2	13.3	13.3
Total East Branch Library	13.2	13.2	13.3	13.3

NORTH GREENWOOD BRANCH LIBRARY

Program Description

The North Greenwood Branch Library provides complete library services to include reference, reader's advisory and research services; youth programs and activities; adult programming; circulation; periodicals; public computers and technology training; meeting rooms; displays and exhibits; as well as, a collection of more than 44,000 items in a variety of formats. This library is also home to the Christine Wigfall Morris African American Collection.

PROGRAM SUMMARY					
	Actual 2013/14	Actual 2014/15	Budget 2015/16	Budget 2016/17	% Change
Personnel	136,089	142,278	142,230	142,280	0%
Operating	39,510	51,330	60,040	60,040	0%
Internal Services	29,796	24,090	24,560	35,440	44%
Capital	-	-	50	50	0%
Total North Greenwood Branch	205,395	217,698	226,880	237,810	5%

PROGRAM FULL TIME EQUIVALENT POSITIONS				
	Actual 2013/14	Actual 2014/15	Budget 2015/16	Budget 2016/17
North Greenwood Branch	3.0	3.1	3.1	3.1
Total Greenwood Branch Library	3.0	3.1	3.1	3.1

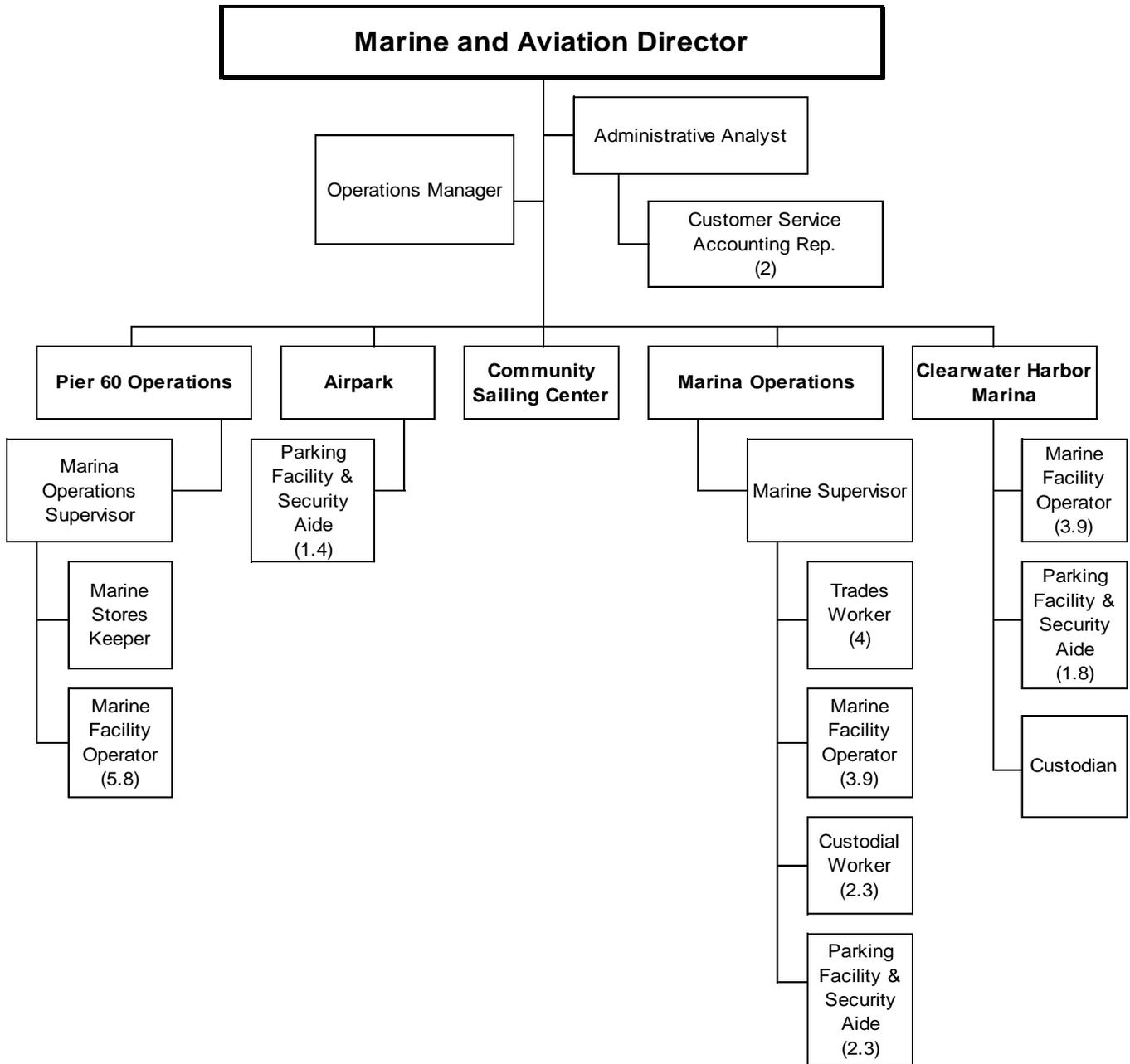
BEACH BRANCH LIBRARY

Program Description

The Beach Branch Library services include reference, reader's advisory and research; circulation; periodicals; public computers and technology training; adult programming; as well as, a collection of more than 15,000 items in a variety of formats.

PROGRAM SUMMARY					
	Actual 2013/14	Actual 2014/15	Budget 2015/16	Budget 2016/17	% Change
Personnel	63,949	80,343	85,070	85,990	1%
Operating	215	776	750	550	-27%
Internal Services	6,250	6,933	7,350	7,510	2%
Capital Items	-	7	30	30	0%
Total Beach Branch Library	70,414	88,059	93,200	94,080	1%

PROGRAM FULL TIME EQUIVALENT POSITIONS				
	Actual 2013/14	Actual 2014/15	Budget 2015/16	Budget 2016/17
Beach Branch Library	1.4	2.1	2.1	2.1
Total Beach Branch Library	1.4	2.1	2.1	2.1



General Fund – 7.8 FTE’s
Marine Fund – 18.5 FTE’s
Airpark Fund – 1.4 FTE’s
Clearwater Harbor Marina Fund – 6.7 FTE’s
Total Marine and Aviation – 34.4 FTE’s

MARINE AND AVIATION

Department Description

The Marine and Aviation department administers and operates the following programs: Clearwater Beach Marina, Airpark, Sailing Center, Clearwater Harbor Marina and Pier 60 Operations.

DEPARTMENT SUMMARY					
	Actual 2013/14	Actual 2014/15	Budget 2015/16	Budget 2016/17	% Change
General Fund					
Pier 60 Operations	797,768	878,518	927,800	1,093,080	18%
Sailing Center	27,374	30,540	40,180	40,280	0%
Subtotal	825,142	909,058	967,980	1,133,360	17%
Marine Fund					
Beach Marina Operations	4,480,740	3,961,585	4,589,840	4,223,510	-8%
Airpark Fund					
Airpark	193,177	202,328	274,870	249,330	-9%
Clearwater Harbor Marina Fund					
Clearwater Harbor Marina	470,060	953,466	604,340	643,770	7%
Total	5,969,119	6,026,437	6,437,030	6,249,970	-3%

DEPARTMENT FULL TIME EQUIVALENT POSITIONS				
	Actual 2013/14	Actual 2014/15	Budget 2015/16	Budget 2016/17
General Fund	5.9	7.5	7.8	7.8
Marine Fund	17.1	17.1	17.9	18.5
Airpark Fund	1.4	1.4	1.4	1.4
Clearwater Harbor Marina Fund	5.6	5.6	6.7	6.7
Total Marine & Aviation	30.0	31.6	33.8	34.4

General Fund Pier 60 and Sailing Center Highlights

- ❖ Pier 60 is a General Fund operation. The Pier 60 program is supported by 7.8 full time equivalent positions, the same level of staffing as the 2015/16 budget.
- ❖ The Clearwater Community Sailing Association, a 501C3 corporation, manages the Sailing Center. The budget represents the portion of the facility utility charges and maintenance services that the City continues to pay under the agreement.
- ❖ Capital Improvement Fund transfers are budgeted at \$40,000, for the routine maintenance of Pier 60 and the Sailing Center in 2016/17; this is a 100% increase in funding from the 2015/16 budget.
- ❖ Both the Pier 60 and Sailing Center programs are charged an administrative service charge which totals \$27,610 to reimburse the Marine Fund for a portion of the administrative functions, which are budgeted in the Marine Fund.
- ❖ Other operating costs in the Pier 60 program include the budget of \$500,000 for inventory for resale items which represents a 25% increase from fiscal year 2015/16.
- ❖ There are no other significant changes in the Pier 60 program; the fiscal year 2016/17 budget reflects an 18% increase over prior year.
- ❖ There are no significant changes to the Sailing Center program; the fiscal year 2016/17 budget reflects a slight increase over prior year.

Marine Fund Highlights

- ❖ The Marine Fund is a self-supporting enterprise operation established to fund all operations, maintenance, and improvements necessary to maintain the City's Marina operations.
- ❖ The Marine Operations program is supported by 18.5 full time equivalent positions, an increase of 0.6 FTE's from the 2015/16 budget. In fiscal year 2016/17, an additional part time (0.6 FTE) Parking Facility and Security Aide position is added.
- ❖ Inventory costs for fuel purchases are budgeted at \$2.0 million in 2016/17, a 20% decrease from the 2015/16 budget.
- ❖ Budgeted transfers for 2016/17 include a payment in lieu of taxes in the amount of \$227,850 to support the General Fund, a 7% decrease from the 2015/16 budget. Transfers to the Capital Improvement Fund of \$210,000 represent funding necessary to maintain the infrastructure of the Marina as well as the City's waterways; this is a 121% increase in funding from the 2015/16 budget.
- ❖ There have been no other significant changes in the Marine Operations budget. The budget for this program reflects an 8% decrease from the 2015/16 budget.

Airpark Fund Highlights

- ❖ The Airpark Fund is a self-supporting enterprise operation established to fund all operations, maintenance, and improvements necessary to maintain Clearwater Airpark operations.
- ❖ The Airpark Operations program is supported by 1.4 full time equivalent positions, the same as the 2015/16 budget.
- ❖ The Airpark Fund is charged an administrative service charge reimbursing the Marine Fund for a portion of the administrative functions, which are budgeted in the Marine Fund. In fiscal year 2016/17, this expenditure is estimated to be approximately \$29,140, a decrease of 56% from the 2015/16 budget.
- ❖ Transfers to the Capital Improvement Fund of \$35,000 provide funding for Airpark projects for fiscal year 2016/17. Transfers also include \$15,190 representing the payment in lieu of taxes to the General Fund, which is a 3% increase from the 2015/16 budget.
- ❖ There have been no other significant changes in the Airpark Operations budget. The budget for this program reflects a decrease of 9% from the 2015/16 budget.

Clearwater Harbor Marina Fund Highlights

- ❖ The Clearwater Harbor Marina Fund is a self-supporting enterprise operation established to fund all operations, maintenance, and improvements necessary to maintain the Clearwater Harbor Marina operations.
- ❖ This program is supported by 6.7 full time equivalent positions, the same level of staffing as the 2015/16 budget.
- ❖ Other operating expenditures reflect an administrative service charge reimbursing the Marine Fund for a portion of the administrative functions, which are budgeted in the Marine Fund. In fiscal year 2016/17, this expenditure is estimated to be approximately \$107,670, which is a 7% increase from the 2015/16 budget.
- ❖ Capital Improvement Fund transfers include \$40,000, for the routine maintenance of the Clearwater Harbor Marina in 2016/17, a 60% increase from the 2015/16 budget. Transfers also include \$36,460 representing the payment in lieu of taxes to the General Fund; this computation is based upon a rate of 5.5% of fiscal year 2014/15 gross revenues. The 2016/17 contribution represents an increase of 7% over the 2015/16 budget.
- ❖ There have been no other significant changes in the Clearwater Harbor Marina budget. This program reflects an increase of 7% from the 2015/16 budget.

Program Description

Pier 60 is a City owned fishing pier and fills a void in the community by providing a fishing facility in the area. The pier was rebuilt in 1994 at a cost of over \$2.2 million with a bait house and six covered pavilions. It has a bait and gift shop, restrooms, and up to date tide and weather information and is open from 6:00am to 9:30pm, October 1 – April 1, and 24 hours a day the rest of the year. All wood railings on the Pier were replaced with plastic lumber as part of a Pier renovation project in 2013.

PROGRAM SUMMARY					
	Actual 2013/14	Actual 2014/15	Budget 2015/16	Budget 2016/17	% Change
Personnel	311,598	352,808	355,270	371,190	4%
Operating	448,189	488,336	525,400	643,260	22%
Internal Services	17,981	17,374	27,130	38,630	42%
Transfers	20,000	20,000	20,000	40,000	100%
Total Pier 60 Operations	797,768	878,518	927,800	1,093,080	18%

PROGRAM FULL TIME EQUIVALENT POSITIONS				
	Actual 2013/14	Actual 2014/15	Budget 2015/16	Budget 2016/17
Pier 60 Operations	5.9	7.5	7.8	7.8
Total Pier 60 Operations	5.9	7.5	7.8	7.8

SAILING CENTER OPERATIONS

Program Description

The Clearwater Community Sailing Association Center on Sand Key takes advantage of the waterfront property owned by the City and fills a void in the area for an upscale sailing facility. The center opened in November of 1991 and serves the sailing community of Clearwater and the surrounding areas. The center provides beginning and intermediate sailing classes, as well as, the sailability program that provides sailing classes and regattas for those with physical challenges. The center also has watercolor classes, yoga classes and has a multipurpose room for events, meetings, receptions and weddings. The Sailing Center received an upgrade in 2009 to include two open air decks and an additional office for a total of 3,088 sf. The facility is managed by a 501(c)(3) organization that saves the City in excess of \$150,000 annually.

PROGRAM SUMMARY					
	Actual 2013/14	Actual 2014/15	Budget 2015/16	Budget 2016/17	% Change
Operating	4,574	6,036	15,070	14,980	-1%
Internal Services	22,800	24,504	25,110	25,300	1%
Total Sailing Center Operations	27,374	30,540	40,180	40,280	0%

CLEARWATER AIRPARK OPERATIONS

Program Description

Clearwater Airpark is a single paved runway facility on a 47-acre site and is currently operating as a general aviation airport. A Fixed Base Operator (FBO), provides daytime management and customer service with flight service, aircraft rental, hangar and tie down rental, maintenance, and flight training. The department converted the Airpark to an enterprise fund starting in fiscal year 2001 and it is currently economically self-sufficient. Portions of the Master plan have been implemented, with the airpark close to being fully utilized. The current footprint allows for approximately 30-40 additional T-hangars and a new FBO building. Major improvements in fiscal year 2013/14 included extending the runway 600 feet and repaving the entire runway and taxiway. An automated weather observation station was also added.

PROGRAM SUMMARY					
	Actual 2013/14	Actual 2014/15	Budget 2015/16	Budget 2016/17	% Change
Personnel	57,871	58,331	64,290	62,230	-3%
Operating	112,299	130,340	165,920	132,720	-20%
Internal Services	3,601	4,903	4,300	4,190	-3%
Capital	5,116	(6,200)	-	-	n/a
Debt	790	590	600	-	-100%
Transfers	13,500	14,364	39,760	50,190	26%
Total Clearwater Airpark	193,177	202,328	274,870	249,330	-9%

PROGRAM FULL TIME EQUIVALENT POSITIONS				
	Actual 2013/14	Actual 2014/15	Budget 2015/16	Budget 2016/17
Clearwater Airpark	1.4	1.4	1.4	1.4
Total Clearwater Airpark	1.4	1.4	1.4	1.4

BEACH MARINA OPERATIONS

Program Description

This program is responsible for the administration, operation and maintenance of the City owned Marina facility, with 189 slips, including dock and piling replacement, waterway management of over 470 marine informational and regulatory signs and routine repairs for all equipment within the department. The Harbormaster's office is responsible for the administration of all operations which includes serving as property manager for boat slips, land and building leases assigned to the department, the Seminole Street Launch Ramp, and the fuel dock; which generates over \$4.5 million in revenues each year.

PROGRAM SUMMARY					
	Actual 2013/14	Actual 2014/15	Budget 2015/16	Budget 2016/17	% Change
Personnel	984,282	969,441	1,000,980	1,007,980	1%
Operating	3,190,188	2,659,570	3,163,430	2,674,170	-15%
Internal Services	78,377	86,331	86,000	103,510	20%
Capital	3,663	13,251	-	-	n/a
Transfers	224,230	232,992	339,430	437,850	29%
Total Beach Marina Operations	4,480,740	3,961,585	4,589,840	4,223,510	-8%

PROGRAM FULL TIME EQUIVALENT POSITIONS				
	Actual 2012/13	Actual 2014/15	Budget 2015/16	Budget 2016/17
Beach Marina Operations	17.1	17.1	17.9	18.5
Total Beach Marina Operations	17.1	17.1	17.9	18.5

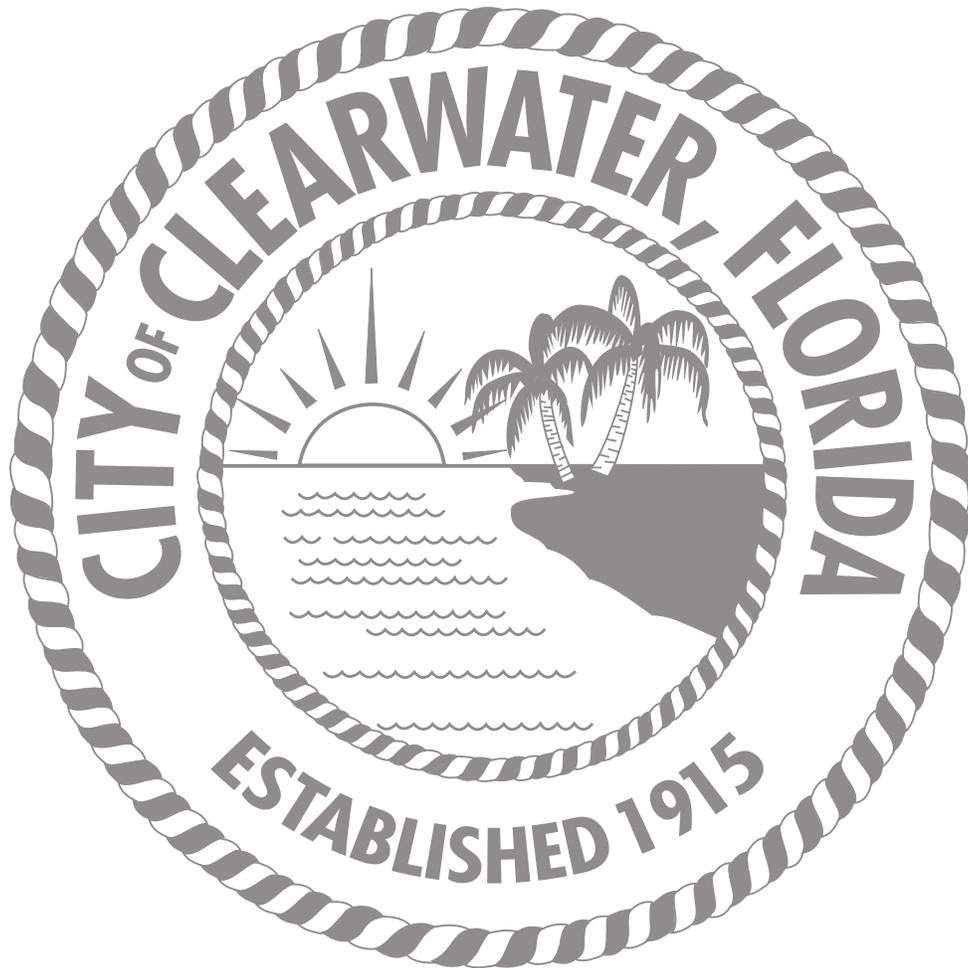
CLEARWATER HARBOR MARINA

Program Description

The Clearwater Harbor Marina is an ancillary facility to the main municipal marina on Clearwater Beach. This facility adds an additional 126 boat slips within two floating concrete dock basins in the downtown Clearwater area located off of Drew and Cleveland Streets. This facility is operated as a stand-alone facility separate from the municipal marina with its own revenue and expense codes. The Harbormaster's office is responsible for the management, maintenance, and administration support. These slips are for private recreational boats only. Approved ferry service and advance notice pick up and drop off of passengers coordinated by the dock master is also available. This facility has 24-hour security seven days a week and is staffed from 6:00 am to 6:00 pm daily.

PROGRAM SUMMARY					
	Actual 2013/14	Actual 2014/15	Budget 2015/16	Budget 2016/17	% Change
Personnel	168,301	175,384	245,940	262,280	7%
Operating	251,668	340,762	282,030	285,490	1%
Internal Services	15,665	15,914	17,310	19,540	13%
Capital	8,826	-	-	-	n/a
Transfers	25,600	421,406	59,060	76,460	29%
Total Clearwater Harbor Marina	470,060	953,466	604,340	643,770	7%

PROGRAM FULL TIME EQUIVALENT POSITIONS				
	Actual 2013/14	Actual 2014/15	Budget 2015/16	Budget 2016/17
Clearwater Harbor Marina	5.6	5.6	6.7	6.7
Total Clearwater Harbor Marina	5.6	5.6	6.7	6.7



NON-DEPARTMENTAL GENERAL FUND

Program Description

The Non-Departmental expenditures category provides budgetary funding and control for General Fund expenditures not attributable to any other specific department, but to the City as a whole.

PROGRAM SUMMARY					
	Actual 2013/14	Actual 2014/15	Budget 2015/16	Budget 20160/17	% Change
Personal Services	535,200	-	-	-	n/a
Operating	2,731,427	2,606,505	2,453,480	2,072,280	-16%
Internal Services	15,220	-	-	-	n/a
Transfers	2,502,371	5,702,325	1,820,940	4,528,560	149%
Total General Fund	5,784,218	8,308,830	4,274,420	6,600,840	54%

Program Highlights

- ❖ The Non-Departmental program is used to budget for those items that are not directly associated with any one department or operating budget.
- ❖ Interfund transfers for fiscal year 2015/16 include the tax increment payment to the Community Redevelopment Agency (CRA) at an estimated amount of \$1,009,480. This is a 10% increase in funding from fiscal year 2015/16.
- ❖ Operating costs include \$2,022,280 for general property and liability insurance for all General Fund programs, which represents a 17% decrease from the 2015/16 budget.
- ❖ Other interfund transfers include \$3,519,080 to fund on-going maintenance projects at current general government facilities, as well as the first year of funding for the Seminole Boat Launch Improvement project. The budget for transfers to the Capital Improvement Fund reflects a 290% increase from the 2015/16 budget.

NON-DEPARTMENTAL CENTRAL INSURANCE FUND

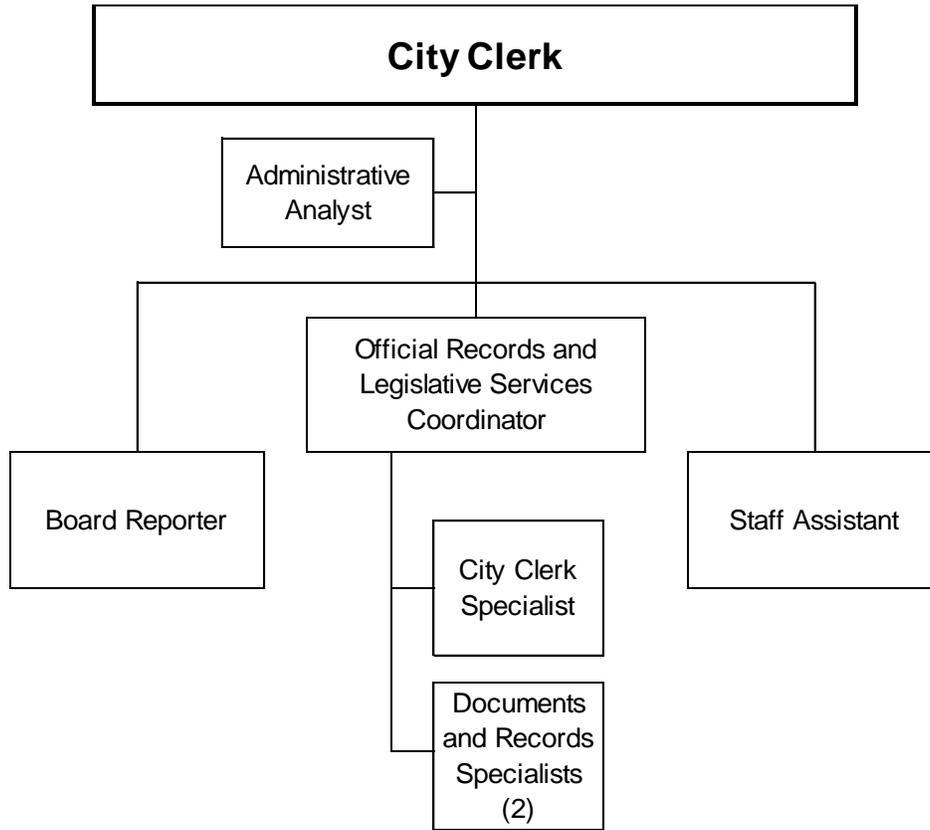
Program Description

This program accounts for health, liability, life insurance and workers' compensation expenditures for all City employees.

PROGRAM SUMMARY					
	Actual 2013/14	Actual 2014/15	Budget 2015/16	Budget 2016/17	% Change
Personnel	5	6	-	-	n/a
Operating	17,236,101	17,945,575	22,145,690	22,141,550	0%
Transfers	779,840	-	-	-	n/a
Total Central Insurance Fund	18,015,946	17,945,581	22,145,690	22,141,550	0%

Program Highlights

- ❖ The Central Insurance Fund Non-Departmental program is an internal service operation primarily managed by the Finance and Human Resources Departments. All anticipated costs are charged to City Departments through interfund charges to the department operating budgets based upon personnel and performance indicators.
- ❖ Since fiscal year 2011/12 the budget for employee medical insurance is based upon the employee selection of employee only, employee plus one dependent, family coverage, etc. during the most recent annual benefit enrollment period.
- ❖ Worker's compensation costs are estimated to decrease by approximately 5% across all city operations. Total costs for fiscal year 2016/17 are estimated at \$2,682,000, an increase of \$81,080 or 3% from 2015/16.
- ❖ The total estimated cost for medical insurance paid by the City in fiscal year 2016/17 is budgeted at \$15.3 million, which is a 4% increase from the fiscal year 2015/16 budget. This increase represents the changes in employee insurance selections, increased FTE's citywide, as well as an estimated contract increase for fiscal year 2016/17. Approximately \$1.6 million is also budgeted to offset the cost of the Employee Health Clinic.
- ❖ Property and liability insurance costs are estimated at a 14% decrease citywide. Total estimated costs for property and liability insurance are estimated at \$3,556,890 for fiscal year 2016/17, a decrease of approximately \$600,430 from fiscal year 2015/16.



OFFICIAL RECORDS AND LEGISLATIVE SERVICES

Department Description

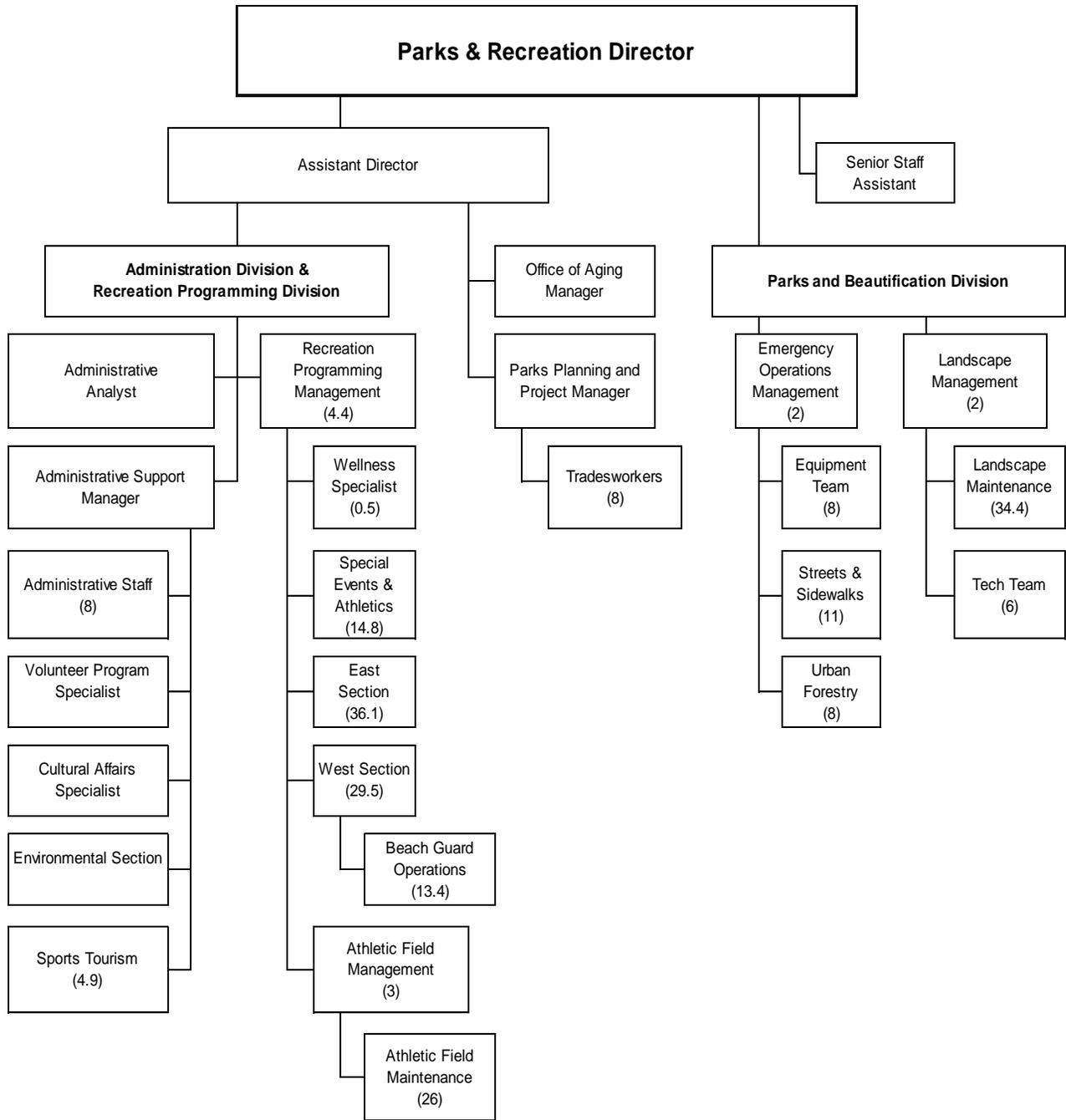
The Official Records and Legislative Services Department is the custodian of the City's current and historical knowledge. It is our objective to receive, organize, maintain, preserve and disseminate this knowledge. Departmental functions include: official proceedings management; records management; property assessments, code enforcement liens, election activities; legislative/lobbyist liaison; and grant research and writing.

DEPARTMENT SUMMARY					
	Actual 2013/14	Actual 2014/15	Budget 2015/16	Budget 2016/17	% Change
Personnel	534,386	537,479	550,170	549,400	0%
Operating	392,763	279,201	407,470	341,280	-16%
Internal Services	173,100	171,282	172,800	169,530	-2%
Total Official Records and Legislative Ser	1,100,249	987,962	1,130,440	1,060,210	-6%

PROGRAM FULL TIME EQUIVALENT POSITIONS				
	Actual 2013/14	Actual 2014/15	Budget 2015/16	Budget 2016/17
Official Records	8.0	8.0	8.0	8.0
Total Official Records	8.0	8.0	8.0	8.0

Department Highlights

- ❖ The Official Records and Legislative Services Department is supported by eight full time equivalent positions, the same level of staffing as the 2015/16 budget.
- ❖ The budget for Official Records & Legislative Services reflects a decrease of 6% from the 2015/16 budget, primarily related to reductions in operating costs.
- ❖ Other operating costs reflect a decrease of 16% from the prior budget due to no funding for the cost of elections in fiscal year 2016/17.



Parks and Recreation (General Fund) – 211.3 FTE’s
Parks and Recreation (Parking Fund) – 13.4 FTE’s
Parks and Recreation (Special Program Fund) – 6.3 FTE’s
Total Parks and Recreation – 231.0 FTE’s

PARKS AND RECREATION

Department Description

The Parks and Recreation department consists of 231 full time and part time employees, and approximately 80 professional contract employees, 50 umpires, referees and officials, 100 event support staff and 4,000 volunteers, representing a budget of \$26.4 million. The Department is divided into Administration, Recreation Programming, Parks and Beautification, Streets and Sidewalks, and Harborview Center. In addition, the Beach Guard Program is managed in the Parks and Recreation Department, and is funded from Parking Revenues.

DEPARTMENT SUMMARY					
	Actual 2013/14	Actual 2014/15	Budget 2015/16	Budget 2016/17	% Change
General Fund					
Administration	2,651,269	2,737,392	2,972,390	3,161,520	6%
Recreation Programming	6,259,486	6,572,113	7,293,470	8,348,390	14%
Parks and Beautification	10,962,674	12,089,677	12,348,360	13,180,620	7%
Streets and Sidewalks	1,022,714	950,510	950,300	978,090	3%
Harborview Center	-	9,671	26,000	14,000	-46%
Subtotal	20,896,143	22,359,363	23,590,520	25,682,620	9%
Parking Fund					
Beach Guards	578,868	631,309	697,050	741,780	6%
Harborview Fund					
Harborview Center	850,231	-	-	-	n/a
Total Parks and Recreation	22,325,242	22,990,672	24,287,570	26,424,400	9%

PARKS AND RECREATION

DEPARTMENT FULL TIME EQUIVALENT POSITIONS				
	Actual 2013/14	Actual 2014/15	Budget 2015/16	Budget 2016/17
General Fund				
Administration	20.0	20.0	20.0	24.9
Recreation Programming	71.2	73.9	75.4	77.1
Parks and Beautification	94.0	96.0	99.0	98.4
Streets and Sidewalks	12.0	11.0	10.0	11.0
Subtotal	197.2	200.9	204.4	211.4
Parking Fund				
Beach Guards	9.9	12.0	13.4	13.4
Special Program Fund				
JWB Youth Programs	0.0	3.3	4.3	4.3
Special Events	0.0	0.0	1.0	2.0
Total Parks & Recreation	207.1	216.2	223.1	231.1

General Fund Parks & Recreation Highlights

- ❖ The General Fund operations of the Parks and Recreation Department are supported by 211.3 full time equivalent positions, an increase of seven FTE's from fiscal year 2015/16. In fiscal year 2016/17, two Parks Service Technicians, one Recreation Supervisor, 0.3 seasonal Parks Service Technician, and 0.6 seasonal Recreation Programmers are added to support Sports Tourism in the Administration division; 1.3 Pool Guards and 0.4 FTE seasonal Recreation Leader are added to support the Recreation Programming division; and one Parks Service Technician is added to support the North Landscape team and 0.4 Parks Service Technician is added to support the Beach Team in the Parks and Beautification division. All of the positions with the exception of the Parks Service Tech are funded by new revenue.
- ❖ Cash contributions to outside agencies include \$400,000 to Ruth Eckerd Hall, Inc. (REH). Other contributions include \$19,400 for the Clearwater Community Chorus at Ruth Eckerd, \$4,750 for the MLK March and Rally, \$5,000 for Veterans Holiday, \$75,000 for Jazz Holiday and \$12,000 for Clearwater for Youth. This reflects a decrease of \$14,550 from fiscal year 2015/16 in the Jazz Holiday contribution.
- ❖ Debt service expenditures are estimated at \$26,950 for fiscal year 2016/17. This includes funding for new equipment to support the Parks and Beautification division and a vehicle for the Administration division.
- ❖ Transfers of \$70,000 include \$40,000 for Clearwater Celebrates the 4th of July and \$30,000 for Fun-N-Sun.
- ❖ Transfers to the Capital Improvement Fund are budgeted at \$2,587,600 in fiscal year 2016/17, a 150% increase from the 2015/16 budget. Transfers reflect funding to support routine repair and maintenance of Parks and Recreation facilities as well as increased project funding for major renovations at the Long Center (\$882,600) and Bright House Field (\$350,000).
- ❖ The Harborview Center program is managed by the Parks and Recreation Department and was included in the General Fund in the fiscal year 2014/15 budget based on audit committee recommendation. Harborview Center operating expenditures reflect estimated expenses for utility costs and building and maintenance charges. The rental revenue received from the Clearwater Marine Aquarium offset the estimated expenditures, leaving a net zero impact to General Fund expenditures.
- ❖ There are no other significant changes to Parks and Recreation General Fund programs; the budget for this department reflects an increase of 9% from the 2016/17 budget due to increased personnel and capital transfers.

Parking Fund Beach Guard Highlights

- ❖ The Beach Guard program is reflected as a program of the Parks and Recreation Department funded by Parking Fund revenues.
- ❖ The Beach Guard program is supported by 13.4 full time equivalent positions the same level of staffing as the 2015/16 budget.
- ❖ Personnel costs represent 78% of the Beach Guard Operations program budget.
- ❖ Internal service costs reflect an increase of 10% from the 2015/16 budget. This increase is primarily related to the cost of the radio upgrade.
- ❖ Capital costs are budgeted at \$13,000 for fiscal year 2016/17. This represents funding for the replacement of the Beach Patrol's 2004 personal watercraft.
- ❖ Transfers to the Capital Improvement Fund of \$20,000 provide funding for the replacement and maintenance of beach guard facilities and lifeguard towers. This is the same level of funding as the fiscal year 2015/16 budget.
- ❖ There are no other significant changes to the Beach Guard program; the budget reflects a 6% increase from the 2015/16 budget.

Program Description

The Administration Division is responsible for various levels of support for all other programs within the Parks & Recreation department. This program is responsible for all administrative duties for the entire department, including: management, accounting, budget, payroll, and personnel, as well as various special programs including Cultural Affairs, Office of Aging, Volunteers and Special Events. Detailed descriptions of all cost centers in this program are on the following page.

PROGRAM SUMMARY					
	Actual 2013/14	Actual 2014/15	Budget 2015/16	Budget 2016/17	% Change
Personnel	1,455,287	1,515,168	1,639,540	1,815,340	11%
Operating	854,569	864,542	949,040	896,160	-6%
Internal Services	246,413	262,682	288,810	347,800	20%
Debt Service	-	-	-	2,220	n/a
Transfers	95,000	95,000	95,000	100,000	5%
Total Administration	2,651,269	2,737,392	2,972,390	3,161,520	6%

PROGRAM FULL TIME EQUIVALENT POSITIONS				
	Actual 2013/14	Actual 2014/15	Budget 2015/16	Budget 2016/17
Administration	20.0	20.0	20.0	26.9
Total Administration	20.0	20.0	20.0	26.9

Administration Cost Center Descriptions

Administration

This program provides for overall administration support for the entire parks and recreation department. Responsibilities include: payroll processing; purchasing; capital and operating budget preparation and monitoring; personnel processing; cash handling; impact fee administration; agreement and records management; grant submission and monitoring; and development and implementation of strategic plans, master plans, and business plans. This program includes some major costs for the entire department such as the \$400,000 contribution to Ruth Eckerd Hall.

Program Revenues: \$ 324,000
Program Expenditures: \$ 1,760,620
Program FTE's: 13.0

Special Events

This program provides staff and resources to facilitate, support, plan, manage, equip, and conduct special events and activities that appeal to both citizens and visitors to the city. Events and activities are typically of a large scale and require expertise in event management, venue preparation, logistics, sound and lighting, food and beverage operations, equipment inventory, equipment storage and maintenance, and entertainment contracts. This section also provides limited services to other City Departments and Community Groups for their special event needs. Staff manages the Special Events Application process which monitored and processed over 150 events during the past year.

Program Revenues: \$ 8,000
Program Expenditures: \$ 881,280
Program FTE's: 4.0 (General Fund)
Program FTE's: 2.0 (Special Program Fund)

Volunteer Program

This program is responsible for recruiting volunteer groups and individuals to support the various functions of the Parks and Recreation Department. Some of the work performed by volunteers include park clean up, special event assistance, custodial work, recreation center monitoring, program assistance, and etc. Currently there are over 33 adopt a park agreements with various civic, neighborhood and business groups. There were over 42,000 hours donated by volunteers in FY 2014/15, representing a savings to the City of over \$972,523

Program Revenues: \$ 0
Program Expenditures: \$ 68,450
Program FTE's: 1.0

Office of Aging

This program focuses on the needs of the older adult population and those who are approaching older adult status. It provides a city wide focus on senior services and programs and works to develop partnerships with agencies both public and private to meet the needs of the seniors. This office is located at the Long Center and offers oversight to the Aging Well Center which is also located there.

Program Revenues: \$ 0
Program Expenditures: \$ 104,250
Program FTE's: 1.0

Cultural Affairs

This program provides staff and resources to not only administer and support the Public Art Ordinance and to promote cultural activities and awareness in the City of Clearwater. In fiscal year 2015/16, the Sculpture360 exhibition program began its seventh display of artwork on Cleveland Street. Numerous exhibitions with local arts organizations were held at the Main Library, the Municipal Service Building, and the Aging Well Center Gallery at the City's Long Center. The major capital project in fiscal year 2015/16 was the completion of the Middens Sculpture on the downtown waterfront and Accumulate at Fire Station 45. Cultural Affairs also manages contracts with arts organizations such as Ruth Eckerd Hall, the Capitol Theatre, City Players, and the Clearwater Chorus. The program continues to support the Sister Cities partnership with Nagano City, Japan.

Program Revenues: \$ 0
Program Expenditures: \$ 88,580
Program FTE's: 1.0

Sports Tourism

This program provides staff and resources to facilitate, support, plan, manage, equip, and conduct Sports Tourism events and activities that appeal to both citizens and visitors to the city. These include events in softball, lacrosse, swimming, baseball and soccer.

Program Revenues: \$ 258,340
Program Expenditures: \$ 258,340
Program FTE's: 4.9

RECREATION PROGRAMMING

Program Description

Recreation Programming is responsible for providing all Clearwater residents the opportunity to participate in a wide variety of enjoyable recreational activities. Recreation Programming activities include team leagues, individual sports, aquatics, general recreation, social recreation, older adult activities, special facilities, recreation centers, environmental education, youth development and support services. Programming varies from one site to another, but the total delivery system is a modern comprehensive effort that offers something for everyone, as well as, services to special interest groups. A strong volunteer program, grants, sponsorship recruitment, donations and the collection of user fees to defray operating costs, help to enhance operations.

PROGRAM SUMMARY					
	Actual 2013/14	Actual 2014/15	Budget 2015/16	Budget 2016/17	% Change
Personnel	3,414,847	3,534,072	3,897,400	3,880,340	0%
Operating	1,829,638	1,969,630	2,084,710	2,143,750	3%
Internal Services	844,136	899,643	1,071,360	1,111,700	4%
Capital	865	18,768	-	-	n/a
Transfers	170,000	150,000	240,000	1,212,600	405%
Total Recreation Programming	6,259,486	6,572,113	7,293,470	8,348,390	14%

PROGRAM FULL TIME EQUIVALENT POSITIONS				
	Actual 2013/14	Actual 2014/15	Budget 2015/16	Budget 2016/17
Recreation Programming	71.2	76.8	80.7	81.3
Total Recreation Programming	71.2	76.8	80.7	81.3

RECREATION PROGRAMMING

Recreation Programming Cost Center Descriptions

Recreational Programming Administration

This program provides the supervision and administration to oversee the recreation programming section which encompasses all of the recreation centers, pools, day camps, athletic leagues, and wellness initiatives aimed at improving the health of City employees and the public. They make certain that all city rules and regulations are followed as they meet the various recreational needs of the citizens and employees of the City of Clearwater. Some of the responsibilities include support in the way of recruitment; employment; evaluation; training; management; revenue generation; reporting systems design, monitoring and data evaluation; report and presentation development; public relations and marketing; liaison with co-sponsor groups; and customer service.

Program Revenues: \$ 125,000
Program Expenditures: \$ 1,259,090
Program FTE's: 4.9

Moccasin Lake Environmental Education Center

This program provides for supervision, maintenance and programming of the only Nature Park in Clearwater. Moccasin Lake Nature Environmental Education Center is where visitors get to experience a small piece of Florida's natural history at the 51-acre natural retreat. This park includes over one mile of nature trails, a visitor center with live and static exhibits, a classroom, a large outdoor education center and restrooms. This park is truly one of the City's treasures, which provides a variety of programs and activities throughout the year, including summer day camp opportunities.

Program Revenues: \$ 3,000
Program Expenditures: \$ 191,560
Program FTE's: 2.0

Henry L. McMullen Tennis Complex

This program provides staff and resources necessary to offer a wide range of services and programs at this national award winning facility. The complex features 15 lighted tennis courts which include seven hard courts, eight clay courts, a lighted practice wall, a locker room, vending machine, and picnic area. This is a full service facility with a Tennis Pro and pro-shop area. Associated services and programs include court reservations, user group support, lessons and clinics, professional and amateur tournaments, tennis special events, etc.

Program Revenues: \$ 153,100
Program Expenditures: \$ 292,770
Program FTE's: 4.2

Ross Norton Recreation and Aquatics Complex

This program provides staff and resources to supervise and program the Ross Norton Recreation Center, Aquatics Complex and Summer Day Camp programs. They provide recreational activities such as sports, games, crafts, rentals, special activities, teen programming in the teen room, and supervision of the Fitness room and City Skate Park. Space is provided for community meetings and rentals in this relatively new recreation center. The aquatics portion of the facility is open only during the summer season and provides opportunities for open swim, swim lessons, special activities, rentals, and fitness swimming. The pool includes an interactive water playground, large water slide in addition to the eight lane 50-yard pool with diving well. Summer is the busiest time of the year for the complex as a summer day camp is provided at the center as well as teen day camp, and skate park day camp.

Program Revenues: \$ 87,500
Program Expenditures: \$ 660,030
Program FTE's: 7.1 (General Fund)
Program FTE's: 3.0 (Special Program Fund)

Morningside Pool

This program provides staff and resources to supervise and program the Morningside Pool. The pool is open only during the summer season and provides opportunities for open swim, swim lessons, special activities, rentals, and fitness swimming. There are shade umbrellas, lounge chairs, and tables for patron comfort. Lockers and shower areas are provided. This junior Olympic-size pool has two one – meter diving boards, a training pool with an average depth of 2.5 feet and an activity pool which features water sprays and water slides for small children eight years of age and younger.

Program Revenues: \$ 26,300
Program Expenditures: \$ 145,660
Program FTE's: 2.1

RECREATION PROGRAMMING

North Greenwood Recreation and Aquatic Center

This program provides staff and resources to supervise and program the North Greenwood complex which houses the Ray E. Green Aquatics Center and the Dr. Joseph L. Carwise Recreation Center. The 2016/17 budget reflects community partnerships with Martin Luther King Neighborhood Family Center and Neighborly Seniors to provide services and programs. The recreation center offers a spacious double gymnasium with bleacher seating, an extensive fitness center, a teen lounge and two multi-purpose rooms. The Center provides recreational activities such as sports, games, crafts, rentals, special activities, teen programming in the teen room, and supervision of the Fitness room. The aquatics portion of the facility is open only during the summer season and provides opportunities for open swim, swim lessons, special activities, rentals, and fitness swimming. The pool includes a five lane, 25-yard lap pool with a one meter diving board; a 20-foot high 140-foot long Tube Slide; and Activity Pool. The Activity pool, for small children ages eight and under, features water sprays and a water slide. Summer is the busiest time of the year for the complex as a summer day camp at the center as well as the teen day camp is provided by our partners. Many of the campers have scholarships to attend as no child is turned away from a safe summer alternative.

Program Revenues: \$ 70,600
Program Expenditures: \$ 785,200
Program FTE's: 11.6 (General Fund)
Program FTE's: 1.3 (Special Program Fund)

Leased Facilities – Kings Highway Center, Wood Valley Center, Lawnbowls Complex, Shuffleboard Complex, and Horeshoe Club

This program provides minimal support to the various organizations that have leases with the city to provide recreational and educational programs housed in city owned facilities. This primarily includes building and maintenance support for Life Force at Kings Highway; and Boys and Girls Club at Wood Valley. The Shuffleboard Club at Shuffleboard Complex, Lawnbowls Club at Lawnbowls Complex, and Horseshoe Club at Ed Wright Park receive no financial support from the City. These programs are managed by the Recreation Administrative Section.

Program Revenues: \$ 0
Program Expenditures: \$ 95,250
Program FTE's: 0.0

The Long Center

This program provides staff and resources to supervise and program the Long Center which houses the Roz & Dan Doyle Center for Aquatics, Carlisle Courts and Gymnasium and the Aging Well Center. The Long Center offers a 2,750 sq. ft. fitness center designed for users of all abilities; three full size indoor basketball courts; three multi-purpose rooms; an indoor Olympic sized pool; and therapeutic pool. Outside there is parking, open playfields and the Sunshine Limitless Playground. Also, the Long Center is the terminus of the Ream Wilson Recreation Trail. The Long Center provides recreational activities such as sports, games, crafts, rentals, special activities, and supervision of the Fitness room. The aquatics portion of the facility is open year round and provides opportunities for open swim, swim lessons, special activities, rentals, and fitness swimming. Summer is the busiest time of the year for the complex as a summer day camp is provided at the center for elementary age children and middle school teens. Many of the campers have scholarships to attend as no child is turned away from a safe summer alternative. This past summer there were over 150 campers every day that called the Long Center home. The Long Center is the flagship of all the city recreation centers and provides the most comprehensive programming and longest open hours of any of the recreation centers. There is a strong partnership with ARC, Clearwater for Youth, Florida Sports Foundation, and the Long Center Foundation which are also housed at the Center. The vibrant Aging Well Center is also a part of the Long Center family of services.

Program Revenues: \$ 907,020
Program Expenditures: \$ 3,146,640
Program FTE's: 25.0

RECREATION PROGRAMMING

Countryside Recreation Center

This program provides staff and resources to supervise and program the Countryside Recreation Center and Summer Day Camp programs. They provide recreational activities such as sports, games, crafts, rentals, special activities, and supervision of the fitness room. Facilities include a fitness center, gymnasium, three meeting rooms, and two large classrooms. Outdoors there are lighted basketball courts, a playground, a picnic area, and a fitness court. Summer is the busiest time of the year for the complex as a summer day camp is provided at the center. Countryside Recreation Center is one of the most heavily used and programmed recreation facilities in the City.

Program Revenues: \$ 223,000
Program Expenditures: \$ 682,560
Program FTE's: 9.0

Clearwater Beach Recreation and Aquatic Center

This program provides staff and resources to supervise and program the Clearwater Beach Recreation and Aquatics Center. The beach center features a fitness center, meeting room, and social hall with 3,165 square feet of rental space, serving kitchen, waterfront views and outdoor deck. The Clearwater Beach Library is also located at this facility as well as three lighted tennis courts, two lighted basketball courts, a boat launch, and a beautifully landscaped passive waterfront park perfect for fishing and picnics. The center and pool is in close proximity to McKay Park which has a playground and open field area and beautiful Clearwater Beach. This center is a popular place for wedding receptions as they serviced over 70 receptions last year. The aquatics portion of the facility is open only during the summer season and provides opportunities for open swim, swim lessons, special activities, rentals, and fitness swimming. There are shade umbrellas, lounge chairs, and tables for patron comfort. Lockers and shower areas are also provided.

Program Revenues: \$ 123,000
Program Expenditures: \$ 457,130
Program FTE's: 6.5

Athletics

This program provides staff and resources necessary to offer a wide range of sports leagues, tournaments, sports camps, and instructional programs for adults and youth. The athletics program also provides for management of Umpires and Officials for various sports. The city is a leader in providing education to volunteers and co-sponsor coaches through the National Alliance for Youth Sports (NAYS) so that the youth can have a positive sporting experience. This program is responsible for field scheduling and working closely with the maintenance side of the organization. They manage relationships and agreements with over 11 volunteer co-sponsor groups from Little League Baseball to competitive swimming and soccer. This program is one of the largest participation and revenue generating operations within the recreation system.

Program Revenues: \$ 378,390
Program Expenditures: \$ 632,500
Program FTE's: 4.6

PARKS AND BEAUTIFICATION

Program Description

Parks and Beautification is responsible for the general upkeep and development of all City owned properties; routine grounds and tree maintenance of properties, including certain rights of ways and medians; design and installation of City landscape projects; installation, inspection and maintenance of irrigation systems; inspection and maintenance of City playground equipment, fitness courses, basketball courts, and tennis courts; maintenance and replacement of park identification and rules signage, bleachers and grandstands, and other site amenities; maintenance of ball fields, sports complexes. These include Bright House Networks Field and Joe Dimaggio Complex, spring training home for the Philadelphia Phillies and Union respectively.

PROGRAM SUMMARY					
	Actual 2013/14	Actual 2014/15	Budget 2015/16	Budget 2016/17	% Change
Personnel	4,888,223	4,913,763	5,353,770	5,280,980	-1%
Operating	3,453,625	3,738,944	4,100,360	4,266,100	4%
Internal Services	1,805,248	1,934,535	2,112,120	2,233,810	6%
Capital	186,355	179,435	-	30,000	n/a
Debt Services	9,223	-	12,110	24,730	104%
Transfers	620,000	1,323,000	770,000	1,345,000	75%
Total Parks and Beautification	10,962,674	12,089,677	12,348,360	13,180,620	7%

PROGRAM FULL TIME EQUIVALENT POSITIONS				
	Actual 2013/14	Actual 2014/15	Budget 2015/16	Budget 2016/17
Parks & Beautification	94.0	96.0	99.0	98.4
Total Parks & Beautification	94.0	96.0	99.0	98.4

PARKS AND BEAUTIFICATION

Parks & Beautification Cost Center Descriptions

Landscape Administration

This program provides the onsite supervision and administration to oversee the Landscape Services section of the Parks and Beautification Division which is divided into three geographical districts including the beach, north and south. A major portion of this cost center's budget includes support costs for the entire Parks and Beautification Division including funding for CIP maintenance projects which are vital in keeping the City's infrastructure in safe operating condition. Some of the staff's responsibilities include support in the way of recruitment, employment, evaluation, training, scheduling, management, monitoring and data evaluation, report and presentation development, public relations and marketing, a liaison with adopt a park groups, and customer service.

Program Revenues: \$ 0
Program Expenditures: \$ 2,349,490
Program FTE's: 4.0

Beach Teams

This program provides staff and resources to maintain Clearwater Beach. Included in this maintenance effort is Beach by Design. Maintenance activities include daily beach raking, cleaning of Pier 60 Park and cleaning of Beach Walk. Also included are normal landscape maintenance activities on all public grounds and parks owned by the city in these particular areas including mowing, weeding, trimming, edging, etc., to meet minimum maintenance standards as established by City code.

Program Revenues: \$ 0
Program Expenditures: \$ 984,890
Program FTE's: 12.4

South Team

This program provides staff and resources to maintain all parks and public grounds south of Cleveland Street to Belleair Road including the Downtown district. Normal landscape maintenance activities include mowing, weeding, trimming, edging, etc., to meet minimum maintenance standards as established by City code.

Program Revenues: \$ 0
Program Expenditures: \$ 807,630
Program FTE's: 10.0

North Team

This program provides staff and resources to maintain all parks and public grounds north of Cleveland Street to Curlew Road. Normal landscape maintenance activities include mowing, weeding, trimming, edging, etc., to meet minimum maintenance standards as established by city code.

Program Revenues: \$ 0
Program Expenditures: \$ 697,890
Program FTE's: 10.0

Tech Team

This program provides staff and resources to manage the pesticide, fertilization, herbicide and irrigation programs for all parks and public grounds in the city. These crews apply pesticides, herbicides and fertilizers as needed to the various parks and public facilities to keep healthy turf and landscape areas. In addition they provide specialized irrigation maintenance to the thousands of irrigation heads and systems throughout the city.

Program Revenues: \$ 0
Program Expenditures: \$ 506,330
Program FTE's: 6.0

Contract Team

This program provides staff and resources to manage properties that are maintained through various landscape maintenance contracts. Staff manages the contracts with private companies through constant inspections. Most of the current contracts are for all public properties that are not parks (i.e. right-of-way's, medians, public buildings, etc). This budget includes the cost of these contracts as well as personnel to manage and maintain the contracts.

Program Revenues: \$ 0
Program Expenditures: \$ 761,710
Program FTE's: 2.0

Turf Team

This program provides staffing and resources to mow large areas of turf with turf mowers assisting the smaller mowers at each ball field site. Turf grass must be maintained at a consistent but short height in order to promote health and provide a safe playing surface for participants. This team provides maintenance at sites where there is no onsite personnel.

Program Revenues: \$ 0
Program Expenditures: \$ 429,290
Program FTE's: 6.0

PARKS AND BEAUTIFICATION

Athletic Field Maintenance Administration

This program provides the onsite supervision and administration to oversee the Athletic Fields and Equipment Maintenance Services. Athletic Fields are divided into five maintenance teams including the following: Turf Team; Carpenter, Joe DiMaggio and Bright House Team; EC Moore Team; Countryside Team; and the Sid Lickton and Nortack Team, which includes Jack Russell Stadium. Some of the responsibilities include support in the way of recruitment, employment, evaluation, training, scheduling, management, monitoring and data evaluation, report and presentation development, public relations, and liaison with Recreation Programming staff regarding scheduling of ball fields, and customer service. Included in this program is agreement with the Philadelphia Phillies for the use of Bright House Networks Field.

Program Revenues: \$ 0
Program Expenditures: \$ 554,280
Program FTE's: 3.0

Carpenter/Joe DiMaggio/Bright House Team

This program provides staff and resources to maintain the ball fields and turf grass at Carpenter, Joe DiMaggio and Bright House. While the Phillies do the majority of maintenance at Carpenter and Bright House this team does provide assistance to them according to the agreement between the Phillies and City. The City provides all capital maintenance at Bright House; however the Phillies share in the cost of electricity. Joe DiMaggio currently has two baseball fields, three soccer fields and two football fields that are maintained by this team. Ball field maintenance includes all the disciplines of landscape maintenance such as mowing, edging, weeding, etc, as well as the need to make sure the clay infield, base paths and warning tracks are in safe playing conditions. To properly maintain the clay it needs to be watered, dragged, aerated, raked and lined. This team also maintains the Art Capogna field at Joe DiMaggio, spring home of the Philadelphia Union Soccer Team.

Program Revenues: \$ 510,000
Program Expenditures: \$ 2,076,910
Program FTE's: 4.0

EC Moore Team

This program provides staff and resources to maintain the nine softball fields and three soccer fields at the Eddie C. Moore Complex. Ball field maintenance includes all the disciplines of landscape maintenance such as mowing, edging, weeding, etc, as well as the need to make sure the clay infield, base paths and warning tracks are in safe playing conditions. To properly maintain the clay it needs to be watered, dragged, aerated, raked and lined. Due to the popularity of softball and soccer, this complex is used seven days a week. This program includes staffing to assist with over 40 tournaments per year and 6 nights of league play per week.

Program Revenues: \$ 0
Program Expenditures: \$ 588,240
Program FTE's: 6.0

Countryside Team

This program provides staff and resources to maintain five Little League fields at the Countryside Recreation Complex, four soccer/football fields at the Countryside Sports Complex and two multipurpose practice fields at Countryside High School. Ball field maintenance includes all the disciplines of landscape maintenance such as mowing, edging, weeding, etc, as well as the need to make sure the clay infield, base paths and warning tracks are in safe playing conditions. To properly maintain the clay it needs to be watered, dragged, aerated, raked and lined. Due to the popularity of baseball, soccer and football; these facilities are used year round. The only time the fields are closed is for major maintenance or to give the grass time to grow back in after too much use. These facilities are used primarily by our youth co-sponsor groups.

Program Revenues: \$ 0
Program Expenditures: \$ 240,470
Program FTE's: 2.0

Equipment Team

This program provides staff and resources to assist the entire Parks and Recreation Department when there is a need for heavy equipment or for moving heavy items associated with special events. This team also assists with clearing the sand on Clearwater Beach and helps with projects involving grading and fills work. The Equipment team has slope mowers that are used to mow areas around park lakes and areas not maintained by the Public Services Department. This team also supports both landscape services and ball fields when needed as well as providing demolition services for small projects.

Program Revenues: \$ 0
Program Expenditures: \$ 736,640
Program FTE's: 8.0

PARKS AND BEAUTIFICATION

Sid Lickton and Nortack Team

This program provides staff and resources to maintain seven Little League fields at Sid Lickton Complex; two Senior Little League fields at Ross Norton Park, and two regulation baseball fields at Frank Tack Park as well as the Jack Russell Stadium complex. Ball field maintenance includes all the disciplines of landscape maintenance such as mowing, edging, weeding, etc, as well as the need to make sure the clay infield, base paths and warning tracks are in safe playing conditions. To properly maintain the clay it needs to be watered, dragged, aerated, raked and lined. Due to the popularity of baseball, these facilities are used year round. The only time the fields are closed is for major maintenance or to give the grass time to grow back in after too much use. These facilities are used primarily by our youth co-sponsor groups.

Program Revenues: \$ 0
Program Expenditures: \$ 585,630
Program FTE's: 7.0

Custodial Team

This program provides staffing and resources to clean restrooms at un-manned recreation sites primarily at outdoor athletic facilities.

Program Revenues: \$ 0
Program Expenditures: \$ 90,100
Program FTE's: 1.0

Tradesworker Team

This program provides for staffing and resources to assist in the maintenance of park amenities. One of the primary focuses of this group is to ensure the recreation facilities and amenities located in city parks are safe. One of the key areas of concern is the 27 playgrounds in the city. This team inspects playgrounds weekly and makes repairs and replacements when necessary. This team is responsible for the repair and installation of all park decks, boardwalks and piers, as well as park amenities such as; park benches, bike racks, bleachers, and water fountains. Most of the Tradesworkers in this team have a variety of certifications to assist them in their jobs. This team also maintains the trails throughout the City.

Program Revenues: \$ 0
Program Expenditures: \$ 786,450
Program FTE's: 9.0

Urban Forestry

This program provides maintenance of trees that create hazards to the public by pruning tree limbs that block street signs, traffic signals, sidewalks, and roadways. It also removes damaged and diseased trees on rights-of-way and City property. This division has an inventory which helps it proactively manage the urban forest, which is a vital function of this division. Currently there are over 50,000 trees in the inventory, consisting of over 13,000 palms and 37,000 hardwoods.

Program Revenues: \$ 0
Program Expenditures: \$ 984,670
Program FTE's: 8.0

STREETS AND SIDEWALKS

Program Description

The Streets and Sidewalks division provides for the maintenance and repair of the City's 305 miles of paved streets, and for the replacement and construction of sidewalks, curbs, and gutters, to ensure safe and well-maintained right-of-ways for the citizens and visitors of Clearwater. This division also provides concrete and asphalt to all City departments for in-house repairs to sidewalk and street cuts and assists on special projects as required by the City Manager's Office and other departments of the City.

PROGRAM SUMMARY					
	Actual 2013/14	Actual 2014/15	Budget 2015/16	Budget 2016/17	% Change
Personnel	698,459	658,989	641,100	660,020	3%
Operating	150,523	119,378	141,080	141,080	0%
Internal Services	173,732	172,143	168,120	176,990	5%
Total Streets and Sidewalks	1,022,714	950,510	950,300	978,090	3%

PROGRAM FULL TIME EQUIVALENT POSITIONS				
	Actual 2013/14	Actual 2014/15	Budget 2015/16	Budget 2016/17
Streets and Sidewalks	12.0	11.0	10.0	11.0
Total Streets and Sidewalks	12.0	11.0	10.0	11.0

HARBORVIEW CENTER

Program Description

The Harborview Center is a multipurpose facility owned by the City of Clearwater that is partially closed. The second floor is currently being leased by the Clearwater Marine Aquarium as a tourist destination to see props and memorabilia from the movie "Dolphin Tale" which was filmed at the Aquarium. Aquarium exhibits inside the Harborview Center include film sets, a prop tour and a small touch tank. The facility is expected to be demolished in a few years.

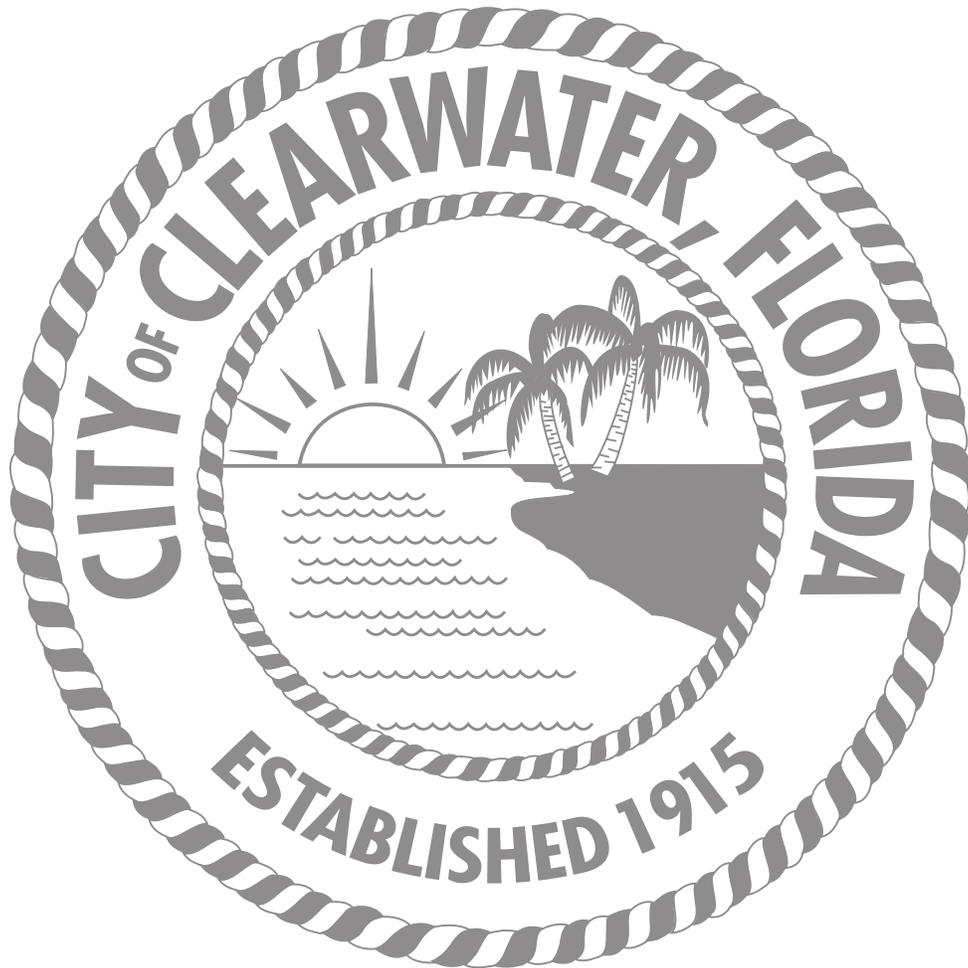
PROGRAM SUMMARY					
	Actual	Actual	Budget	Budget	%
	2013/14	2014/15	2015/16	2016/17	Change
Operating	19,266	9,641	21,000	14,000	-33%
Internal Services	-	30	5,000	-	-100%
Interfund Transfer	830,965	-	-	-	n/a
Total Harborview Center	850,231	9,671	26,000	14,000	-46%

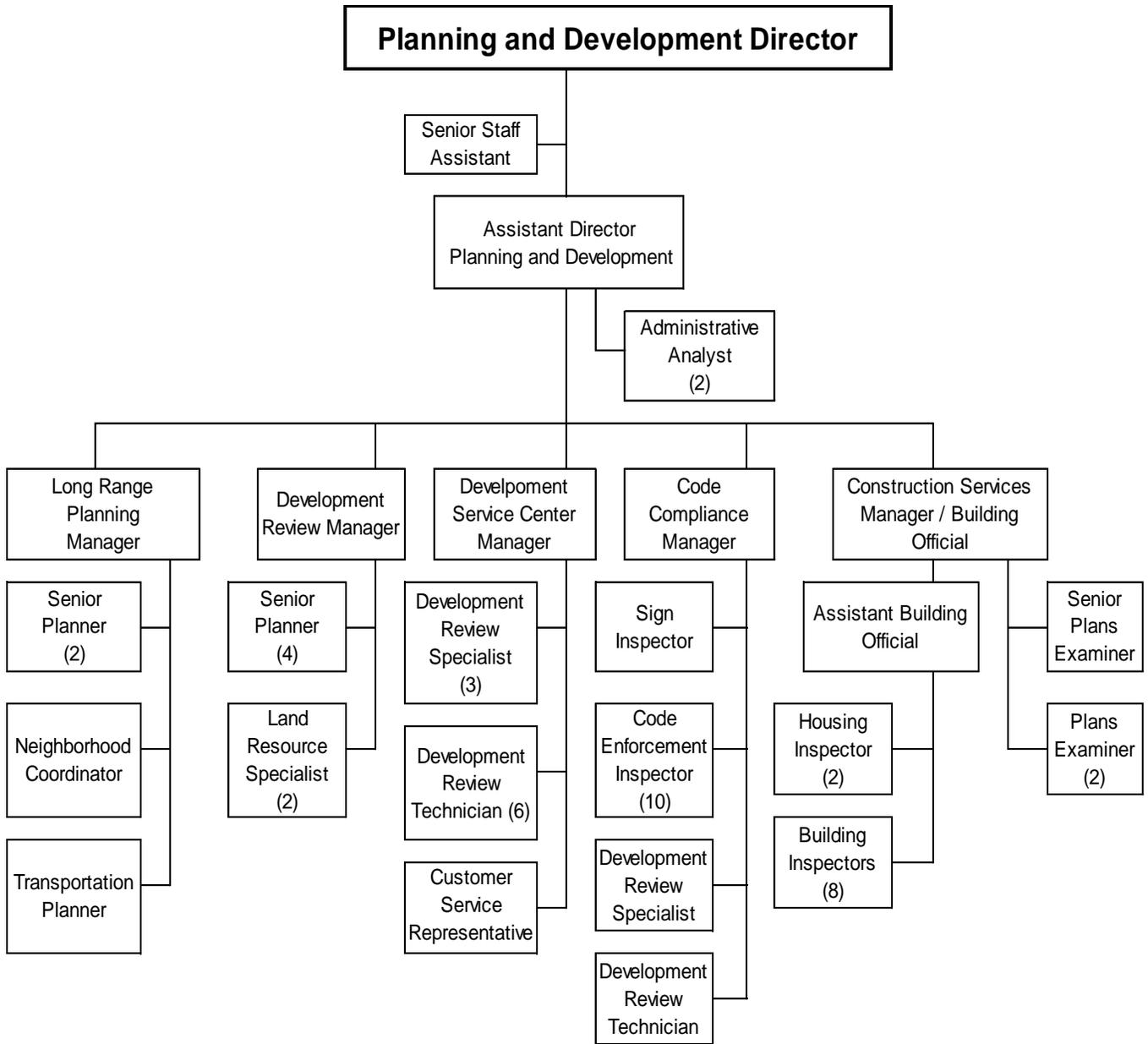
Program Description

Public Safety is the primary responsibility for City of Clearwater beach lifeguards located on Clearwater Beach. They provide supervision for the Gulf waters and adjacent public beach for approximately 1.0 mile of coastline on Clearwater Beach.

PROGRAM SUMMARY					
	Actual 2013/14	Actual 2014/15	Budget 2015/16	Budget 2016/17	% Change
Parking Fund					
Personnel	490,854	518,355	559,400	581,780	4%
Operating	21,322	27,138	30,050	30,260	1%
Internal Services	62,376	75,816	87,600	96,740	10%
Capital	4,316	-	-	13,000	100%
Transfers	-	10,000	20,000	20,000	0%
TOTAL BEACH GUARD OPERATIONS	578,868	631,309	697,050	741,780	6%

PROGRAM FULL TIME EQUIVALENT POSITIONS				
	Actual 2013/14	Actual 2014/15	Budget 2015/16	Budget 2016/17
Beach Guard Operations				
Parking Fund	9.9	12.0	13.4	13.4
Total Beach Guard Operations	9.9	12.0	13.4	13.4





Planning and Development – 57.0 FTE’s

PLANNING AND DEVELOPMENT

Department Description

The objective of the Planning and Development Department is to work with our citizens and business community to plan, build and maintain a vibrant, competitive, and livable Clearwater with an emphasis on professional customer service, education and safety.

DEPARTMENT SUMMARY					
	Actual 2013/14	Actual 2014/15	Budget 2015/16	Budget 2016/17	% Change
Planning	1,465,152	1,517,558	1,817,880	1,901,810	5%
Construction Services	2,291,869	2,359,885	2,399,180	2,564,480	7%
Code Compliance	1,047,721	1,101,463	1,183,490	1,161,400	-2%
Total Planning and Development	4,804,742	4,978,906	5,400,550	5,627,690	4%

DEPARTMENT FULL TIME EQUIVALENT POSITIONS				
	Actual 2013/14	Actual 2014/15	Budget 2015/16	Budget 2016/17
Planning	15.0	15.0	16.0	17.0
Construction Services	26.0	26.0	26.0	26.0
Code Compliance	13.0	13.0	14.0	14.0
Total Planning and Development	54.0	54.0	56.0	57.0

Department Highlights

- ❖ The Planning and Development Department is supported by 57 full time equivalent positions, an increase of one FTE from the 2015/16 budget. For fiscal year 2016/17, one Transportation Planner is being added to the Planning program.
- ❖ The budget includes \$250,000 for contractual services associated with construction inspection services; \$90,000 for consultant assistance as needed; and \$100,000 for a City-wide Way-finding study. This is a 46% increase from the 2015/16 budget due to the increased use of construction inspection services.
- ❖ The budget includes \$50,000 for lot mowing for vacant and/or overgrown properties throughout the City. This is the same level of funding as the 2015/16 budget.
- ❖ Other operating expenses include \$125,000 to fund supplies necessary for projects anticipated for the new neighborhood program.
- ❖ There have been no other significant changes in the Planning and Development Department. The budget for this department reflects a 4% increase from the 2015/16 budget.

Program Description

The Planning program is organized into two operational divisions: Long Range Planning and Development Review.

The Long Range Planning division creates and administers the City's long-range planning programs that establish the City's goals for the future and insures consistency between these long-range goals and City policy and financial decisions. This division is responsible for all city long-range planning programs: comprehensive planning, downtown redevelopment planning, annexation, special area plans/projects and general research.

The Long Range division devotes time to coordinating programs with other city departments and participating in policy development with other agencies such as the Pinellas Planning Council, Metropolitan Planning Organization, Tampa Bay Regional Planning Council and the Florida legislature. The planners assigned to special projects must also work with interested parties on these projects including citizens, boards, neighborhood groups and/or special interest groups. Approximately 60 percent of the division's work is devoted to special projects.

The Development Review division reviews development plans at three levels: permit issuance, Development Review Committee (City staff), and Community Development Board (public hearing board). Its primary responsibilities are to provide information and training on the Community Development Code to citizens, neighborhood associations, realtors, and those involved with site design and building construction related professions. The division administers the code and reviews for compliance on all applications for development approval. This includes plats, building permits and lot divisions. Landscape, site design, and sign alternatives are discussed in great detail.

The Development Review division is also responsible for review of tree removal permits, tree protection during construction, landscaping, and site plan compliance after development plan approval. This process involves on-site inspection. This division will also perform special assignments such as corridor plans and landscape design.

PROGRAM SUMMARY					
	Actual 2013/14	Actual 2014/15	Budget 2015/16	Budget 2016/17	% Change
Personnel	1,210,763	1,271,439	1,360,640	1,441,350	6%
Operating	130,627	74,639	334,500	329,110	-2%
Internal Services	123,762	121,480	122,740	131,350	7%
Contribution to CIP	-	50,000	-	-	n/a
Total Planning	1,465,152	1,517,558	1,817,880	1,901,810	5%

DEPARTMENT FULL TIME EQUIVALENT POSITIONS				
	Actual 2013/14	Actual 2014/15	Budget 2015/16	Budget 2016/17
Planning	15.0	15.0	16.0	17.0
Total Planning	15.0	15.0	16.0	17.0

CONSTRUCTION SERVICES

Program Description

The Construction Services program is responsible for building permitting and building plan review and inspection services.

Building Permitting – This operation involves the intake of building plans and issuance of building permits. The division also works in conjunction with the Code Compliance division on the issuance of business tax receipts and includes the maintenance and retention of records as needed.

Building Plan Review and Inspection – This operation includes the following major programs:

- ❖ Building Plans Review – This operation involves the technical review of architectural and engineering plans for construction of buildings and structures in accordance with the Florida Standard Building Code.
- ❖ Building Inspections – This operation provides for inspections of building construction. Inspections are done in accordance with the building code as required by Florida Statutes. Areas requiring inspection pertain to building, electrical, plumbing, and mechanical trades.
- ❖ Unsafe Building Abatement and Housing Code Enforcement – This operation involves the enforcement of the Unsafe Building Abatement Ordinance and the Minimum Housing Code. These codes protect citizens and business owners by ensuring that residential and commercial buildings meet minimum safety and housing requirements. This function is important to enhance neighborhoods by ensuring the quality of housing and commercial structures, eliminating blighting influences and sustaining property values.

PROGRAM SUMMARY					
	Actual 2013/14	tual 2014/15	Budget 2015/16	Budget 2016/17	% Change
Personnel	1,539,703	1,492,480	1,607,360	1,612,170	0%
Operating	229,096	339,485	237,900	388,400	63%
Internal Services	491,282	519,973	553,920	559,490	1%
Debt Service	31,788	7,947	-	4,420	n/a
Total Construction Services	2,291,869	2,359,885	2,399,180	2,564,480	7%

DEPARTMENT FULL TIME EQUIVALENT POSITIONS				
	Actual 2013/14	Actual 2014/15	Budget 2015/16	Budget 2016/17
Construction Services	26.0	26.0	26.0	26.0
Total Construction Services	26.0	26.0	26.0	26.0

Program Description

The Code Compliance program is responsible for attaining compliance with a variety of City Codes and includes the following areas.

Community Standards Enforcement – This operation concentrates on a myriad of issues pertaining to the zoning and development regulations contained within the Community Development Code as well as more general property nuisance and prohibited activities as defined in the Clearwater City Code. Examples include landscaping, debris, overgrowth, illegal yard parking, graffiti and signage violations. Inspectors also investigate and gain compliance with the Business Tax Receipts process. The Code Compliance division also conducts neighborhood code “sweeps” in various areas annually to identify violations.

Sign Inspection and Enforcement – Since 1987, the City of Clearwater has targeted sign blight throughout the City. The goal is to enforce against illegal, non-permitted, and snipe/roadside signage in order to maintain the aesthetic appearance of the City’s commercial and residential areas.

Business Tax Receipts – Business tax receipt inspectors enforce the business tax receipt requirements for businesses as provided for by Florida Statutes and required by city ordinance. Annually, there are approximately 10,000 business tax receipt and registrations within the city. In addition to annual renewal periods, license inspectors conduct sweeps for the purpose of locating and notifying unlicensed businesses of the need to obtain proper business licensing.

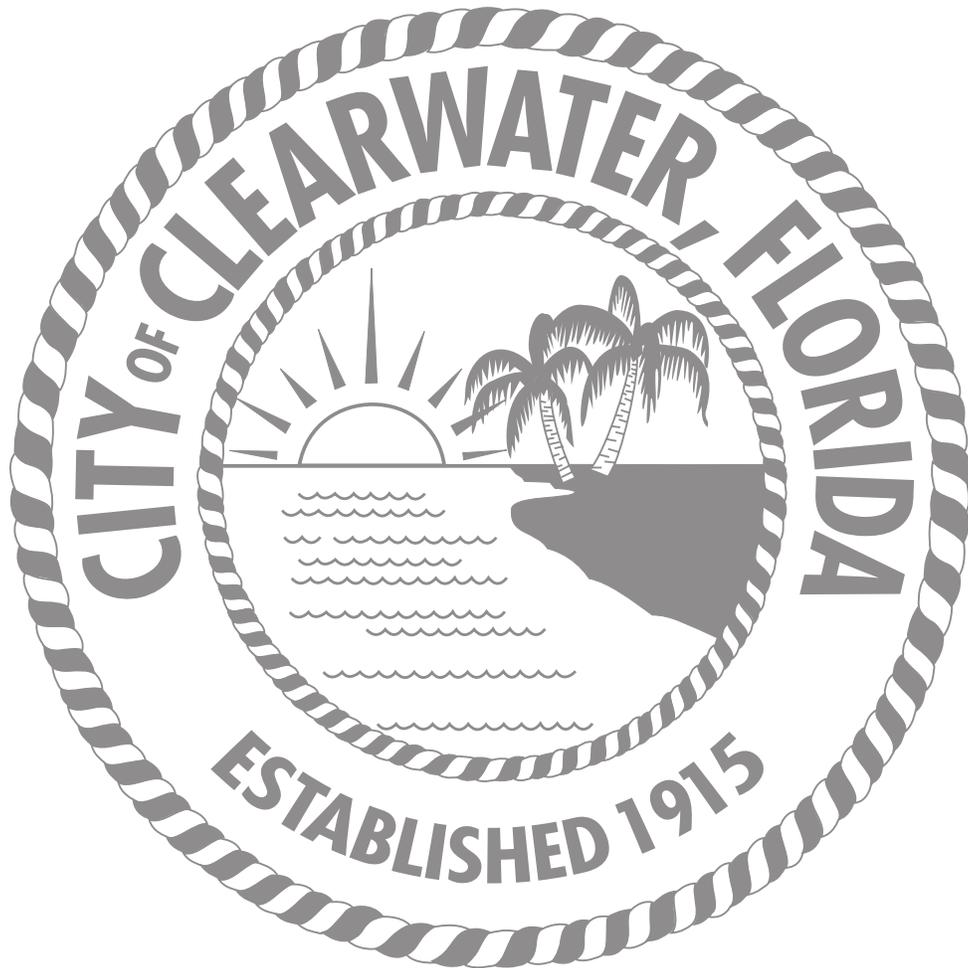
Residential Rentals – The city has a residential rental compliance ordinance that requires licensing of residential rental units, including single-family residences.

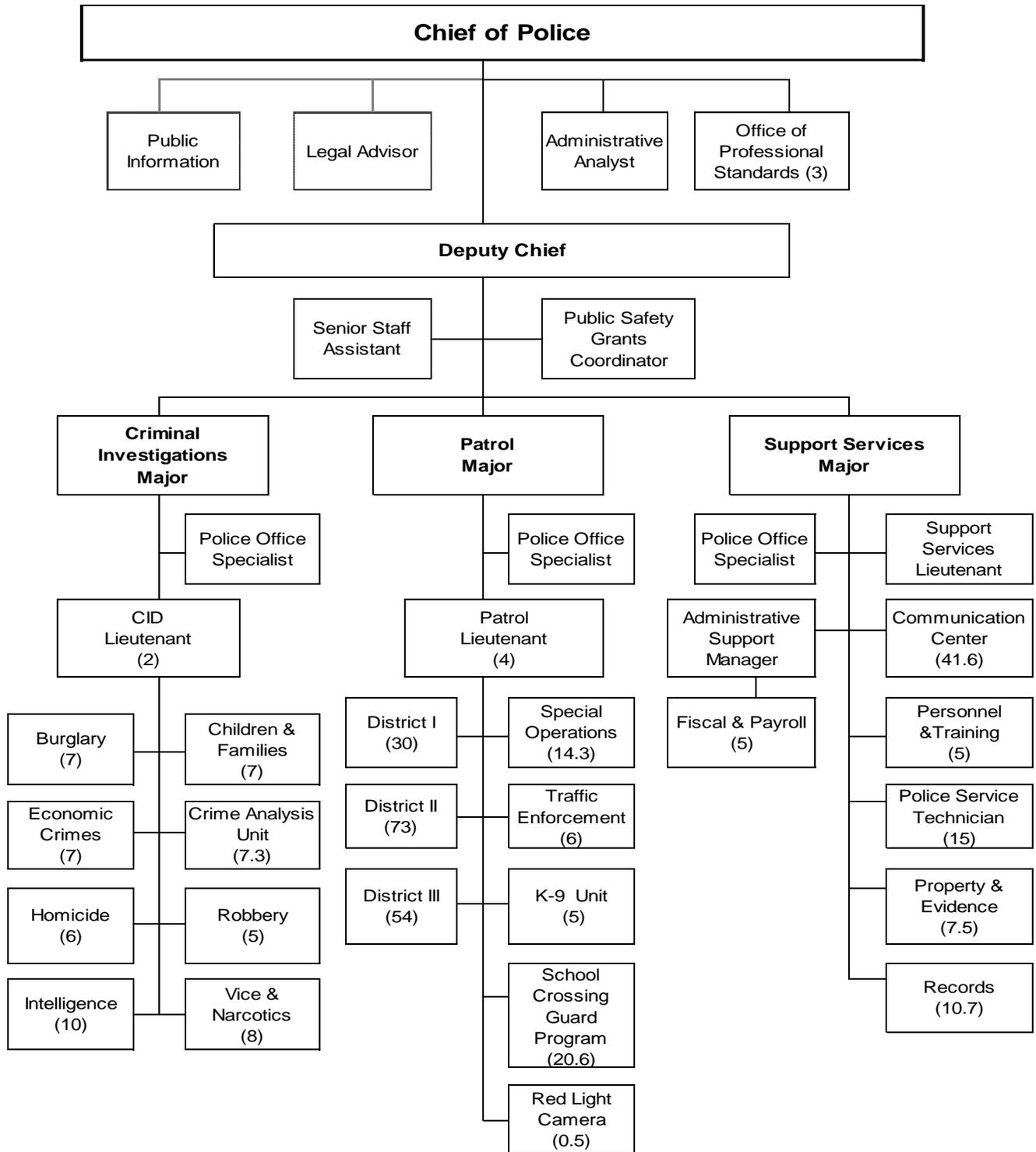
Water Enforcement – The Code Compliance division enforces water use restrictions, which are designed to make the best use of valuable water resources.

The division strives to achieve voluntary compliance in all program areas through education. Absent voluntary compliance, code inspectors initiate enforcement either through abatement, presentation of cases to the Municipal Code Enforcement Board or to Pinellas County’s local ordinance violations (LOV) court.

PROGRAM SUMMARY					
	Actual 2013/14	Actual 2014/15	Budget 2015/16	Budget 2016/17	% Change
Personnel	900,460	933,876	967,830	891,080	-8%
Operating	25,559	40,172	88,950	93,250	5%
Internal Services	121,702	127,415	124,500	177,070	42%
Debt Services	-	-	2,210	-	n/a
Total Code Compliance	1,047,721	1,101,463	1,183,490	1,161,400	-2%

DEPARTMENT FULL TIME EQUIVALENT POSITIONS				
	Actual 2013/14	Actual 2014/15	Budget 2015/16	Budget 2016/17
Code Compliance	13.0	13.0	14.0	14.0
Total Code Compliance	13.0	13.0	14.0	14.0





Police – (General Fund) – 357.7 FTE’s
Police (Special Program Fund) – 9.8 FTE’s
Total Police – 367.5 FTE’s

Mission

To consistently provide effective, professional and dependable law enforcement services to every citizen, visitor and business within the City of Clearwater.

Department Description

The Police department consists of 28 cost centers organized into five programs. The operation currently consists of 367.5 full time equivalent positions servicing the programs outlined in the following pages. The General Fund supports 357.7 FTEs and grants or other funding support 9.8 positions.

The Clearwater Police Department (CPD) has earned a national reputation as a leader in the law enforcement field. We use a proactive policing approach to reduce crime and improve the quality of life for our citizens. We remain on the forefront of technology and continue to evolve our policing strategies and practices to adapt to changing crime trends and issues.

The standards of the Clearwater Police Department are among the highest in the nation and our officers are among the best trained. CPD is accredited by the Commission for Florida Law Enforcement Accreditation (CFA); which symbolizes professionalism, excellence, and competence. CPD first became accredited in 1998 and has maintained accreditation. To achieve this, we have to demonstrate compliance and efficiency in approximately 276 rigorous law enforcement standards.

We are the third largest law enforcement agency in Pinellas County with 238 sworn police officers and 129.5 civilian employees; averaging over 165,800 calls for service each year.

DEPARTMENT SUMMARY					
	Actual 2013/14	Actual 2014/15	Budget 2015/16	Budget 2016/17	% Change
Office of the Chief	911,889	915,445	1,012,230	926,810	-8%
Criminal Investigations	6,068,239	5,889,288	6,626,130	6,631,860	0%
Patrol	20,414,054	19,812,145	20,856,440	21,465,420	3%
Support Services	6,775,932	7,205,314	6,757,470	6,952,880	3%
Communications	2,705,424	3,032,148	3,887,710	3,804,820	-2%
Total Police	36,875,538	36,854,340	39,139,980	39,781,790	2%

DEPARTMENT FULL TIME EQUIVALENT POSITIONS				
	Actual	Actual	Budget	Budget
	2013/14	2014/15	2015/16	2016/17
General Fund				
Office of the Chief	8.0	8.0	9.0	8.0
Criminal Investigations	56.0	53.0	61.3	61.3
Patrol	173.5	176.5	196.6	200.6
Support Services	68.4	68.4	44.2	46.2
Communications	39.6	39.6	41.6	41.6
Total General Fund	345.5	345.5	352.7	357.7
AmeriCorps Grant	11.8	11.8	0.0	0.0
Outside Duty Project	1.5	1.5	1.5	1.5
Human Trafficking Grant	1.8	1.8	0.0	0.0
SLEF - SRO Officer	3.0	3.0	3.0	3.0
Report Review Team	2.7	2.7	0.0	0.0
Police Aide Program	0.0	0.0	5.3	5.3
Total Police	366.3	366.3	362.5	367.5

Department Highlights

- ❖ The Police Department is supported by 367.5 full time equivalent (FTE) positions, an increase of 5 FTE's from the 2015/16 budget. In fiscal year 2016/17, four Officers and one Police Information Technician are being added to the Police Department. During fiscal year 2015/16, the AmeriCorps grant utilized by PD ended, this supported 11.8 FTE's which were reduced to 5.3 FTE's to create the Police Aide program now funded with Investigative Cost Recovery revenues.
- ❖ In the Patrol Division, the three Officer positions that are assigned to work as School Resource Officers are funded in the Special Program Fund by revenues from the Pinellas County School Board and Special Law Enforcement Trust Fund.
- ❖ Funding for the Police Supplemental Pension plan of \$905,000 is included in the budget for fiscal year 2016/17. This is based upon the Government Finance Officers Association (GFOA) recommendation that our state funding for Police and Fire supplemental plans should be recorded as both revenues and expenditures for City employer contributions in the General Fund.
- ❖ The Police Department personnel budget reflects a 4% general wage increases for FOP union employees.
- ❖ Personnel costs represent approximately 80% of the Police Department total operating budget.
- ❖ Other operating expenses include funding in contractual services estimated at \$530,000 for the Pinellas County Sheriff's Office contract and \$195,000 for the Tri-Tech Maintenance contract for the Communications Center.
- ❖ Debt Service expenditures are estimated at \$115,870 for fiscal year 2016/17. This represents the first year of funding for an additional 17 patrol vehicles.
- ❖ Interfund transfers include a transfer to the special program fund of \$30,000 to provide funding for bullet proof vests and equipment for fiscal year 2016/17.
- ❖ There have been no other significant changes in the Police Department budget. The overall budget is approximately 2% greater than the 2016/17 budget.

Program Description

The Office of the Chief is responsible for the overall administration and leadership of the department. Support staff assigned to this office are also responsible for public safety grants management. Also assigned to the Office of the Chief is the Professional Standards Section, which is responsible for policy development and implementation, investigation of complaints filed against police department employees. The cost centers within the Office of the Chief program are described on the following pages.

PROGRAM SUMMARY					
	Actual 2013/14	Actual 2014/15	Budget 2015/16	Budget 2016/17	% Change
Personnel	857,341	876,185	957,860	873,760	-9%
Operating	8,415	11,040	15,480	16,780	8%
Internal Services	46,133	28,220	38,890	36,270	-7%
Total Office of the Chief	911,889	915,445	1,012,230	926,810	-8%

PROGRAM FULL TIME EQUIVALENT POSITIONS				
	Actual 2013/14	Actual 2014/15	Budget 2015/16	Budget 2016/17
Office of the Chief	8.0	8.0	9.0	8.0
Total Office of the Chief	8.0	8.0	9.0	8.0

Office of the Chief Cost Center Descriptions

Office of the Chief

The Office of the Chief is responsible for the overall administration and leadership of the department. The functions of the office, as performed by the assigned personnel, are the planning, control, policy setting and decision making relative to operational, fiscal, personnel, and community matters, the review and investigation of policy compliance matters, and the release of information to the media. Support staff assigned to this office are also responsible for public safety grants.

Program Revenues: \$ 0
Program Expenditures: \$ 562,510
Program FTE's: 5.0

Office of Professional Standards Section

The Office of Professional Standards investigates and handles all complaints filed against Police Department employees in accordance with applicable union agreements and statutes. Additionally, this office is responsible for policy development and implementation and serves as a point of coordination for special projects assigned from the Office of the Chief. The office is also responsible for ensuring and maintaining the department's state accredited status.

Program Revenues: \$ 0
Program Expenditures: \$ 364,300
Program FTE's: 3.0

CRIMINAL INVESTIGATIONS

Program Description

The Criminal Investigations Division is responsible for the supervision of follow-up investigations of all crimes occurring within the corporate city limits of Clearwater, as well as, coordinating the investigation of crimes involving vice, narcotics, and organized crime; the collection, evaluation, and retention of criminal intelligence information. The cost centers within the Criminal Investigations program are described on the following pages.

PROGRAM SUMMARY					
	Actual 2013/14	Actual 2014/15	Budget 2015/16	Budget 2016/17	% Change
Personnel	5,705,810	5,536,206	6,139,630	6,094,430	-1%
Operating	133,145	143,156	182,140	175,610	-4%
Internal Services	229,284	209,926	304,360	361,820	19%
Total Criminal Investigations	6,068,239	5,889,288	6,626,130	6,631,860	0%

PROGRAM FULL TIME EQUIVALENT POSITIONS				
	Actual 2013/14	Actual 2014/15	Budget 2015/16	Budget 2016/17
Criminal Investigations	57.8	53.0	61.3	61.3
Total Criminal Investigations	57.8	53.0	61.3	61.3

Criminal Investigations Cost Center Descriptions

Criminal Investigations Administration

The Criminal Investigations Division Supervision is responsible for the supervision of follow-up investigations of all crimes reported to the Police Department as well as for coordinating undercover investigations of illegal drug activity, gambling and prostitution activity.

Program Revenues: \$ 0
Program Expenditures: \$ 780,720
Program FTE's: 4.0

Burglary/Theft Unit

The Burglary/Theft Unit, supervised by a Sergeant is responsible for the investigation of all burglaries, both commercial and residential, felony thefts, pawnshop follow-ups and other property related cases such as specialized pattern type crimes that affect the tourist population in the city.

Program Revenues: \$ 0
Program Expenditures: \$ 764,880
Program FTE's: 7.0

CRIMINAL INVESTIGATIONS

Homicide Unit

The Homicide Unit is supervised by a Sergeant and is manned with five Detectives and one Police Information Technician (PIT). The PIT is also shared with the Crimes Against Children & Families Unit and the Robbery Unit to provide clerical support. The Homicide Unit is responsible for the investigation of all homicides, bombings, death investigations, extortions by violence, missing person (adult), suicides, attempted suicides, officer involved shootings and other violent crimes that threaten the well being of the citizens of Clearwater.

Program Revenues: \$ 0
Program Expenditures: \$ 676,730
Program FTE's: 6.0

Crimes Against Children & Families Unit (Juvenile Unit)

The Crimes Against Children & Families Unit is supervised by a Sergeant and is responsible for the investigation of child and elderly abuse/neglect, child pornography, lewd and lascivious, sexual battery and other like crimes including cyber-porn. The unit is also responsible for administering the juvenile diversion program and the victim advocate program.

Program Revenues: \$ 0
Program Expenditures: \$ 736,860
Program FTE's: 7.0

Robbery Unit

The Robbery Unit is supervised by a Sergeant and is manned with five Detectives. The Robbery Unit is responsible for the investigation of all robberies, aggravated assault, obstructing and resisting, shooting into occupied dwelling and weapon offenses. The Robbery Unit's primary hours of operation are evenings and weekends to provide support to Patrol by responding to any crime type where a detective is required after normal business hours.

Program Revenues: \$ 0
Program Expenditures: \$ 546,110
Program FTE's: 5.0

Intelligence Unit

The Intelligence Unit, supervised by a Sergeant, is responsible for all criminal intelligence information, extremist and special interest groups, gangs, cults, terrorist/homeland security issues and other related areas. This unit is the lead agency for a Human Trafficking Task Force, as well as an active member for the Regional Domestic Security Taskforce, and the department's liaison with local, state and federal law enforcement.

Program Revenues: \$ 0
Program Expenditures: \$ 934,630
Program FTE's: 10.0

Economic Crimes Unit

The Economic Crimes Unit is supervised by a Sergeant and is responsible for the investigation of auto thefts, check thefts, computer fraud, elderly exploitations, employee thefts, security frauds and other related cases.

Program Revenues: \$ 0
Program Expenditures: \$ 703,630
Program FTE's: 7.0

Vice & Narcotics Unit

The Vice and Narcotics Unit, supervised by a Sergeant, is responsible for all narcotics intelligence information and the investigation of all narcotic, prostitution, gambling and other vice related crimes. This unit works in an undercover capacity.

Program Revenues: \$ 0
Program Expenditures: \$ 1,024,910
Program FTE's: 8.0

Crime Analysis Unit (CAU)

The CAU houses CompStat and is primarily responsible for the tracking and analysis of statistical crime data. Detailed reports and bulletins are disseminated to Patrol, detectives and department administrators. The Senior Crime Analyst is the administrator of the CPD secure intranet site. The unit reviews all offense reports and routes them to their appropriate internal and external destinations. This unit is also responsible for the Report Review Team.

Program Revenues: \$ 0
Program Expenditures: \$ 463,390
Program FTE's: 7.3

Program Description

The Patrol Division is responsible for uniform patrol functions of the department including 24-hour response to the initial investigation of crimes and incidents, traffic enforcement and control, accident investigation, anti-crime units, community policing programs, crime prevention functions, specialized operations such as SWAT, Traffic, K-9, school crossing guards, and coordination for special events. The uniformed patrol operations are spread throughout three patrol districts. The cost centers within the Patrol Division program are described on the following pages.

PROGRAM SUMMARY					
	Actual 2013/14	Actual 2014/15	Budget 2015/16	Budget 2016/17	% Change
Personnel	18,377,628	18,032,701	18,733,680	19,258,220	3%
Operating	319,217	359,061	369,820	354,570	-4%
Internal Services	1,717,209	1,255,383	1,722,940	1,822,630	6%
Interfund Transfers	-	165,000	30,000	30,000	n/a
Total Patrol	20,414,054	19,812,145	20,856,440	21,465,420	3%

PROGRAM FULL TIME EQUIVALENT POSITIONS				
	Actual 2013/14	Actual 2014/15	Budget 2015/16	Budget 2016/17
Patrol	188.8	191.8	205.4	209.4
Total Patrol	188.8	191.8	205.4	209.4

Patrol Cost Center Descriptions

Patrol Administration

Patrol Supervision is responsible for the management of the uniformed patrol operations throughout the city. The uniformed patrol operation is organized into three patrol districts, each commanded by a Lieutenant. In addition, one Lieutenant is in charge of Special Operations, which includes the Traffic Section, as well as all special events.

Program Revenues: \$ 0
Program Expenditures: \$ 3,578,780
Program FTE's: 6.0

District II

Commanded by a Lieutenant, District 2 Patrol personnel are responsible for responding to and handling law enforcement calls for services, performing directed and proactive patrols of problem areas, and general enforcement of local, state and federal laws.

District 2 has a Bike Team, and a Community Liaison Team. These teams are responsible for addressing crime and quality of life issues in their areas, including responding to calls for service, surveillance, drug buys and arrests, and other proactive enforcement duties. The Bike Team provides security at the Soup Kitchen.

Program Revenues: \$ 184,280
Program Expenditures: \$ 6,742,140
Program FTE's: 73.0

District III

Commanded by Lieutenant, District 3 Patrol personnel are responsible for responding to and handling law enforcement calls for services, performing directed and proactive patrols of problem areas, and general enforcement of local, state and federal laws.

District 3 has a Community Liaison Team and an Anti-Crime Team. These teams are responsible for addressing crime and quality of life issues in their area including responding to calls for service, surveillance, drug buys and arrests, and other proactive enforcement duties. The Anti Crime Team covers both Districts II and III, and reports out of District III.

Program Revenues: \$ 0
Program Expenditures: \$ 5,349,860
Program FTE's: 54.0

District I

Commanded by a Lieutenant, District 1 includes the Clearwater Beach area, as well as responsibility for the Marine Patrol Unit. Patrol personnel are responsible for responding to and handling law enforcement calls for services, performing directed and proactive patrols of problem areas, and general enforcement of local, state and federal laws.

District 1 also has an Anti-Crime/Community Liaison Team, which patrols the beachfront areas. This team is responsible for addressing crime and quality of life issues in their area including responding to calls for service, surveillance, drug buys and arrests, and other proactive enforcement duties.

The District 1 Anti-Crime/Liaison Sergeant is responsible for attending community meetings, and administrative support to the Lieutenant. In addition, this District is responsible for the management of Beach Police Aides.

Program Revenues: \$ 0
Program Expenditures: \$ 3,104,080
Program FTE's: 30.0

Traffic Enforcement Unit

The Traffic Enforcement Unit is responsible for the enforcement of all traffic laws and regulations throughout the City. The Motorcycle Enforcement Team and the Traffic Enforcement Team (cars) work flexible hours to address traffic issues, conduct D.U.I. checkpoints, traffic accident completion, hit and run follow-up, parking complaints, and traffic calming. The Unit also manages the Traffic Homicide Program.

Program Revenues: \$ 310,050
Program Expenditures: \$ 673,330
Program FTE's: 6.0

K-9 Unit

The K-9 Unit is made up of five dog teams, consisting of one Sergeant and four Officers. Unit members are part of the Patrol Division and perform patrol functions in marked patrol vehicles. They have all the duties and responsibilities of any uniformed patrol officer. In addition to patrol functions, they receive extensive training with their K-9 partners to perform a variety of patrol support duties. K-9 teams routinely conduct tracks for fleeing suspects, search buildings, perform security checks on area businesses and conduct narcotics searches on vehicles, residences, boats and aircraft. The K-9 teams are also used to track and locate missing or endangered children and elderly persons. Specially trained detection dogs also screen currency for seizure. The K-9 teams provide an additional level of security for officers conducting high-risk arrests, such as search warrants, wanted suspects and undercover narcotics transactions.

The K-9 Unit conducts daily training as well as a scheduled weekly training at night attended by all members. Teams are certified annually by FDLE in a variety of high-liability exercises.

Program Revenues: \$ 0
Program Expenditures: \$ 672,790
Program FTE's: 5.0

Red Light Camera Program

The Red Light Camera Program is an agreement that the City has in place with RedFlex Traffic Systems. This agreement allowed RedFlex Traffic Systems to install red light cameras at three intersection approaches in the City of Clearwater. Under the terms of the agreement, the City would transfer to RedFlex Traffic Systems a monthly amount per intersection approach and the City would receive revenue from the traffic infractions incurred. An additional FTE was approved to allow for review of prospective violations, citation issuance, and prosecution/courtroom presentation related to Red Light Camera violations.

Program Revenues: \$ 275,400
Program Expenditures: \$ 195,220
Program FTE's: 0.5

Special Operations

Commanded by a Lieutenant, Special Operations is responsible for supervision of several functions and programs including the School Resource Officers, Hispanic Outreach Program, Volunteer Coordinator, Extra Duty Program, Mounted Patrol Unit, Police Aide Program as well as the supervision of the Reserve and Auxiliary officers. Additionally, the unit is responsible for special events planning and staffing.

There are three School Resource Officers who work at two high schools and one middle school. These personnel are responsible for responding to calls at the schools, proactive patrol and enforcement, as well as crime prevention and public education instruction.

CPD utilizes a large number of volunteers who are used for a variety of functions including park patrol, beach areas, parking lots, traffic control, etc.

Police Aides are utilized to perform patrol related duties that are not required to be done by a police officer including: Directing traffic, assist with disable vehicles, support special events, complete non-criminal police reports, and transporting bulk items.

Program Revenues: \$ 0
Program Expenditures: \$ 578,020
Program FTE's: 5.5 (General Fund)
Program FTE's: 8.8 (Special Program Fund)

School Crossing Guard Program

The School Crossing Guard Program is responsible for the hiring, training, scheduling, and supervision of personnel assigned to perform School Crossing duties at more than 100 crossing posts within the City of Clearwater.

Program Revenues: \$ 136,000
Program Expenditures: \$ 571,200
Program FTE's: 20.6

Program Description

Support Services Division is responsible for providing budget and fiscal services, information gathering and analysis, and other ancillary services in support of police department operations. Specific functions of the division include the Personnel & Training, fiscal manager, payroll processing, records services, property & evidence storage services, Crime Scene Processing, the Police Service Technician Program, overseeing communication center operations, and maintenance of police department buildings and facilities. The cost centers within the Support Services program are described on the following pages.

PROGRAM SUMMARY					
	Actual 2013/14	Actual 2014/15	Budget 2015/16	Budget 2016/17	% Change
Personnel	3,696,001	3,764,298	3,130,530	3,248,650	4%
Operating	1,135,748	1,362,156	1,394,420	1,521,700	9%
Internal Services	1,939,072	2,003,753	2,026,520	2,066,660	2%
Capital	707	107	6,000	-	n/a
Debt Service	4,404	-	-	115,870	n/a
Interfund Transfers	-	75,000	200,000	-	-100%
Total Support Services	6,775,932	7,205,314	6,757,470	6,952,880	3%

PROGRAM FULL TIME EQUIVALENT POSITIONS				
	Actual 2013/14	Actual 2014/15	Budget 2015/16	Budget 2016/17
Support Services	72.1	72.1	45.2	47.2
Total Support Services	72.1	72.1	45.2	47.2

Support Services Cost Center Descriptions

Support Services Administration

The Support Services Administration area is responsible for the management of the Support Services Division, as well as financial reporting for grants and the preparation of the annual operating budget.

Program Revenues: \$0
Program Expenditures: \$ 533,310
Program FTE's: 4.0

Records

The Records Section receives, processes, disseminates and maintains a variety of law enforcement records for the Police Department. The Records Section Manager is responsible for responding to all requests for public records contained within the Police Department to the citizens, law enforcement agencies, news media and other governmental agencies within the guidelines of Florida State Statutes and Public Record Laws.

Program Revenues: \$ 74,500
Program Expenditures: \$ 571,050
Program FTE's: 10.7

Police Service Technicians

Police Service Technicians are non-sworn, civilian personnel who assist the department by receiving citizen information and reports by telephone and reviewing citizen filed on-line reports. They also support the Traffic Enforcement Team assisting in the investigation of non-criminal auto accidents, recovered property, abandoned vehicles and other non-criminal incidents.

Program Revenues: \$ 0
Program Expenditures: \$ 1,015,260
Program FTE's: 15.0

General Operations

The General Operations program accounts for expenditures for special events overtime, internal charges, and general office supplies for the department. Also included in this program are expenditures that may benefit the entire department.

Program Revenues: \$ 0
Program Expenditures: \$ 3,631,040
Program FTE's: 0.0

Personnel & Training Units

The Personnel and Training Units are responsible for the hiring and training of all Police Department personnel. The units are responsible for ensuring that all sworn employees receive mandatory training as required by both Florida law and the Florida Department of Law Enforcement. Additionally, the hiring of sworn employees must conform to strict guidelines as set forth by the Florida Department of Law Enforcement.

Program Revenues: \$ 0
Program Expenditures: \$ 628,960
Program FTE's: 5.0

Fiscal & Payroll

The Fiscal & Payroll Unit is responsible for the preparation of the bi-weekly payroll for the department, as well as the Extra Duty Program. The unit is also charged with the responsibility of coordinating purchases for the department, paying all bills, and reconciling p-card purchases.

Program Revenues: \$ 0
Program Expenditures: \$ 214,310
Program FTE's: 4.0 (General Fund)
Program FTE's: 1.0 (Special Program Fund)

Property & Evidence Units

The Property & Evidence Units provide for storage and retrieval of property & evidence placed into police custody including found property, property for safekeeping, all documents, and bicycles. The unit is also responsible for the oversight of building maintenance and repair for all police facilities.

Program Revenues: \$ 3,000
Program Expenditures: \$ 358,950
Program FTE's: 7.5

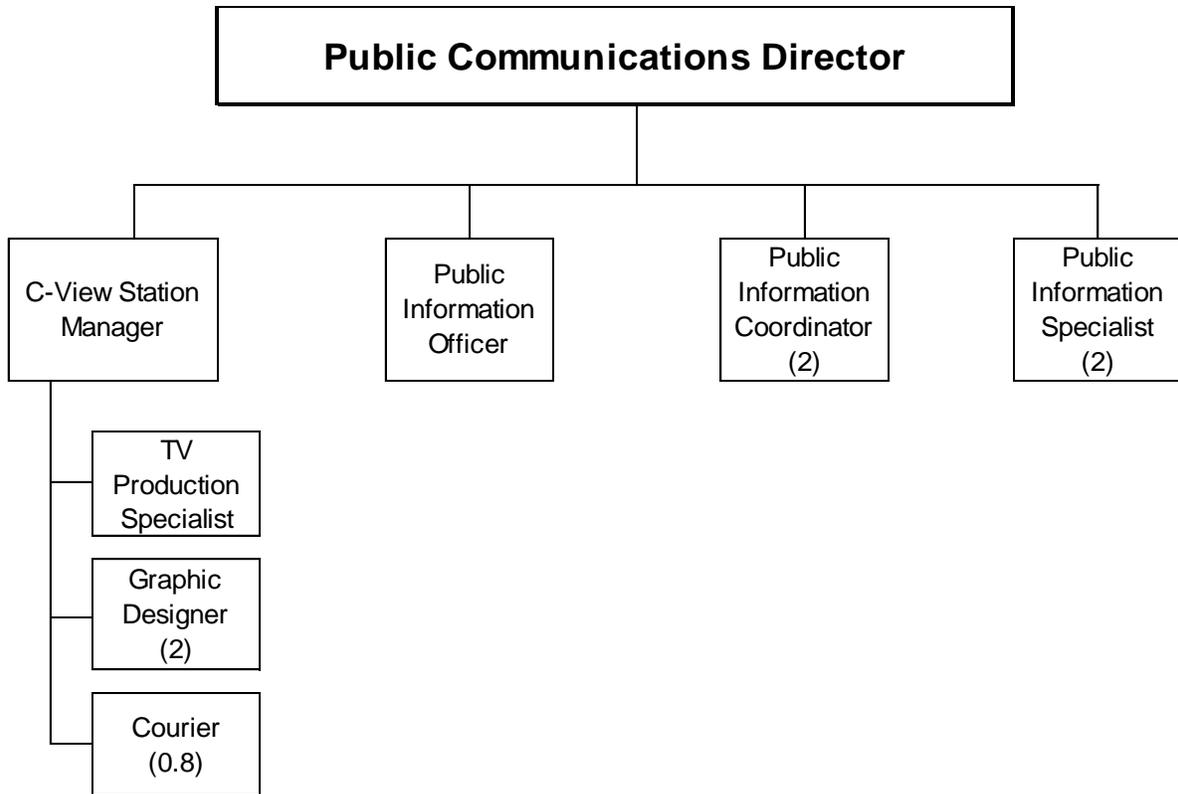
COMMUNICATIONS DIVISION

Program Description

The Communications Division is responsible for the receiving of all calls for service from the public, both emergency and non-emergency and dispatching them to units in the field. The division is also responsible for maintaining access to the national, state, and local computers. This is a 7 days a week, 24 hours a day operation. Additionally, the division is responsible for hiring and training new operators, radio programming, and Computer Aided Dispatch enhancements.

PROGRAM SUMMARY					
	Actual 2013/14	Actual 2014/15	Budget 2015/16	Budget 2016/17	% Change
Personnel	2,286,470	2,257,123	2,504,240	2,539,660	1%
Operating	170,734	177,191	213,550	212,390	-1%
Internal Services	248,220	523,944	1,169,920	1,052,770	-10%
Capital	-	73,890	-	-	n/a
Total Communications Division	2,705,424	3,032,148	3,887,710	3,804,820	-2%

PROGRAM FULL TIME EQUIVALENT POSITIONS				
	Actual 2013/14	Actual 2014/15	Budget 2015/16	Budget 2016/17
Communications Division	39.6	39.6	41.6	41.6
Total Communications Division	39.6	39.6	41.6	41.6



Public Communications (General Fund) – 10.0 FTE’s

Courier (Administrative Services Fund) – 0.8 FTE’s

Total Public Communications – 10.8 FTE’s

PUBLIC COMMUNICATIONS

Department Description

The Public Communications department is responsible for citywide media, neighborhood and community relations, marketing communications and video/television production. The department also leads any special community engagement projects and manages the City's print production and mail services. Public Communications works closely with Imagine Communications, the City's advertising agency of record, to promote Clearwater as a destination for visitors from all over the globe.

DEPARTMENT SUMMARY					
	Actual 2013/14	Actual 2014/15	Budget 2015/16	Budget 2016/17	% Change
General Fund					
Public Communications	910,815	1,003,761	990,180	997,000	1%
Administrative Svcs Fund					
Courier	131,030	171,204	153,180	155,050	1%
Total Public Communications	1,041,845	1,174,965	1,143,360	1,152,050	1%

DEPARTMENT FULL TIME EQUIVALENT POSITIONS				
	Actual 2013/14	Actual 2014/15	Budget 2015/16	Budget 2016/17
Public Communications	9.0	9.0	10.0	10.0
Courier	0.8	0.8	0.8	0.8
Total Public Communications	9.8	9.8	10.8	10.8

General Fund Public Communications Program Highlights

- ❖ The General Fund operation of the Public Communications Department is supported by ten full time equivalent positions, the same level of staffing as fiscal year 2015/16.
- ❖ Operating expenses reflect a 11% decrease from the fiscal year 2015/16 budget primarily due to decreased printing and promotional activity for branding that was included in the prior year budget.
- ❖ There have been no other significant changes in the Public Communications program. The budget for this program reflects an increase of 1% from the 2015/16 budget.

Internal Services Fund Courier Program Highlights

- ❖ The Courier program is supported by 0.8 full time equivalent positions, the same level of staffing as the 2015/16 budget.
- ❖ Postage costs are budgeted at \$127,000 in this program, a 2% increase from the 2015/16 budget.
- ❖ There have been no significant changes in the Courier program. The budget for this program reflects an increase of 1% from the 2015/16 budget.

Program Description

Public Communications (PC) currently includes the following distinct areas of responsibility:

Communications & Community Relations

The Public Communications Division coordinates all comprehensive marketing activities, which includes writing and distribution of media releases, production of printed and electronic collateral materials, internal/employee communication, photography, event/ceremonial planning assistance, media relations counseling and training, strategic marketing consulting and the development of community outreach and education programs such as the annual Citizens Academy and the Clearwater Civic Leadership Academy. The division also handles the proactive and reactive public information responsibilities for Police, Fire and Emergency Management.

The division continues to produce a monthly utility bill newsletter, which is distributed to 48,000 customers each month; a bi-monthly employee newsletter, distributed to 2,800 current and former employees; a quarterly citywide activity and quality of life magazine and a semi-annual citizen guide to services, distributed electronically to current and new residents. In addition, the division provides cooperative marketing support for numerous city/community partnerships and events based on Council direction.

The division takes a leadership role in developing citizen engagement programs for the Council, including Town Hall meetings, candidates' forums, community surveying and targeted programs like the Citizens Academy. Key achievements in fiscal year 2015/16 included efficiently communicating the City's accomplishments and events, launching a new citywide brand, and supporting the coordination of Clearwater's year-long centennial celebration. Communication efforts have focused on special events such as the Sugar Sand Festival, tourism promotions, social media, and communicating key management changes. The division continues to place an emphasis on employee communications.

In fiscal year 2016/17, the division will continue to roll out the city's new branding and make sure logo use is consistent throughout departments and is of high quality. The department also will take a significant role in rewriting and launching a new updated and modern website that is built on a responsive design platform. The division continues to explore new technologies as a way to reach new audiences.

C-VIEW TV

C-VIEW TV is the City of Clearwater's government access television channel, which provides citizens with a variety of live and pre-produced programming designed to enhance citizens' knowledge and understanding of our municipal government. C-VIEW produces live cablecasts and streaming of City Council meetings, work sessions and meetings of several decision-making boards (Downtown Development, Community Development, and Municipal Code Enforcement). In addition, C-VIEW produces a number of special meetings, budget workshops, candidate forums, and public service announcements (PSAs) to promote upcoming city/community events.

In fiscal year 2015/16, C-VIEW staff produced more than 5 PSAs. During non-programmed times, C-VIEW cablecasts a Video Bulletin Board (VBB) that gives residents up-to-date information on employment, recreation opportunities, upcoming community events, legal notices, emergency preparedness information and important city initiatives. More than 100 separate VBB pages are produced each year. The development of streaming services has lessened costly DVD duplication and provided the citizens of Clearwater with free access to the city's digital archives. Last year, there were nearly 11,904 downloads from the digital archive site. C-VIEW staff continues to play an instrumental role working with Information Technology and the Clearwater Police Department to install and use new technologies such as Smart technologies and surveillance equipment.

In fiscal year 2016/17, C-VIEW TV will continue to place a major focus on streaming, archiving and web-based videos that enhance the public interaction with municipal government information, policies and procedures. Another area of focus will be continued support in video surveillance and emergency communications systems. An increased area of focus will be marketing and graphic design with the roll out of a new brand identity.

PUBLIC COMMUNICATIONS

PROGRAM SUMMARY

	Actual 2013/14	Actual 2014/15	Budget 2015/16	Budget 2016/17	% Change
Personnel	714,501	737,791	749,980	767,190	2%
Operating	108,801	128,733	150,560	133,330	-11%
Internal Services	87,513	82,897	89,640	96,480	8%
Capital	-	4,340	-	-	n/a
Interfund	-	50,000	-	-	n/a
Total Public Communications	910,815	1,003,761	990,180	997,000	1%

PROGRAM FULL TIME EQUIVALENT POSITIONS

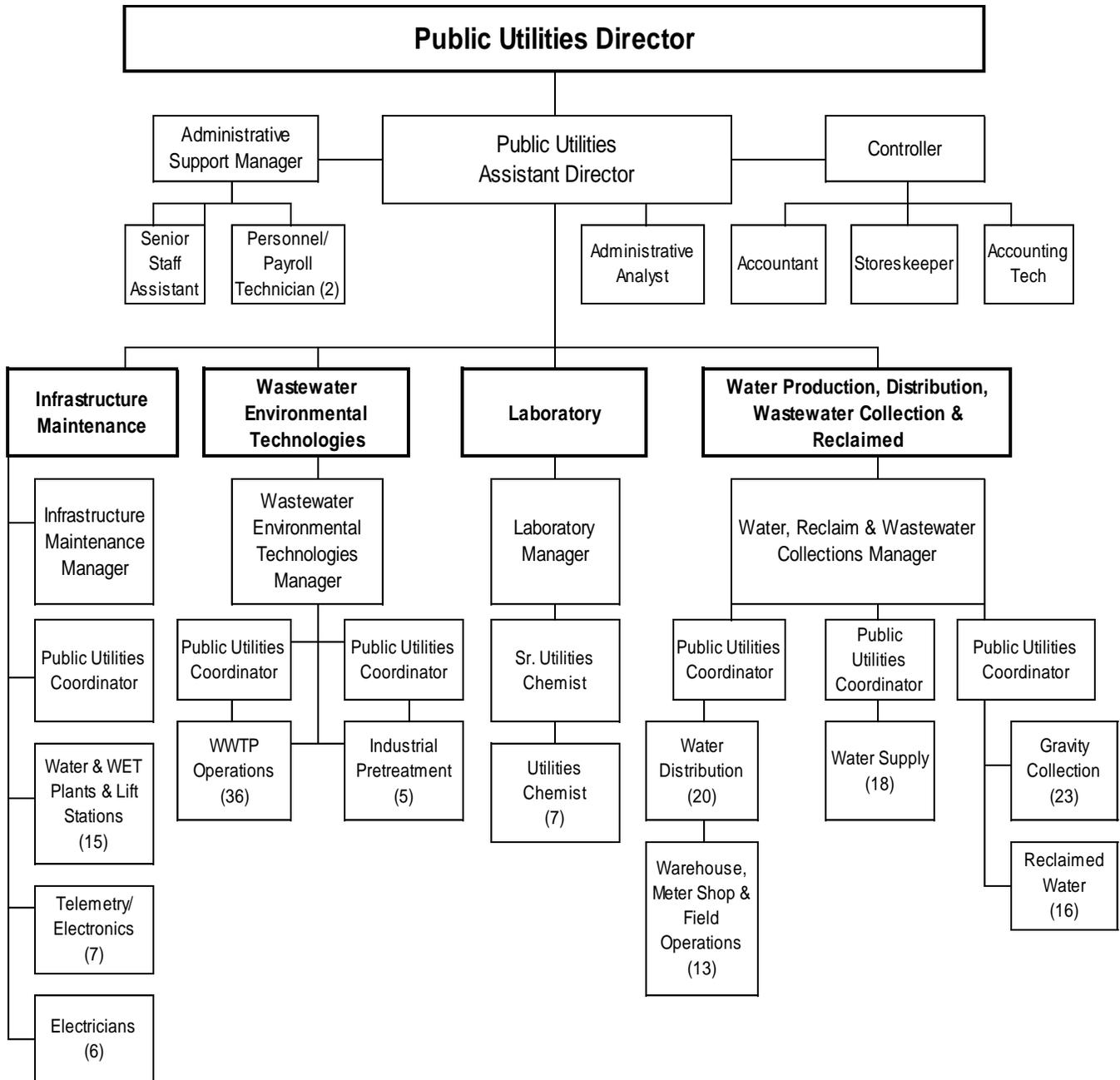
	Actual 2013/14	Actual 2014/15	Budget 2015/16	Budget 2016/17
Public Communications	9.0	9.0	10.0	10.0
Total Public Communications	9.0	9.0	10.0	10.0

Program Description

The Courier Service operates out of the Municipal Services Building. This program is responsible for all mail delivery among City offices, as well as, Council mail. It also assists the Official Records and Legislative Services department with records retention and coordination.

PROGRAM SUMMARY					
	Actual 2013/14	Actual 2014/15	Budget 2015/16	Budget 2016/17	% Change
Personnel	18,448	17,070	17,010	17,740	4%
Operating	106,511	144,939	125,480	127,440	2%
Internal Services	6,071	9,195	10,690	9,870	-8%
Total Courier	131,030	171,204	153,180	155,050	1%

PROGRAM FULL TIME EQUIVALENT POSITIONS				
	Actual 2013/14	Actual 2014/15	Budget 2015/16	Budget 2016/17
Courier	0.8	0.8	0.8	0.8
Total Courier	0.8	0.8	0.8	0.8



Water and Sewer Fund – 188.0 FTE’s

Department Description

The Public Utilities Department consists of nine programs described in the following pages. Public Utilities operations are budgeted to have 188 full time equivalent (FTE) positions servicing the programs described below.

DEPARTMENT SUMMARY					
	Actual 2013/14	Actual 2014/15	Budget 2015/16	Budget 2016/17	% Change
Water and Sewer Fund					
Administration	956,532	916,251	1,122,590	1,586,550	41%
Wastewater Collection	5,722,813	6,218,173	13,730,220	10,632,980	-23%
Infrastructure Maintenance	4,074,085	4,049,419	5,769,310	4,646,290	-19%
WW Environmental Technologies	10,621,074	12,023,614	16,525,090	19,603,910	19%
Laboratory Operations	1,440,020	1,226,283	1,502,590	1,613,290	7%
Industrial Pretreatment	704,760	724,440	914,050	955,760	5%
Water Distribution	13,591,462	13,502,647	11,638,370	6,704,070	-42%
Water Supply	15,523,686	11,868,976	14,492,130	12,079,990	-17%
Reclaimed Water	2,345,467	2,172,072	2,490,510	2,487,730	0%
Non-Departmental	13,870,711	13,780,598	13,770,350	13,774,160	0%
Subtotal	68,850,610	66,482,473	81,955,210	74,084,730	-10%
General Fund					
Maintenance Facility	239,170	272,844	275,450	286,030	4%
Total Human Resources	69,089,780	66,755,317	82,230,660	74,370,760	-10%

DEPARTMENT FULL TIME EQUIVALENT POSITIONS				
	Actual 2013/14	Actual 2014/15	Budget 2015/16	Budget 2016/17
Water & Sewer Fund	176.0	184.0	187.0	188.0
Total Public Utilities	176.0	184.0	187.0	188.0

Water and Sewer Fund Highlights

- ❖ The Water and Sewer Fund is a self-supporting enterprise operation established to fund all operating, maintenance and improvements necessary to provide citywide water supply, water distribution, wastewater collection, wastewater treatment and reclaimed water programs.
- ❖ The Water and Sewer Fund includes all Public Utilities programs: Administration, Potable Water Supply, Water Distribution, Reclaimed Water, Wastewater Collection, Infrastructure Maintenance, Wastewater Environmental Technologies, Industrial Pretreatment, and the Laboratory. These programs have 188 full-time equivalent (FTE) positions, an increase of one FTE's from the 2015/16 budget. For fiscal year 2016/17, a Maintenance Manager is added to the Infrastructure Maintenance program.
- ❖ The Water and Sewer Fund reimburses the General Fund for specific services provided by General Fund programs. This is primarily support for the administrative, environmental, and engineering programs. The total cost of this service is anticipated at \$2,128,190 for 2016/17, a 14% increase from the 2015/16 budget.
- ❖ The Water and Sewer Fund reimburses the General Fund for administrative services such as the City Manager, City Attorney's Office, and Official Records functions. The total cost of this service is anticipated at \$2,895,150 for fiscal year 2016/17, an increase of 10% from the 2015/16 budget.
- ❖ Operating expenses include \$5.1 million for water purchases for resale from Pinellas County, which is approximately 20% of total operating expenses in the Water and Sewer Fund. This reflects an 8% increase from prior year.
- ❖ Other Operating expenditures reflect a 6% decrease from the 2015/16 budget due to decreases in electric utility charges, chemical supplies and operating supplies. This reduces large increases made in the prior year in anticipation for the opening of RO#2, and brings the budget in line with actual activity.
- ❖ Per City Council policy, the Water and Sewer Fund makes a payment in lieu of taxes in the amount of \$3,881,550 to support the General Fund. The computation is based upon a rate of 5.5% of fiscal 2014/15 gross revenues. The 2016/17 contribution represents a 5% increase from the 2015/16 budget.
- ❖ Capital costs include purchases totaling \$132,100 across all programs. Purchases include concrete cutters, a pipeline assessment tool, a portable generator, various pumps, and meters, a glass washer, portable lighting, and a trailer. Also included is the purchase of a truck for the Industrial Pretreatment Team.
- ❖ Debt Service cost, which include debt on outstanding bonds and new vehicle purchases, total \$13,904,040 for the fiscal year 2016/17 budget which is a slight increase from the 2015/16 budget.
- ❖ Transfers to the Capital Improvement Fund to support Water and Sewer projects as planned in the 2016 Rate Study are \$13,137,360 for the 2016/17 budget.
- ❖ There are no other significant changes to the Water and Sewer Fund budget. The 2016/17 budget reflects a 9% decrease from the 2015/16 budget primarily due to decreased transfers to the Capital Improvement Fund.

General Fund Maintenance Facility Highlights

- ❖ This General Fund cost center provides only for common area maintenance and utilities to upkeep the maintenance yard at 1650 N. Arcturus Avenue.
- ❖ There are no significant changes in the budget for the Maintenance Facility. The 2016/17 budget reflects an increase of 4% from the fiscal year 2015/16 budget due to increased support from the General Services department.

Program Description

The Administration program is responsible for the effective coordination of all water, wastewater, and reclaimed water, administrative, planning, accounting, and management of operations, maintenance, resources and infrastructure necessary to provide safe water and reliable service to the customers of the Public Utilities department.

PROGRAM SUMMARY					
	Actual 2013/14	Actual 2014/15	Budget 2015/16	Budget 2016/17	% Change
Personnel	503,763	475,943	616,730	836,060	36%
Operating	296,311	274,632	328,720	468,920	43%
Internal Services	30,379	29,602	42,750	54,460	27%
Capital	6,639	-	-	-	0%
Transfers	119,440	136,344	134,390	227,110	69%
Total Public Utilities Admin	956,532	916,521	1,122,590	1,586,550	41%

PROGRAM FULL TIME EQUIVALENT POSITIONS				
	Actual 2013/14	Actual 2014/15	Budget 2015/16	Budget 2016/17
Public Utilities Administration	6.0	7.0	7.0	11.0
Total Public Utilities Admin	6.0	7.0	7.0	11.0

WASTEWATER COLLECTION

Program Description

The Wastewater Collection program provides for safe collection and transmission of wastewater through the City's underground sewer mains, collectors and interceptor lines. The purpose of the Wastewater Collection program is to maintain the collection system in such a manner that protects the public safety, health and the environment.

PROGRAM SUMMARY					
	Actual 2013/14	Actual 2014/15	Budget 2015/16	Budget 2016/17	% Change
Personnel	1,405,241	1,428,346	1,513,520	1,485,270	-2%
Operating	2,757,477	3,190,750	1,159,470	1,221,510	5%
Internal Services	1,067,648	1,057,789	1,270,330	1,188,810	-6%
Capital	14,667	73,852	17,800	23,600	33%
Debt Service	-	-	16,220	18,810	16%
Transfers	477,780	467,436	9,752,880	6,694,980	-31%
Total Wastewater Collection	5,722,813	6,218,173	13,730,220	10,632,980	-23%

PROGRAM FULL TIME EQUIVALENT POSITIONS				
	Actual 2013/14	Actual 2014/15	Budget 2015/16	Budget 2016/17
Wastewater Collection	24.0	24.0	24.0	23.0
Total Wastewater Collection	24.0	24.0	24.0	23.0

INFRASTRUCTURE MAINTENANCE

Program Description

The Infrastructure Maintenance program provides for safe transmission and pumping of wastewater through the City's 73 wastewater lift stations and three reclaimed water pumping stations. This program also provides the installation and maintenance of all Public Utilities instrumentation, SCDA and telemetry systems, as well as maintenance of three advanced wastewater treatment plants, three water treatment plants, and 44 potable water wells, as well as three city parks and recreation pool pumps and City fountain pumps. The purpose of the Infrastructure Maintenance program is to maintain the mechanical, electrical and electronic infrastructure in such a manner that protects public safety, health and the environment. The Infrastructure Maintenance program consists of four sub-sections; Plants, Lift Stations and Electronics and Electro Mechanical.

PROGRAM SUMMARY					
	Actual 2013/14	Actual 2014/15	Budget 2015/1	Budget 2016/17	% Change
Personnel	1,503,559	1,643,760	1,887,710	2,046,240	8%
Operating	1,831,040	1,649,438	1,421,510	1,509,050	6%
Internal Services	288,704	205,949	361,840	415,530	15%
Capital	31,727	23,450	13,500	17,500	30%
Debt	1,005	946	28,000	38,570	38%
Transfers	418,050	525,876	2,056,750	619,400	-70%
Total Infrastructure Maint.	4,074,085	4,049,419	5,769,310	4,646,290	-19%

PROGRAM FULL TIME EQUIVALENT POSITIONS				
	Actual 2013/14	Actual 2014/15	Budget 2015/16	Budget 2016/17
Infrastructure Maintenance	26.0	27.0	29.0	30.0
Total Infrastructure Maint.	26.0	27.0	29.0	30.0

WASTEWATER ENVIRONMENTAL TECHNOLOGIES

Program Description

The Wastewater Environmental Technologies program provides daily treatment and disposal of wastewater meeting or exceeding federal and state water quality standards. The program consists of three advanced wastewater treatment facilities including bio-solids residual management facilities. The Wastewater Environmental Technologies program supplies highly treated wastewater to the Reclaimed Water program.

PROGRAM SUMMARY					
	Actual	Actual	Budget	Budget	%
	2013/14	2014/15	2015/16	2016/17	Change
Personnel	2,718,966	2,742,866	3,109,890	2,937,330	-6%
Operating	6,388,179	7,858,208	8,244,620	8,519,200	3%
Internal Services	707,381	636,005	699,160	787,060	13%
Capital	5,179	-	-	-	0%
Debt	5,069	7,459	5,100	7,500	47%
Transfers	796,300	779,076	4,466,320	7,352,820	65%
Total Water Pollution Control	10,621,074	12,023,614	16,525,090	19,603,910	19%

PROGRAM FULL TIME EQUIVALENT POSITIONS				
	Actual	Actual	Budget	Budget
	2013/14	2014/15	2015/16	2016/17
Water Pollution Control	40.0	40.0	40.0	38.0
Total Water Pollution Control	40.0	40.0	40.0	38.0

Program Description

The Laboratory program provides analysis and support services to Water, Wastewater Environmental Technologies, Reclaimed Water and the Wastewater Collection programs.

PROGRAM SUMMARY					
	Actual 2013/14	Actual 2014/15	Budget 2015/16	Budget 2016/17	% Change
Personnel	493,556	521,301	584,970	584,660	0%
Operating	694,811	456,122	637,960	677,640	6%
Internal Services	92,393	93,052	106,880	105,170	-2%
Capital	-	-	-	60,000	100%
Transfers	159,260	155,808	172,780	185,820	8%
Total WPC Lab Operations	1,440,020	1,226,283	1,502,590	1,613,290	7%

PROGRAM FULL TIME EQUIVALENT POSITIONS				
	Actual 2013/14	Actual 2014/15	Budget 2015/16	Budget 2016/17
WPC Lab Operations	8.0	8.0	9.0	9.0
Total WPC Lab Operations	8.0	8.0	9.0	9.0

INDUSTRIAL PRETREATMENT

Program Description

This program provides sampling, analysis, and support services to Water, Wastewater Environmental Technologies, Reclaimed Water, and Wastewater Collections programs. The Industrial Pretreatment (IPP) program is responsible for sampling, monitoring and regulating City industrial users and enforcing the City's Industrial Pretreatment Ordinance. The IPP group also is responsible for sampling, and regulating the City's grease management program in order to curtail the introduction of grease waste into the sanitary sewer and treatment facilities.

PROGRAM SUMMARY					
	Actual 2013/14	Actual 2014/15	Budget 2015/16	Budget 2016/17	% Change
Personnel	320,853	344,166	416,640	403,400	-3%
Operating	186,171	208,760	305,120	333,020	9%
Internal Services	49,107	54,382	72,330	69,690	-4%
Capital	29,189	-	-	21,000	100%
Debt Service	-	276	4,770	4,770	0%
Transfers	119,440	116,856	115,190	123,880	8%
Total WPC Industrial Pretreatment	704,760	724,440	914,050	955,760	5%

PROGRAM FULL TIME EQUIVALENT POSITIONS				
	Actual 2013/14	Actual 2014/15	Budget 2015/16	Budget 2016/17
WPC Industrial Pretreatment	6.0	6.0	6.0	6.0
Total WPC Industrial Pretreatment	6.0	6.0	6.0	6.0

WATER DISTRIBUTION

Program Description

The Water Distribution program provides for the safe transmission and distribution of the City's public potable water supply. Functions include the construction and maintenance of the system as well as direct customer related activities, such as meter replacement, fire hydrant maintenance, and repair of water main breaks.

PROGRAM SUMMARY					
	Actual 2013/14	Actual 2014/15	Budget 2015/16	Budget 2016/17	% Change
Personnel	1,880,850	1,996,102	2,334,280	2,229,620	-4%
Operating	2,629,550	2,244,712	1,705,750	1,826,750	7%
Internal Services	1,269,559	1,259,718	1,533,000	1,523,200	-1%
Capital	-	33,246	-	10,000	100%
Debt	7,094,833	7,267,709	35,010	42,870	22%
Transfers	716,670	701,160	6,030,330	1,071,630	-82%
Total Water Distribution	13,591,462	13,502,647	11,638,370	6,704,070	-42%

PROGRAM FULL TIME EQUIVALENT POSITIONS				
	Actual 2013/14	Actual 2014/15	Budget 2015/16	Budget 2016/17
Water Distribution	36.0	36.0	36.0	35.0
Total Water Distribution	36.0	36.0	36.0	35.0

Program Description

The Water Supply program is responsible for the monitoring, operation, water treatment, and maintenance of the City's water supply facilities which include two reverse osmosis water treatment plants, an additional water treatment facility, six water storage tanks, 44 wells, and five county inter-connections in order to provide the City with a safe and dependable water supply.

PROGRAM SUMMARY					
	Actual 2013/14	Actual 2014/15	Budget 2015/16	Budget 2016/17	% Change
Personnel	829,488	1,094,054	1,264,550	1,259,550	0%
Operating	14,137,440	10,052,861	12,430,340	10,041,210	-19%
Internal Services	280,782	287,906	350,740	369,890	5%
Capital	17,176	63,797	25,000	-	-100%
Debt	-	302	18,340	17,060	-7%
Transfers	258,800	370,056	403,160	392,280	-3%
Total Water Supply	15,523,686	11,868,976	14,492,130	12,079,990	-17%

PROGRAM FULL TIME EQUIVALENT POSITIONS				
	Actual 2013/14	Actual 2014/15	Budget 2015/16	Budget 2016/17
Water Supply	13.0	19.0	19.0	19.0
Total Water Supply	13.0	19.0	19.0	19.0

RECLAIMED WATER

Program Description

The Reclaimed Water program is responsible for storage, pumping, transmission, and distribution of reclaimed water to residential and commercial customers. Functions include the maintenance of the system and direct customer related activities. The use of Reclaimed Water for irrigation helps conserve our drinking water resources.

PROGRAM SUMMARY					
	Actual 2013/14	Actual 2014/15	Budget 2015/16	Budget 2016/17	% Change
Personnel	963,851	938,416	1,101,030	1,105,480	0%
Operating	681,567	526,189	562,520	602,270	7%
Internal Services	360,694	375,586	449,020	428,690	-5%
Capital	-	-	42,500	-	-100%
Debt	925	765	9,070	300	-97%
Transfers	338,430	331,116	326,370	350,990	8%
Total Reclaimed Water	2,345,467	2,172,072	2,490,510	2,487,730	0%

PROGRAM FULL TIME EQUIVALENT POSITIONS				
	Actual 2013/14	Actual 2014/15	Budget 2015/16	Budget 2016/17
Reclaimed Water	17.0	17.0	17.0	17.0
Total Reclaimed Water	17.0	17.0	17.0	17.0

NON-DEPARTMENTAL – WATER & SEWER FUND

Program Description

This program reflects the debt costs for outstanding Water & Sewer revenue bonds issued in 2003, 2009, 2011 and 2015.

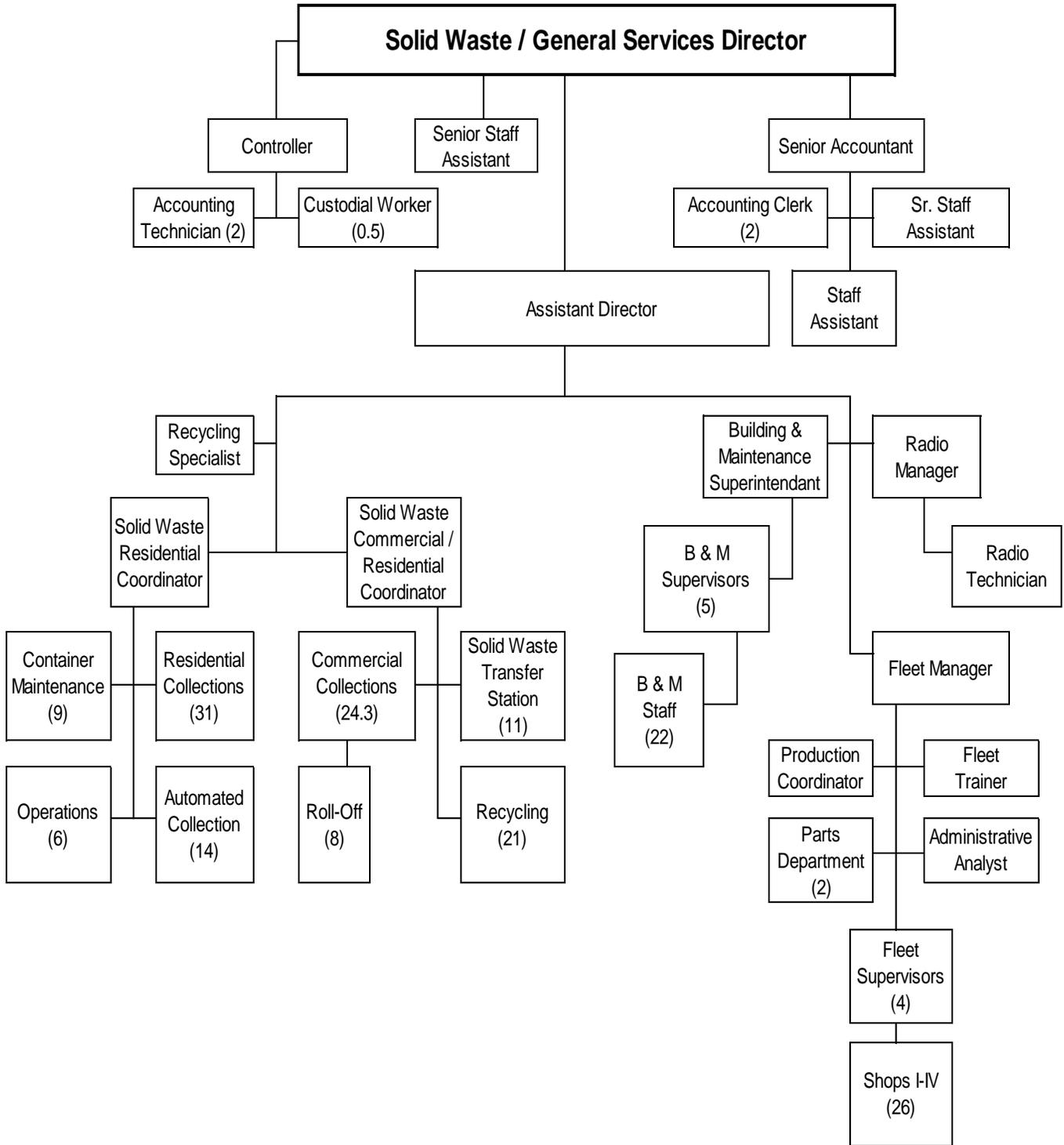
PROGRAM SUMMARY					
	Actual 2013/14	Actual 2014/15	Budget 2015/16	Budget 2016/17	% Change
Debt Service	13,870,711	13,780,598	13,770,350	13,774,160	0%
Total Debt Service	13,870,711	13,780,598	13,770,350	13,774,160	0%

MAINTENANCE FACILITY

Program Description

The Maintenance Facility (formerly Public Service Complex) provides for common area maintenance and utilities to upkeep the maintenance yard at 1650 N. Arcturus Avenue.

PROGRAM SUMMARY					
	Actual	Actual	Budget	Budget	%
	2013/14	2014/15	2015/16	2016/17	Change
Personnel	1,290	-	-	-	n/a
Operating	105,422	117,489	119,050	123,600	4%
Internal Services	132,458	155,355	156,400	162,430	4%
Total Maintenance Facility	239,170	272,844	275,450	286,030	4%



Solid Waste Fund – 111.5 FTE’s
Recycling Fund – 22.0 FTE’s
General Services/Fleet – 71.3 FTE’s
Total Solid Waste/General Services – 204.8 FTE’s

SOLID WASTE / GENERAL SERVICES

Mission

The mission of the Solid Waste/General Services department is two-fold: 1) to provide solid waste and recycling services to the citizens of Clearwater, and 2) to provide building maintenance, fleet maintenance, and radio service to City departments. Because the scope of the department is so broad, the mission, descriptions and strategic objectives are separated into the basic programs of Solid Waste and General Services.

DEPARTMENT SUMMARY					
	Actual 2013/14	Actual 2014/15	Budget 2015/16	Budget 2016/17	% Change
Solid Waste and Recycling Fund					
<u>Solid Waste</u>					
Administration	984,273	1,081,894	1,116,070	971,150	-13%
Collection	14,925,218	15,154,797	17,260,030	17,731,470	3%
Transfer	1,477,173	1,577,391	1,608,160	1,668,990	4%
Container Maintenance	811,422	838,437	889,870	882,670	-1%
Subtotal Solid Waste	18,198,086	18,652,519	20,874,130	21,254,280	2%
<u>Recycling</u>					
Residential	1,310,020	1,205,045	1,266,850	1,365,860	8%
Multi-Family	369,296	351,999	445,360	473,490	6%
Commercial	1,392,342	1,253,082	1,337,890	1,443,010	8%
Subtotal Recycling	3,071,658	2,810,126	3,050,100	3,282,360	8%
Solid Waste and Recycling	21,269,744	21,462,645	23,924,230	24,536,640	3%
General Services Fund					
Administration	385,645	474,696	424,830	509,470	20%
Building & Maintenance	3,923,310	3,949,232	4,128,560	4,375,090	6%
Subtotal	4,308,955	4,423,928	4,553,390	4,884,560	7%
Garage Fund					
Fleet	12,001,777	11,557,393	14,329,760	15,804,300	10%
Radio Comm	312,314	423,206	1,528,380	1,679,830	10%
Subtotal	12,314,091	11,980,599	15,858,140	17,484,130	10%
Total Solid Waste/General Services	37,892,790	37,867,172	44,335,760	46,905,330	6%

SOLID WASTE / GENERAL SERVICES

DEPARTMENT FULL TIME EQUIVALENT POSITIONS				
	Actual	Actual	Budget	Budget
	2013/14	2014/15	2015/16	2016/17
Solid Waste	112.5	111.5	111.5	111.5
Recycling	22.0	22.0	22.0	22.0
General Services	37.3	32.3	33.3	34.3
Garage	34.0	34.0	36.0	37.0
Total Solid Waste/General Services	205.8	199.8	202.8	204.8

Department Description

Solid Waste/Recycling is an integrated municipal solid waste management organization consisting of 133.5 full time equivalent (FTE) personnel with responsibilities divided into nine cost centers: Solid Waste Administration, Residential Collection, Commercial Collection, Roll-Off Collection, Transfer Station, Container Maintenance, Residential Recycling, Multi-Family Recycling, and Commercial Recycling.

Solid Waste/Recycling provides solid waste collection, transfer, disposal, container maintenance, and recycling to approximately 26,800 single-family residences, approximately 30,000 multi-family living units and approximately 2,500 commercial establishments throughout the Clearwater area. In addition, Solid Waste/Recycling manages recovered material dealer registration and private roll-off hauler service registration.

Solid Waste Highlights

- ❖ The Solid Waste Fund is a self-supporting enterprise operation established to fund all operations, maintenance, and improvements necessary to maintain the City's Solid Waste programs.
- ❖ The Solid Waste Fund is supported by 111.5 full time equivalent positions, the same level of staffing as the 2015/16 budget.
- ❖ The Solid Waste Fund is charged an administrative service charge reimbursing the General Fund for the Solid Waste Fund portion of City administrative functions, such as the City Manager, Legal and City Clerk functions. In fiscal year 2016/17, this reimbursement is estimated to be approximately \$743,580, a slight decrease from the 2015/16 budget.
- ❖ Interfund transfers in the Solid Waste Fund include a reimbursement to the Recycling Fund for the collection and disposition of recyclables diverted away from the Solid Waste Stream. This transfer is budgeted at \$390,000 in fiscal year 2016/17, an 11% increase from prior year.
- ❖ Per City Council policy, the Solid Waste Fund makes a payment in lieu of taxes in the amount of \$1,086,150 to support the General Fund. The computation is based upon a rate of 5.5% of prior year, fiscal 2014/15, gross revenues. The 2016/17 contribution represents a 1% increase over the 2015/16 budget.
- ❖ Dump fees of \$4,800,000 represent 23% of the total budgeted cost for Solid Waste operations.
- ❖ Capital costs are budgeted at \$200,000 for fiscal year 2016/17. This represents the cost to purchase a mini rear end loader to use for residential collection.
- ❖ Transfers to the Capital Improvement Fund to support capital projects for the Solid Waste Fund are \$525,000, reflecting a 2% decrease from prior year funding.
- ❖ There are no other significant changes to the Solid Waste programs in fiscal year 2016/17. The budget for the Solid Waste Fund is approximately 2% greater than the 2015/16 budget.

Recycling Highlights

- ❖ The Recycling Fund is a self-supporting enterprise operation established to fund all operations, maintenance, and improvements necessary to maintain the City's Recycling programs.
- ❖ The Recycling Fund is supported by 22.0 full time equivalent positions, the same level of staffing as the fiscal year 2015/16 adopted budget.
- ❖ The Recycling Fund is charged an administrative service charge reimbursing the General Fund for the Recycling Fund portion of City administrative functions, such as the City Manager, Legal and City Clerk functions. In fiscal year 2016/17, this reimbursement is estimated to be approximately \$109,650, a decrease of 7% from the 2015/16 budget.
- ❖ Operating expenditures in the recycling program recycling program reflect a 13% increase from the fiscal year 2015/16 budget primarily for increases in promotional activated to fund the Recycling Perks program.
- ❖ Per City Council policy, the Recycling Fund makes a payment in lieu of taxes in the amount of \$130,340 to support the General Fund. The computation is based upon a rate of 5.5% of prior year, fiscal 2015/16, gross revenues.
- ❖ There are no other significant changes to Recycling Fund programs in fiscal year 2016/17. The budget for the Recycling reflects an 8% increase from the 2015/16 budget.

SOLID WASTE - Administration

Program Description

Solid Waste Administration exercises direct supervision of the Solid Waste/Recycling system that includes commercial and residential collection, roll-off sales, collection and service, transfer station, container maintenance, and recycling. It provides planning, policy direction, operating guidance, personnel management, payroll services, budget development and enforcement, customer service and complaint resolution, solid waste code enforcement, equipment and supply procurement, training, safety supervision, and liaison with Pinellas County solid waste, fleet maintenance, and to other support agencies.

PROGRAM SUMMARY					
	Actual 2013/14	Actual 2014/15	Budget 2015/16	Budget 2016/17	% Change
Personnel	519,645	531,052	531,070	535,780	1%
Operating	176,435	231,605	235,840	260,400	10%
Internal Services	230,398	259,892	294,360	119,540	-59%
Debt Service	4,035	5,537	-	-	n/a
Transfers	53,760	53,808	54,800	55,430	1%
Total Solid Waste Administration	984,273	1,081,894	1,116,070	971,150	-13%

PROGRAM FULL TIME EQUIVALENT POSITIONS				
	Actual 2013/14	Actual 2014/15	Budget 2015/16	Budget 2016/17
Administration	6.7	6.7	6.7	6.7
Total Solid Waste Administration	6.7	6.7	6.7	6.7

SOLID WASTE - Collection

Program Description

This program is responsible for the collection and disposal of commercial refuse, residential refuse, roll-off refuse, scrap metal, and yard waste. Commercial collection uses two-person crews, services approximately 2,500 customers and consists of six routes, five days a week and one route on Saturday and Sunday. Roll-off service (204 open-top containers and 84 compactors) is provided six days per week with six trucks and drivers. Residential collection serves approximately 26,800 customers and consists of 8 automated side-loader refuse routes and one manual route four days a week. Yard waste and trash collection consists of six rear-end refuse loaders four days per week. Bulk yard waste, old appliances, etc. are collected by four hydraulic fork (jaws) trucks five days per week. A manual, rear-loading refuse truck with a one-person crew services trash receptacles at 104 park locations, as well as, sidewalk containers on the beach and in the downtown area five days per week. There are 84.8 FTE's, 49.0 in Residential Collection, 26.8 in Commercial Collection, and 9.0 in Roll-off Collection.

PROGRAM SUMMARY					
	Actual 2013/14	Actual 2014/15	Budget 2015/16	Budget 2016/17	% Change
Personnel	4,688,235	4,708,071	4,899,500	4,859,560	-1%
Operating	5,452,304	5,469,413	5,980,720	6,019,900	1%
Internal Services	3,720,774	3,846,566	4,794,980	5,027,620	5%
Capital Items	-	20,495	-	200,000	n/a
Debt Service	2,205	372	-	-	n/a
Transfers	1,061,700	1,109,880	1,584,830	1,624,390	2%
Total Collection	14,925,218	15,154,797	17,260,030	17,731,470	3%

PROGRAM FULL TIME EQUIVALENT POSITIONS				
	Actual 2013/14	Actual 2014/15	Budget 2015/16	Budget 2016/17
Collection	84.8	83.8	83.8	84.8
Total Collection	84.8	83.8	83.8	84.8

SOLID WASTE - Transfer Station

Program Description

The Solid Waste Transfer Station is a facility that accepts garbage from route collection vehicles and compacts it into tractor/trailer rigs for the long haul to the Pinellas County Resource Recovery (Waste-to Energy) Plant. The Transfer Station operates two compaction pits and seven tractor/trailer rigs. The Transfer Station operates five days per week, and on a heavy workday transfers 650 tons of refuse to the County Resource Recovery Plant, a 27-mile roundtrip. The Transfer Station provides certified weights of all in bound solid waste vehicles. The Transfer Station maximizes the efficiency of the route trucks by allowing them to dump quickly and return to route collection. Turn-around time to dump at the Waste-to Energy Plant can take up to 1-¾ hours.

PROGRAM SUMMARY					
	Actual 2013/14	Actual 2014/15	Budget 2015/16	Budget 2016/17	% Change
Personnel	668,554	622,797	648,060	650,500	0%
Operating	244,196	431,657	225,940	220,530	-2%
Internal Services	460,023	418,441	502,730	565,300	12%
Transfers	104,400	104,496	231,430	232,660	1%
Total Transfer Station	1,477,173	1,577,391	1,608,160	1,668,990	4%

PROGRAM FULL TIME EQUIVALENT POSITIONS				
	Actual 2013/14	Actual 2014/15	Budget 2015/16	Budget 2016/17
Transfer Station	11.0	11.0	11.0	11.0
Total Transfer Station	11.0	11.0	11.0	11.0

SOLID WASTE - Container Maintenance

Program Description

Container Maintenance is responsible for the maintenance of approximately 3,600 commercial dumpsters, 27,000 residential black barrels, 1,200 multi-family recycling carts, 27,800 curbside recycling carts, 204 open roll-off containers, and 84 compactors. This program maintains, repairs, and does major refurbishment of containers to extend use to the maximum cost effective life of the container before replacement. It also installs, maintains, and does contract repair on compactors. Container maintenance issues containers to new customers, picks up containers upon termination of service, and replaces or makes on-site repairs to damaged containers.

PROGRAM SUMMARY					
	Actual 2013/14	Actual 2014/15	Budget 2015/16	Budget 2016/17	% Change
Personnel	522,108	545,938	577,140	539,430	-7%
Operating	144,979	149,427	164,710	161,130	-2%
Internal Services	58,355	57,008	60,370	93,440	55%
Transfers	85,980	86,064	87,650	88,670	1%
Total Container Maintenance	811,422	838,437	889,870	882,670	-1%

PROGRAM FULL TIME EQUIVALENT POSITIONS				
	Actual 2013/14	Actual 2014/15	Budget 2015/16	Budget 2016/17
Container Maintenance	10.0	10.0	10.0	9.0
Total Container Maintenance	10.0	10.0	10.0	9.0

RECYCLING - Residential

Program Description

The Residential Recycling program provides automated curbside collection of recyclables to approximately 26,800 single-family residences in Clearwater, and 1,427 single-family residences in Belleair. The program operates 24 single stream or mixed recyclables routes divided into 6 routes, 4 days per week. The items that may be recycled by our residential customers include cardboard, newspapers, aluminum and steel cans, mixed paper, glass containers, and plastic bottles. Recyclables are processed and marketed through the Recovered Materials Processing Center, at the Solid Waste complex. This program also operates our recycling drop-off center at the Solid Waste Complex that collects cardboard and mixed recyclables, (newspapers, aluminum and steel cans, mixed paper, glass containers, and plastic bottles), as well as household cooking grease and cooking oil.

PROGRAM SUMMARY					
	Actual 2013/14	Actual 2014/15	Budget 2015/16	Budget 2016/17	% Change
Personnel	504,020	512,697	540,450	545,050	1%
Operating	364,695	196,523	239,810	322,020	34%
Internal Services	415,935	472,605	454,160	466,360	3%
Transfers	25,370	23,220	32,430	32,430	0%
Total Recycling - Residential	1,310,020	1,205,045	1,266,850	1,365,860	8%

PROGRAM FULL TIME EQUIVALENT POSITIONS				
	Actual 2013/14	Actual 2014/15	Budget 2015/16	Budget 2016/17
Recycling - Residential	10.0	10.0	10.0	10.0
Total Recycling - Residential	10.0	10.0	10.0	10.0

RECYCLING – Multi-Family

Program Description

The Multi-Family Recycling program provides recycling service to apartments and condominiums of five living units or larger. The program operates eight recycling routes to serve approximately 30,000 units in Clearwater, and 1,100 in Belleair. Recycling services are provided through the use of dumpsters, clusters of 90-gallon semi-automated carts, or a combination of both configured into mini drop-off centers. The Multi-Family program is designed to collect single stream or mixed recyclables including cardboard, newspaper, aluminum and steel cans, mixed paper, glass containers and plastic bottles.

PROGRAM SUMMARY					
	Actual 2013/14	Actual 2014/15	Budget 2015/16	Budget 2016/17	% Change
Personnel	186,907	172,958	185,850	179,190	-4%
Operating	20,233	19,005	54,900	47,010	-14%
Internal Services	111,916	114,064	160,200	202,880	27%
Transfers	50,240	45,972	44,410	44,410	0%
Total Recycling - Multi-Family	369,296	351,999	445,360	473,490	6%

PROGRAM FULL TIME EQUIVALENT POSITIONS				
	Actual 2013/14	Actual 2014/15	Budget 2015/16	Budget 2016/17
Recycling - Multi-Family	3.0	3.0	3.0	3.0
Total Recycling - Multi-Family	3.0	3.0	3.0	3.0

RECYCLING - Commercial

Program Description

The Commercial Recycling program is designed to provide our commercial customers with a balance between the Solid Waste services (consisting of collection and disposal of garbage and trash) and the recycling services, while saving the customer money. To achieve this, the Commercial Solid Waste Program Coordinator calls on each business and tailors a program to the needs of the establishment. The program uses flexible rates tailored to be competitive with private recycling companies. The Commercial Recycling program operates five recycling routes, five days per week to serve approximately 385 business establishments. The Commercial Recycling program collects old corrugated cardboard and single stream or mixed recyclables (newspapers, aluminum and steel cans, mixed paper, glass containers, and plastic bottles). Service for the program is provided with dumpsters, semi-automated carts, or a combination of both. Innovative cooperative marketing agreements with the cities of Safety Harbor, Indian Rocks Beach and Belleair are in place. This has allowed the program to fully utilize its processing center, attract volume markets, and enhance commodity pricing. The Recycling processing facility has averaged approximately 1,000 tons per month of processed and shipped recyclables this past fiscal year.

PROGRAM SUMMARY					
	Actual	Actual	Budget	Budget	%
	2013/14	2014/15	2015/16	2016/17	Change
Personnel	416,863	410,946	429,180	431,780	1%
Operating	467,074	285,481	298,410	299,890	0%
Internal Services	436,350	490,919	466,800	557,840	20%
Debt Service	215	-	-	-	n/a
Transfers	71,840	65,736	143,500	153,500	7%
Total Recycling - Commercial	1,392,342	1,253,082	1,337,890	1,443,010	8%

PROGRAM FULL TIME EQUIVALENT POSITIONS				
	Actual	Actual	Budget	Budget
	2013/14	2014/15	2015/16	2016/17
Recycling - Commercial	9.0	9.0	9.0	9.0
Total Recycling - Commercial	9.0	9.0	9.0	9.0

Description of Services

General Services is divided into four divisions: Administration, Building and Maintenance, Fleet Maintenance, and Radio Communications. Its main goal is to provide high quality service to all departments and divisions of the City in a timely, efficient and economical manner, so that those departments may in turn effectively serve the citizens of Clearwater.

General Services Fund General Service Administration and Building and Maintenance Program Highlights

- ❖ The General Service Administration and Building and Maintenance programs are internal service functions. All costs of operation are passed back to the user departments based upon service provided and facilities occupied.
- ❖ The General Services Fund is supported by 34.3 full time equivalent positions, an increase of one FTE from the 2015/16 budget. For fiscal year 2016/17, one Staff Assistant and one Trades Worker are being added to Building and Maintenance; and the Fleet Operations Trainer is being transferred to Fleet Operations in the Garage Fund.
- ❖ Capital costs are budgeted at \$65,000 in fiscal year 2016/17 for the purchase of a boom lift.
- ❖ Other Operating expenses reflect a 2% increase from the 2015/16 budget primarily related to increases in Contractual Services which include holiday lighting which was previously budgeted in Parks and Recreation. The budget for holiday lighting remains at \$25,000, the same as fiscal year 2015/16, allowing for only pole decorations in Downtown, Memorial Causeway, Mandalay and the business portion of Gulf Blvd on Sand Key.
- ❖ Transfers to the Capital Improvement Fund to support upgrades to the General Services Facility are budgeted at \$75,000 in fiscal year 2016/17.
- ❖ There have been no other significant changes in the General Service Fund programs. The budget for this fund reflects a 4% increase from the 2015/16 budget.

Garage Fund Fleet Maintenance and Radio Communications Program Highlights

- ❖ The Garage Fund is an internal service function. All costs of operation are passed back to the user departments based upon services provided.
- ❖ Garage Fund is supported by 37 full time equivalent positions, an increase of one FTE from the prior year budget. For the fiscal year 2016/17 budget, the Fleet Operations Trainer is being transferred in from the Building and Maintenance program.
- ❖ Other operating expenses for the Garage fund include fuel costs, which are budgeted in the Fleet Maintenance Program. Fuel costs, including natural gas vehicle fuel, are anticipated at approximately \$3.5 million for the year, a slight increase from the 2015/16 budget. The cost of vehicle parts and tires are estimated at \$1.8 million, a 2% increase from the 2015/16 budget.
- ❖ Debt costs budgeted in the Garage fund reflects financing for the replacement of motorized vehicles/equipment for all City departments. The fiscal year 2016/17 debt service budget is estimated at \$6.6 million, a 16% increase from the 2015/16 budget. This includes the budget for a full year of debt funding for the Radio P25 Upgrade project which began in fiscal year 2014/15.
- ❖ Transfers to the Capital Improvement Fund to support fleet services are budgeted at \$546,800 for 2016/17.
- ❖ There have been no other significant changes in the budget for the Garage Fund Programs. This budget reflects an increase of 10% from fiscal year 2015/16 primarily due to increased transfers to the Capital Improvement Fund.

GENERAL SERVICES/Administration

Program Description

The Administrative Division provides assistance and support for programs in the Building and Maintenance, Fleet Operations, Fleet Replacement, and Radio Communications. Support is provided in areas concerning planning, personnel, management, operator training, safety, finance, and budget. Administration calculates and produces all pass-through charges for these Internal Services.

PROGRAM SUMMARY					
	Actual 2012/13	Actual 2013/14	Budget 2014/15	Budget 2015/16	% Change
Personnel	354,994	432,403	386,010	396,880	3%
Operating	4,477	18,622	14,160	13,830	-2%
Internal Services	26,174	23,671	24,660	23,760	-4%
Transfers	-	-	-	75,000	n/a
Total General Services/Administration	385,645	474,696	424,830	509,470	20%

PROGRAM FULL TIME EQUIVALENT POSITIONS				
	Actual 2013/14	Actual 2014/15	Budget 2015/16	Budget 2016/17
General Services/Administration	7.3	7.3	6.3	6.3
Total General Services/Administration	7.3	7.3	6.3	6.3

GENERAL SERVICES/Building and Maintenance

Program Description

This program ensures that City facilities, both interior and exterior, are maintained in a clean, safe, and efficient manner, for use by City employees and the general public. The services provided include major remodeling projects, building additions, emergency repairs, new building design and construction, maintenance of facilities, Americans with Disabilities Act (ADA) compliance, and processing the City's electric bills for payment. This program also prepares and issues contracts for janitorial service, elevator maintenance, termite and pest control, window cleaning and scheduled overhead door maintenance at all fire stations. There are many repairs and maintenance programs that are handled on a daily basis in areas such as plumbing, electrical, roofing, generators, air conditioning, refrigeration, and carpentry. This program also administers Capital Improvement projects for roof repairs and replacement, air conditioning replacements, painting, and flooring facilities.

PROGRAM SUMMARY					
	Actual 2013/14	Actual 2014/15	Budget 2015/16	Budget 2016/17	% Change
Personnel	1,810,067	1,657,680	1,766,270	1,830,080	4%
Operating	1,871,060	2,062,127	2,113,280	2,166,120	3%
Internal Services	242,173	224,919	249,010	313,890	26%
Capital Items	10	4,506	-	65,000	n/a
Total Bldg & Maintenance	3,923,310	3,949,232	4,128,560	4,375,090	6%

PROGRAM FULL TIME EQUIVALENT POSITIONS				
	Actual 2013/14	Actual 2014/15	Budget 2015/16	Budget 2016/17
Bldg & Maintenance	30.0	25.0	27.0	28.0
Total Bldg & Maintenance	30.0	25.0	27.0	28.0

GENERAL SERVICES/Fleet Maintenance

Program Description

This program performs all necessary functions involved in maintaining heavy equipment, police and fire equipment, automobiles, light trucks, small equipment, emergency generators, and construction equipment owned and operated by the City. This service includes a preventive maintenance program designed to provide the safest possible equipment for the best useful life of the equipment, and a repair program designed to absorb non-scheduled repairs on equipment. In addition to mechanical maintenance, Fleet Maintenance also provides critical support services such as fuel, welding and fabrication, quick line repair service, safety inspections, tire maintenance, and other associated compliance to federal, state and local laws.

This program also provides services to ensure the longest serviceable life of equipment at the lowest possible cost. This service includes equipment evaluation, specification and bid preparation and equipment requisition. This program also analyzes equipment usage and provides help to other departments in reducing their fleet costs through consolidation of equipment, pooling, and replacing equipment in a cost efficient manner.

PROGRAM SUMMARY					
	Actual 2013/14	Actual 2014/15	Budget 2015/16	Budget 2016/17	% Change
Personnel	2,303,770	2,281,721	2,401,680	2,397,050	0%
Operating	6,697,069	5,762,917	6,629,840	6,983,840	5%
Internal Services	322,671	355,510	334,480	342,940	3%
Capital	32	41,670	15,600	-	-100%
Debt Service	2,678,235	3,115,575	4,870,761	5,633,670	16%
Transfers	-	-	77,400	446,800	477%
Total Fleet Maintenance	12,001,777	11,557,393	14,329,761	15,804,300	10%

PROGRAM FULL TIME EQUIVALENT POSITIONS				
	Actual 2013/14	Actual 2014/15	Budget 2015/16	Budget 2016/17
Fleet Maintenance	33.0	33.0	34.0	35.0
Total Fleet Maintenance	33.0	33.0	34.0	35.0

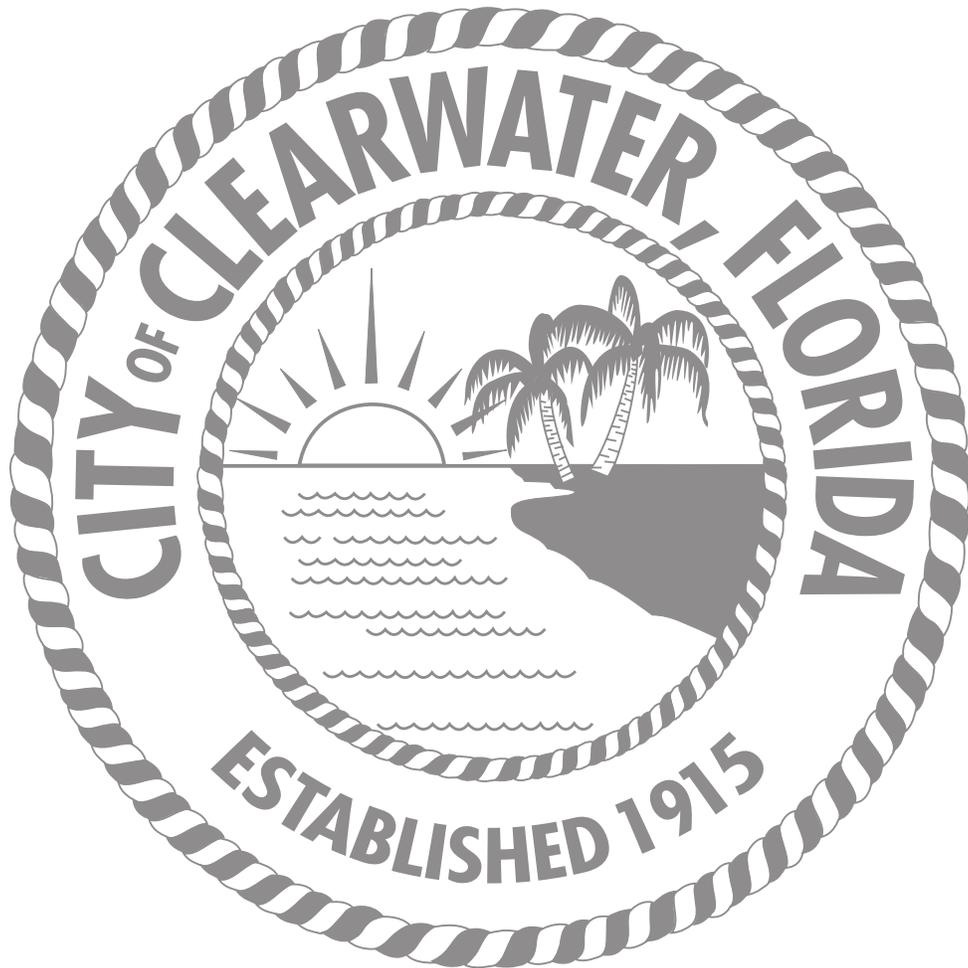
GENERAL SERVICES/Radio Communications

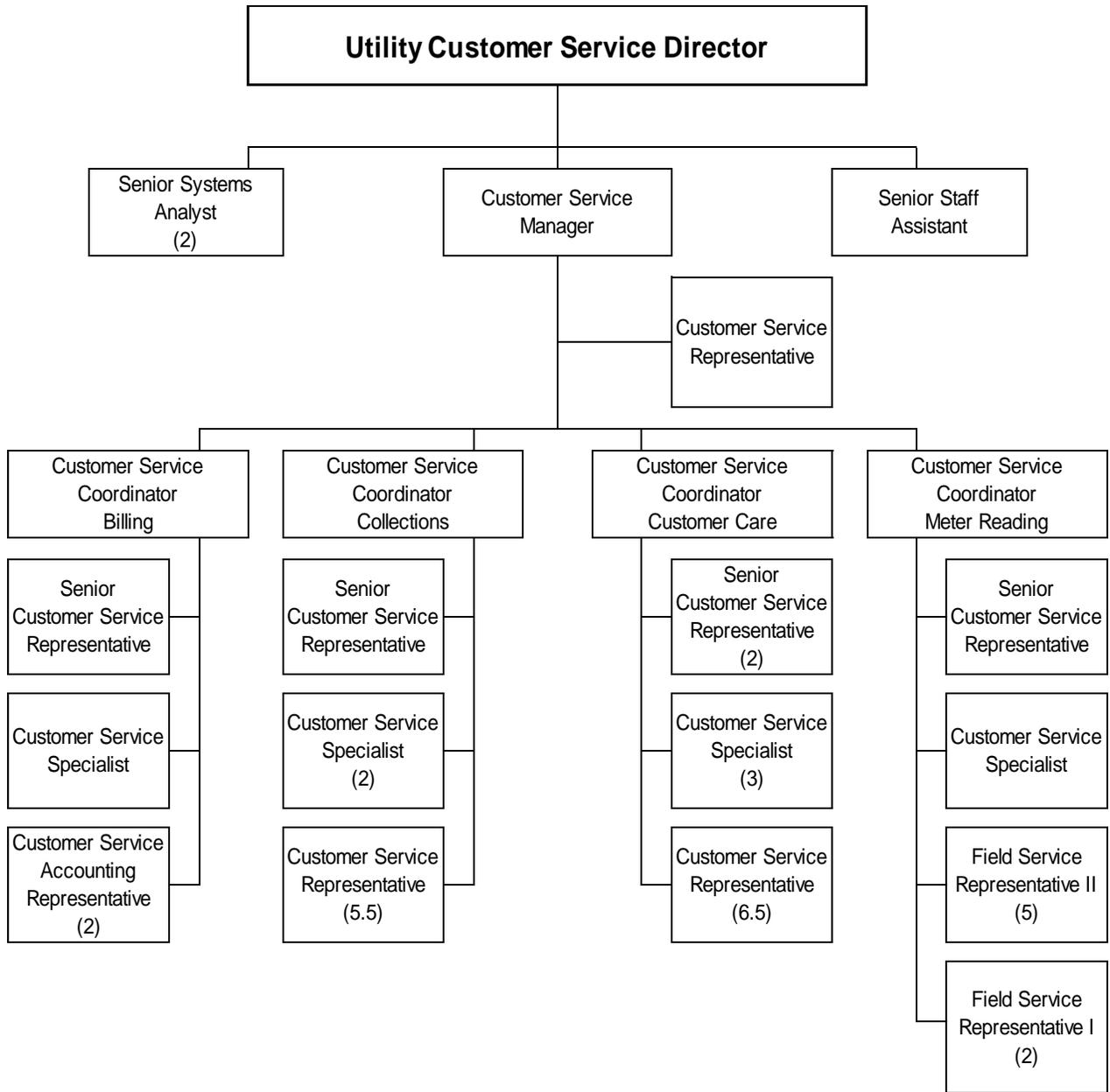
Program Description

This program provides highly technical radio communication services for departments throughout the City by utilizing an 800 MHz system, one of the most sophisticated radio systems available. The technician must address a multitude of applications and installations. Radio repairs and maintenance are provided when needed. Radio Communications ensures that the City is in compliance with the laws applicable to radio communications. This program also provides for maintenance of the Radio Communication towers and replacement of radios that are obsolete and/or uneconomical to repair.

PROGRAM SUMMARY					
	Actual 2013/14	Actual 2014/15	Budget 2015/16	Budget 2016/17	% Change
Personnel	51,147	26,427	151,640	145,410	-4%
Operating	224,013	357,116	491,930	416,120	-15%
Internal Services	17,427	18,707	21,340	21,940	3%
Capital	-	-	19,000	-	-100%
Debt Service	19,727	20,956	844,470	996,360	18%
Transfers	-	-	-	100,000	n/a
Total Radio Communications	312,314	423,206	1,528,380	1,679,830	10%

PROGRAM FULL TIME EQUIVALENT POSITIONS				
	Actual 2013/14	Actual 2014/15	Budget 2015/16	Budget 2016/17
Radio Communications	1.0	1.0	2.0	2.0
Total Radio Communications	1.0	1.0	2.0	2.0





Utility Customer Service – 43.0 FTE's

UTILITY CUSTOMER SERVICE

Department Description

Utility Customer Service (UCS) is responsible for providing centralized customer service functions to customers of the seven City utilities: Gas, Water, Sewer, Solid Waste, Recycling, Reclaimed Water, and Stormwater. The major areas associated with this responsibility include Meter Reading, Billing, Collections, and Customer Care.

Meter Reading Representatives are responsible for securing accurate and timely readings. Metered services include: Water (potable, lawn, reclaimed), Gas and Wastewater (based on metered potable water usage). Each month Meter Reading Representatives visit each service location and record meter readings in a hand held device that interfaces with our Utility Management System. Meter reading is the first step in a billing process that optimizes "read-to-bill" time and ensures that each account is billed each month. The Meter Reading section also performs special readings, leak notifications, and initiates service orders based on field observations.

The Billing section is responsible for calculation and preparation of customer bills, resolving billing exceptions, processing service orders and special/final bill requests, and generating reports. Each day, the Billing section is responsible for reviewing account billing, based on the previous day's meter readings, as well as, billings for non-metered utility services.

The Collections section is responsible for managing utility customer accounts receivable in a fiscally responsible manner that respects customers while limiting the exposure of the City of Clearwater to delinquent accounts. Active accounts with past due balances are noticed and measures are undertaken to secure payment. Services are disconnected for non-payment when necessary. The Collections area also manages inactive accounts receivable, seeking payment of final bills, performing skip-tracing and filing property liens as appropriate. Payments are received and processed on a daily basis.

The Customer Care section is responsible for responding in a timely, courteous, and professional manner to customer requests received via telephones, mail (postal or e-mail) or from walk-in customers. Accounts are opened or closed, requests for information are responded to, and inquiries are researched and resolved.

Utility Customer Service is located on the first floor of the Municipal Services Building, 100 S. Myrtle Avenue. Customers may reach Utility Customers Service either by phone at 727-562-4600, in person Monday thru Friday (except for observed holidays), or on the web at www.myclearwater.com/services/customer_service.

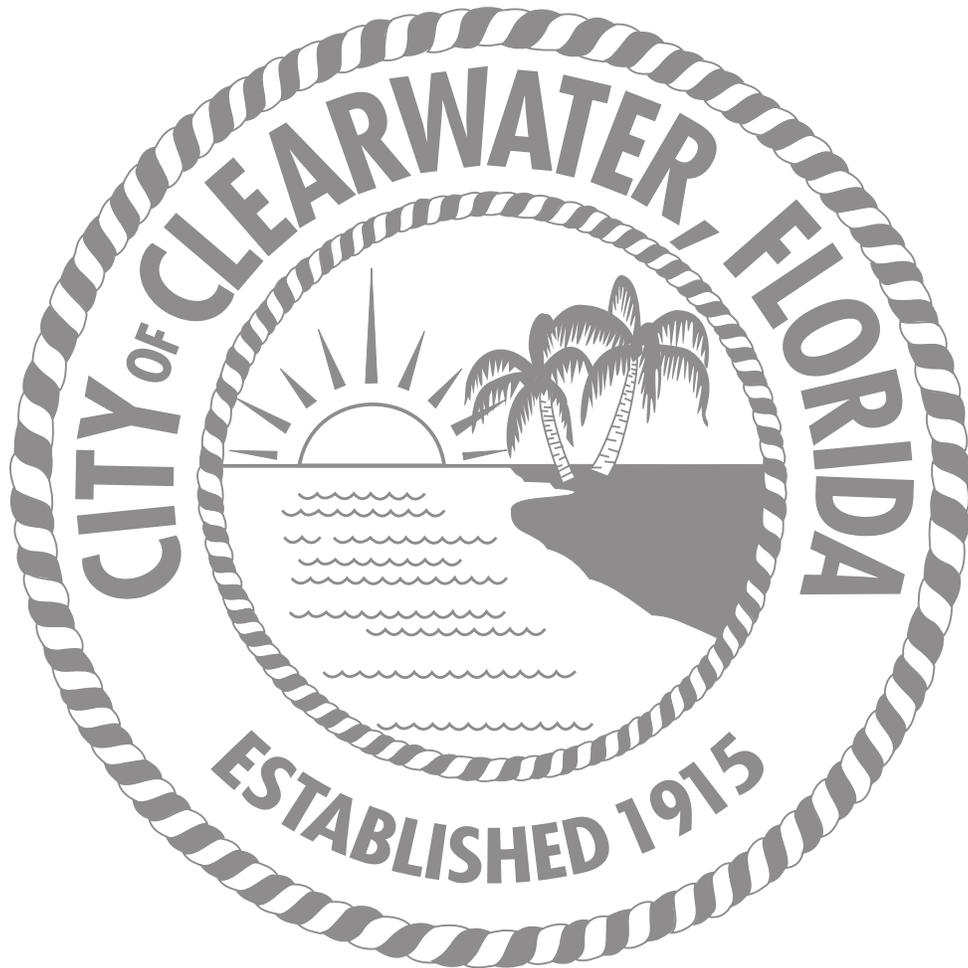
DEPARTMENT SUMMARY					
	Actual 2013/14	Actual 2014/15	Budget 2015/16	Budget 2016/17	% Change
Personnel	2,146,983	2,199,809	2,422,410	2,406,700	-1%
Operating	621,995	623,543	696,540	705,650	1%
Internal Services	404,334	392,475	431,990	435,810	1%
Transfers	-	-	50,000	50,000	0%
Total Utility Customer Service	3,173,312	3,215,827	3,600,940	3,598,160	0%

UTILITY CUSTOMER SERVICE

DEPARTMENT FULL TIME EQUIVALENT POSITIONS				
	Actual 2013/14	Actual 2014/15	Budget 2015/16	Budget 2016/17
Utility Customer Service	44.0	44.0	43.0	43.0
Total Utility Customer Service	44.0	44.0	43.0	43.0

Department Highlights

- ❖ The Utility Customer Service program is an internal service function supporting all City utility operations. All costs of the Utility Customer Service program are passed back to the City's utility departments based upon services provided. This program supports all customer service functions, including billing, collection, accounting, meter reading, administration, and customer service for over 50,000 monthly billable accounts.
- ❖ The Utility Customer Service program is supported by 43 full time equivalent positions, the same level of staffing as the 2015/16 budget.
- ❖ Other operating costs include the funding for postage related to mailing monthly utility bills to City residents estimated at \$304,000 which is approximately 43% of operating expenditures.
- ❖ Transfers include \$50,000 to fund a capital improvement project for Customer Information System Upgrades and Replacements, which provides funding for future enhancements and maintenance of the customer service information system. This is the same level of funding as the 2015/16 budget.
- ❖ There have been no other significant changes in the Utility Customer Service Department; the budget for this program reflects a slight decrease from the 2015/16 budget.



**SPECIAL REVENUE FUNDS
ANNUAL OPERATING BUDGET
FISCAL YEAR 2016/17**

SPECIAL DEVELOPMENT FUND

Revenues:

Ad Valorem Taxes	2,220,420
Infrastructure Tax	10,442,200
Interest Earnings	575,000
Open Space Fees	20,000
Recreation Facility Impact Fees	25,000
Recreation Land Impact Fees	25,000
Multi-Modal Impact Fees	200,000
Local Option Gas Tax	1,535,350
Allocation of Assigned Fund Balance	3,206,150
Total Revenues	<u><u>18,249,120</u></u>

Expenditures:

Transfer to Capital Improvement Fund	
Road Millage	2,220,420
Infrastructure Tax	12,770,060
Multi-Modal Impact Fees	190,000
Local Option Gas Tax	1,650,000
Infrastructure Tax - Debt on Internal Loans	763,640
Total Expenditures	<u><u>17,594,120</u></u>

SPECIAL PROGRAM FUND

Revenues:

Intergovernmental:	
Community Development Block Grant (CDBG)	667,630
Interest Earnings	50,000
Transfers from General Fund	
Sister City Program	3,000
Special Events	70,000
Economic Development QTI	18,230
Bullet Proof Vests	30,000
Allocation of Fund Balance	480,000
Total Revenues	<u><u>1,318,860</u></u>

Expenditures:

Community Development Block Grant (CDBG)	667,630
Sister City Program	3,000
Special Events	70,000
Bullet Proof Vests	30,000
Economic Development QTI	18,230
Transfer to Capital Fund (U.S. 19 Wayfinding)	500,000
Transfer to Capital Fund (Special Events Equipment)	30,000
Total Expenditures	<u><u>1,318,860</u></u>

**SPECIAL REVENUE FUNDS
ANNUAL OPERATING BUDGET
FISCAL YEAR 2016/17**

OTHER HOUSING ASSISTANCE FUNDS

Revenues:

HOME Investment Partnerships (HOME)	283,810
State Housing Initiatives Partnership (SHIP)	699,730
Total Revenues	<u><u>983,540</u></u>

Expenditures:

HOME Investment Partnerships (HOME)	283,810
State Housing Initiatives Partnership (SHIP)	699,730
Total Expenditures	<u><u>983,540</u></u>

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Foreword to the Capital Improvement Plan

In accordance with Clearwater's Financial Management Ordinance, the six-year Capital Improvement Program has been reviewed and updated for the 2016/17 Preliminary Budget. The following pages describe the projects and show their projected timing and funding sources, as well as any additional operating costs.

The purpose of the Capital Improvement Program is to plan and better manage growth. During one of the recent State legislative sessions, the State of Florida relaxed the rules on growth by removing state government oversight of the comprehensive planning process. Still, the City of Clearwater continues the use of a formal Capital Improvement Program that has been in existence since fiscal year 1974/75, during that time local planning was poor. The Capital Improvement Plan provides the mechanism to implement the capital portion of the City Comprehensive Plan, providing a proven means to review and maintain the Cities infrastructure.

Clearwater's Capital Improvement Program

This document includes a total of \$78,586,100 in projects for fiscal year 2016/17 and a six-year total of \$469,676,410.

Penny for Pinellas Projects

The City has an ordinance requirement for a special hearing on Penny for Pinellas funded projects annually, prior to the adoption of the capital improvement budget, and at any time in which there is a proposed change to Penny for Pinellas project funding of \$500,000 or more. The City's most recent annual public hearing was held on September 3, 2015, and a revised plan was approved formally at that meeting.

The Council approved a four-year plan instead of a six year plan, since Penny III cycle ends in fiscal year 2020, and the Penny IV cycle (2020 – 2030) won't be voted on until November 2017. The plan includes \$42.1 million of Penny for Pinellas III projects over the next four years, including \$12.8 million of projects in fiscal year 2016/17. The following Penny projects appear for the first time in the six-year capital improvement plan.

- City Emergency Operations (EOC) and Disaster Recovery Facility Expansion – This new project, with a total Penny funded budget of \$3,360,000, will provide for the creation of an EOC for mission critical operations at the existing training facility. The build out will provide for a new CAT-5 data center, emergency call center and communications studio to support mission critical City operations during emergency or disaster conditions.
- Ladder Truck Replacement – This project, with a total Penny funded budget of \$1,155,820, will provide for the purchase and equipping of a replacement aerial unit for one of the three (3) existing Pierce Aerial vehicles in fiscal year 2018. Funding will be partially reimbursed by the County, as the equipment will help serve any unincorporated residents of the Clearwater District.
- Fire Boat – This new project, with a total Penny funded budget of \$650,000, will provide for the replacement of the Fire Department's Marine 44 in fiscal year 2017. Funding will be partially reimbursed by the County, as the equipment will help serve any unincorporated residents of the Clearwater District.

Capital Improvement Plan - Introduction

- Woodgate Park Renovation – This new project, with a total budget of \$450,000, will provide for improved parking facilities, three new basketball courts, and renovation to existing restrooms. The Penny funding portion in the amount of \$450,000 will be utilized in fiscal year 2017/18.
- Del Oro Park Renovations – This new project, with a total Penny funded budget of \$450,000 planned in fiscal year 2017/18, will provide for new tennis courts; a refurbished playground area; and improvements to existing parking, sidewalks and shelters.
- Long Center Parking Improvements – This new project with a total Penny funded budget in the amount of \$550,000, to be funded in fiscal year 2019, will provide for parking improvements. A portion of the existing green space located on the western portion of the property will be converted to a large parking lot to accommodate approximately 150 to 200 parking spaces.
- Ed Wright Park Renovations – This new project, with a total Penny funded budget of \$490,000, planned in fiscal year 2020, will provide for the renovations to include a new design to allow for more efficient use of the space for parking, picnic areas, and restrooms.
- North East Coachman Park Renovations – This project has been established in the amount of \$300,000, planned for fiscal year 2018, to provide funding for the renovation including the construction of a parking lot and improvement to the disc golf course.

Penny for Pinellas Changes

- Police Vehicles: The total project funding for the replacement of Police Vehicles has been increased from \$100,000 to \$700,000. This represents an additional \$200,000 in funding for fiscal year 2017 and 2018 to assist in the purchase of additional vehicles for the assigned vehicle program, and adds \$100,000 to fund vehicle replacements in 2019 and 2020.
- Morningside Recreation Center: The total project budget has been increased by \$250,000 for a new total of \$2,830,000. This increased funding will provide for necessary renovations to the Morningside Pool that weren't included in the original project budget.
- Crest Lake Park Improvements: This project provides for sidewalk/path improvements; park amenities for example water fountains, benches and bike rack; restrooms; additional parking and landscaping improvements. Funding in the amount of \$850,000 in fiscal year 2017 and \$750,000 in fiscal year 2019 will be funded from the Neighborhood Parks Renovations project.
- Neighborhood Parks Renovations: This project is decreased by \$3,840,000 to provide funding for the following projects.
 - 1) Crest Lake Park Improvements project funding of \$1,600,000.
 - 2) North East Coachman Park Renovations project funding of \$300,000.
 - 3) Woodgate Park Renovations funding of \$450,000.
 - 4) Del Oro Park Renovations funding of \$450,000.
 - 5) Long Center Parking Improvements funding of \$550,000.
 - 6) Ed Wright Park Renovations funding \$490,000.

Project Highlights

Other significant projects that are appearing for the first time in the six-year Capital Improvement Plan include the following:

Second Century Clearwater

This new section has been added to the Six Year CIP budget to reflect all of the projects identified as Second Century Clearwater section in support of the City of Clearwater's strategies and actions that are deemed to be catalysts for redevelopment and reinvestment in their respective areas. The projects listed in this new section have been derived from strategies and actions identified in the East Gateway District Vision Plan, the North Marina Area Master Plan, the Clearwater Comprehensive Boating Plan and the Waterfront/Bluff Master Plan.

- East Gateway District
 - Festival Core: This new project provides funding for the creation of a central gathering place where the community can come together for events and activities. It is envisioned that this will be a place with arts, markets, festivals and special events. Funding for fiscal year 2020 will be Community Redevelopment Agency (CRA) dollars in the amount of \$1,000,000.
- North Marina Area Master Plan
 - Seminole Boat Launch Improvements: This new project provides funding for the initial repaving of the parking lot and repair of the launch area, dock expansion, lighting updates, and enhanced gateways from Seminole to Osceola. Funding for fiscal year 2017 will be General Fund revenue in the amount of \$1,652,000 and funding in fiscal year 2018 in the amount of \$4,786,000 has yet to be determined.
 - Redesign Fort Harrison/Myrtle Avenues: This new project provides funding for the redesign of Fort Harrison and redesign apex at Fort Harrison and Myrtle Avenue. Funding for fiscal year 2019 in the amount of \$2,000,000 has yet to be determined.
 - Trail Upgrades: This new project provides funding for improvements for the Pinellas Trail in the North Marina Area section. This project will create more of a "Linear Park" appearance, encourage private investments, and better integrate the trail and related North Marina Master Plan improvements with the surrounding neighborhood. Funding for fiscal year 2020 in the amount of \$800,000 has yet to be determined.

Other significant Capital Improvement Program projects are as follows.

Long Center Infrastructure Repairs: This existing repair and replacement project, funded with General Fund revenues, is being increased in fiscal year 2017 by \$882,600 to provide funding for the major renovations to include the pool shell, tile, decking around the pool and new drainage system for the therapeutic pool.

Bright House Field Infrastructure Repairs / Improvements: This existing repair and replacement project, funded with General Fund revenues, is being increased by \$350,000 in fiscal year 2017 and \$1,060,000 in 2018 to address major capital repairs needed based on a capital improvement reserve study completed in 2015.

Capital Improvement Plan - Introduction

Gas System – Pinellas Building: This existing project reflects planned funding of \$12,500,000 in fiscal year 2017 and \$7,500,000 in fiscal year 2018, utilizing Gas revenues, to provide for the complete renovation and replacement of all buildings on at the Gas System property off of Myrtle Avenue.

Solid Waste CNG Stations: This new project provides funding for preliminary site work to include but not limited to geotechnical surveys, land surveys, and preliminary design needed for a new compressed natural gas (CNG) vehicle refueling station at the Solid Waste Complex. Funding is planned for \$1,500,000 in fiscal year 2018 utilizing Solid Waste revenue.

Fleet Management and Mapping: This new project provides funding for the purchase of the necessary equipment to include computer hardware and software that will improve the way the City accounts for its vehicles, vehicle maintenance, fuel dispensing and usage, and driving habits. Funding for this project will be provided by Garage Fund revenues for fiscal year 2017 in the amount of \$320,000.

Municipal Services Building (MSB) Renovations: This new project provides funding for major renovations to the MSB that may include carpeting, updated cubicles/office space allocations, and security enhancements throughout the building. Funding for this project will be provided from General Fund revenues for fiscal year 2017 in the amount of \$100,000 and \$350,000 in fiscal year 2018.

Administration of the Capital Improvement Fund

Policies and Procedures

Capital Projects are utilized to account for resources used in the acquisition and construction of capital facilities and fixed assets. The City Council adopts the first year, fiscal year 2016/17, of the six-year Capital Improvement Program as the Capital Improvement Budget. The appropriation of annual transfers to the Capital Improvement Fund is included in the budget of the specific source fund. Individual project budgets for the Capital Improvement Program are approved on a multi-year program basis and do not lapse at year-end.

Authorization

The City of Clearwater Code of Ordinances, Chapter 2 (Section 2.516), sets forth the requirements for a Capital Improvement Program and Budget.

Responsibility

It is the responsibility of the department director charged with delivery of specific City services to anticipate the need for capital improvement expenditures in advance of having to initiate projects. This enables the development of a long-range financial plan to fund these needs. Further, it is the responsibility of the department director to ensure the long-range capital objectives interface and are consistent with the City of Clearwater's Long-Range Comprehensive Plan and the City of Clearwater's Vision and Strategic Direction.

Rate Studies

This six-year Capital Improvement Plan includes all projects as outlined in the most recent Council approved rate studies for Stormwater, Water & Sewer, Solid Waste and Recycling.

Capital Improvement Plan - Introduction

DEFINITIONS

Capital Improvement Project: A property acquisition, a major construction undertaking, or a major improvement to an existing facility or property, with a minimum useful life of at least three years and a cost greater than \$25,000.

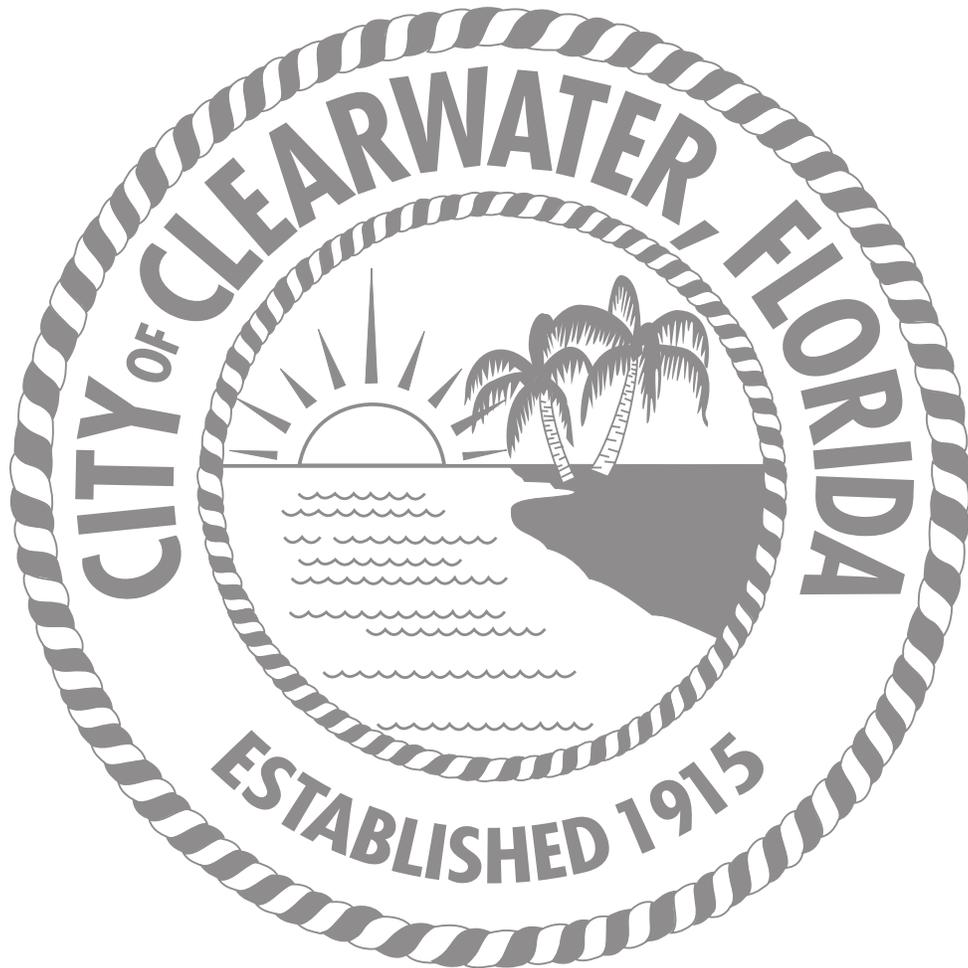
Capital Improvement Program: A comprehensive schedule of approved capital improvement projects indicating priority as to urgency of need and ability to finance. The program shall be for a six-year period, the first year of which shall be adopted as the next fiscal year's capital budget. The program shall be revised annually and projected an additional year to allow for changed conditions and circumstances. Each fiscal year, the capital improvement program shall be submitted to the City Council for approval.

Capital Improvement Budget: The capital budget covers those approved projects contained in the first year of the six-year capital improvement program. The approved Capital Improvement Budget establishes the total dollar cost of each project and the source of revenue. Any change, which increases the cost of a project or changes the revenue source, must be approved by an amendment through the City Council.

Ongoing Projects: Ongoing projects do not automatically lose the previous year's budgeted amount, but are cumulative in nature, i.e., the previous fiscal year's remaining balance is added to the new approved budgeted amount.

Future Bond Issue: Stormwater and Water & Sewer Projects:

Some projects may identify a funding source as "Future Bond Issue". These projects have been identified as needed, but currently there is no funding source available. It is anticipated that a future bond issue will provide funding for these projects.



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CAPITAL IMPROVEMENT PROGRAM 2017 THROUGH 2022

SECOND CENTURY CLEARWATER



This section includes both Governmental projects like Transportation and Physical Environment along with Enterprise projects like the Marina. The projects listed below have been derived from strategies and actions identified in the East Gateway District Vision Plan, the North Marina Area Master Plan, the Clearwater Comprehensive Boating Plan and the Waterfront/Bluff Master Plan. Funding for these projects will be funded with Penny for Pinellas revenue, Multi-Modal impact fees and Enterprise funds revenues.

Projects in the Second Century Clearwater section of the six-year plan support the City of Clearwater's strategies and actions that are deemed to be catalysts for redevelopment and reinvestment in their respective areas.



Foster Community Engagement

- Support healthy community initiatives.
- Prevent blight and support property values through code enforcement.



Financial Responsibility

- Evaluate additional funding options when appropriate.
- Set priorities and spend money aligned with the Strategic Direction.



Increase Economic Opportunity

- Foster Industry Sectors.
- Recognize transit oriented development.



Quality

- Proactively and reinvest in our infrastructure.
- Continuously measure and improve our performance.

Project # / Project Name	Funding Source	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	Total
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East Gateway District

9xxxx

Downtown Streetscaping

Penny III	2,000,000	2,000,000	2,000,000					6,000,000
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This project will continue the downtown Streetscaping theme completed on Cleveland Street between Osceola and Myrtle Avenues. This project will focus on streets within the downtown area between Court and Drew Streets and between Myrtle and Highland Avenues.

9xxxx

Festival Core

CRA				1,000,000				1,000,000
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This project will create a central gathering place where the community can come together for events and activities creating a sense of community. It is envisioned that this will be a place with arts, markets, festivals and special events.

CAPITAL IMPROVEMENT PROGRAM 2017 THROUGH 2022

Project # / Project Name	Funding Source	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	Total
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North Marina Area Master Plan

This project provides funding for the following improvements. 1) Enhance the Seminole boat ramp function. 2) Activate the waterfront with public realm and paths. 3) Complete streets from Pinellas Trail to the Seminole boat ramp. 4) Build enhance gateways to the marina. 5) Provide Streetscape amenities. 6) Improve street and pedestrian lighting. 7) Improve the Pinellas Trail.

93425

Seminole Boat Launch Improvements

	General Fund	1,652,000						1,652,000
	T.B.D.		4,786,000					4,786,000

This project provides funding for the initial repaving of the parking lot and repair of the launch area, dock expansion, lighting updates, and enhanced gateways from Seminole to Osceola.

9xxxx

Redesign Fort Harrison/Myrtle

	T.B.D.			2,000,000				2,000,000
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This project provides funding for the redesign of Fort Harrison Avenue and redesign apex at Fort Harrison Avenue and Myrtle Avenue.

9xxxx

Trail Upgrades

	T.B.D.				800,000			800,000
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This project provides funding for improvements for the Pinellas Trail in the North Marina Area section. This project will create more of a "Linear Park" appearance, encourage private investments, and better integrate the trail and related North Marina Master Plan improvements with the surrounding neighborhood.

Comprehensive Boating Plan

9xxxx

Boating Improvements

	T.B.D.							-
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This project provides funding for improvements at the Clearwater Harbor Marina and the Clearwater Beach Marina. The improvement for the Clearwater Harbor Marina entails expanded boat docks and adding a mooring / dinghy dock. The improvements at the Clearwater Beach Marina would include replacement of existing docks with floating docks and provide public restrooms. This project has been identified as a future Penny project.

CAPITAL IMPROVEMENT PROGRAM 2017 THROUGH 2022

Project # / Project Name	Funding Source	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	Total
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Waterfront / Bluff Master Plan

9xxxx

**Waterfront / Bluff Improvements
CRA**

-

This project provides funding for the redevelopment and reinvestment to the Waterfront and Bluff areas of Downtown Clearwater. The improvements may include using the Harbor Bridge as Aesthetic Gateway and create a Water Taxi / Ferry which the City has pledged operational support to the Ferry. A master plan is currently underway which will better identify the scope and estimated cost of the project. Funding estimates will come in future years.

936xx

Coachman Park Redevelopment
Penny III

5,000,000

5,000,000

This project provides for expansion of Coachman Park. The expansion will allow for a cohesive downtown waterfront as determined by the citizens of Clearwater that would support the economic and development goals of Clearwater.

Comprehensive Plan Objective: (G.1.5) Enhance and maintain the City's unique physical characteristics by making the best use of existing and potential lands and open spaces. (I.1.1.5.3) New or expanded facilities that reduce or eliminate deficiencies in levels of service for existing demand.

**Total Second Century
Clearwater:**

	3,652,000	6,786,000	4,000,000	6,800,000	-	-	21,238,000
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CAPITAL IMPROVEMENT PROGRAM 2017 THROUGH 2022

POLICE PROTECTION

This section includes all major computer technology and equipment needs for the Police Department. All Police Department facility renovations and or new construction would also be included in this section. Equipment and vehicles could be funded with General Fund or Lease Purchase dollars, with the debt funded by the General Fund. In addition, Penny for Pinellas revenue can also fund Police Department vehicles. Any facility renovations and or new construction would typically be funded with Penny for Pinellas revenue.

Projects in the Police Protection section of the six-year plan support the City of Clearwater's Vision and the Strategic Direction to "Provide Cost Effective Municipal Services and Infrastructure" through the following related strategic actions:



Efficiency

- Optimize use of employees, assets, and resources.



Quality

- Proactively maintain and reinvest in our infrastructure.



Financial Responsibility

- Set priorities and spend money aligned with the Strategic Direction.



Safety

- Ensure timely emergency preparation, response, and recovery.

Project # / Project Name	Funding Source	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	Total
91152								
Police District 3 Sub Station								
	General Fund							-
	T.B.D.	3,305,000			5,500,000			5,500,000

This project provides for the construction of a two story structure that will house the patrol operations and training facilities. The new structure would replace the Sub-station that was originally constructed in 1983, and the doublewide trailer currently used as the training facility. Included in the training section will be the training complex office, workshop, armory, ammunition room and training classroom. Combining the training facilities and patrol operations into a single structure will release valuable real estate and allow the Police department to take advantage of enhanced training opportunities to address ever changing public safety challenges. It will also provide more flexibility and efficiency within the Patrol and Services Divisions of the Clearwater Police Department.

Total Police Protection:	-	-	-	5,500,000	-	-	5,500,000
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CAPITAL IMPROVEMENT PROGRAM 2017 THROUGH 2022

FIRE PROTECTION

This section includes all major equipment and vehicle needs for the Fire Department. All Fire Department facility renovations and or new construction would also be included in this section. Equipment and vehicles could be funded with General Fund or Lease Purchase dollars, with the debt funded by the General Fund. In addition, Penny for Pinellas revenue can also fund a Fire Department vehicle as well as an emergency medical service vehicle. Any facility renovations and/or new construction would typically be funded with Penny for Pinellas revenue.

Projects in the Fire Protection section of the six-year plan support the City of Clearwater's Vision and the Strategic Direction to "Provide Cost Effective Municipal Services and Infrastructure" through the following related strategic actions:



Efficiency

- Access public-private organizations and resources when appropriate.



Quality

- Proactively maintain and reinvest in our infrastructure.
- Continuously measure and improve our performance.



Financial Responsibility

- Evaluate additional funding options when appropriate.
- Set priorities and spend money aligned with the Strategic Direction.



Safety

- Reinforce standing as a safe community, especially with visitors.
- Ensure timely emergency preparation, response, and recovery.

Project # / Project Name	Funding Source	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	Total
91218								
Fire Engine Replacement								
	L/P - General Fund			643,220	668,950		723,540	2,035,710

This project provides for the replacement of one (1) of the eight (8) front line fire engines each year, on average, as they reach the end of their service life as front line units. Engines removed from front-line service may move to the reserve fleet and an older reserve unit may be retired. Maintaining up to date response vehicles along with required equipment, allows the department to maintain its level of service to the community and provide for the safety of our personnel. Funding for replacement is partially reimbursed by the County since the equipment also serves the unincorporated area of the Clearwater Fire District.

Annual Operating Costs: Annual debt service expenditures to be funded by the General Fund.

91229								
Replace & Upgrade Air Packs								
	General Fund	26,000	27,040	28,120	29,240	30,410	31,630	172,440

This project provides for the replacement of breathing apparatus needed for worn or damaged front line units. Funding is included to replace 20 self contained breathing (SCBA) air tanks annually and provide replacement repair parts. Funding is partially reimbursed by the County since the equipment also serves the unincorporated area of the Clearwater Fire District.

CAPITAL IMPROVEMENT PROGRAM 2017 THROUGH 2022

FIRE PROTECTION

Project # / Project Name	Funding Source	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	Total
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91236

Rescue Vehicle

L/P - General Fund		240,000	240,000		240,000	240,000	240,000	1,200,000
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This project provides for the scheduled replacement of Fire/EMS first response vehicles. Clearwater Fire and Rescue provides EMS services on behalf of Pinellas County and the current contract allows for replacing five (5) rescue units after a minimum service life of five years.

Annual Operating Costs: Annual debt service expenditures to be funded by the General Fund.

91257

Auto External Defibrillator Program

General Fund		20,500	20,500	20,500	21,320	22,170	23,060	128,050
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The Department oversees fifty-four (54) biphasic Lifepak AED devices currently in key City facilities such as City Hall, MSB, Libraries, Police, Fire department facilities, and on vehicles and apparatus. ~~Thirteen (13) units will be replaced in FY 2016 and~~ Eight (8) units will be replaced each year thereafter. Funding for replacement is partially reimbursed by the County since the equipment also serves the unincorporated area of the Clearwater Fire District.

91259

Radio Replacements

L/P - General Fund			1,155,000					1,155,000
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Pinellas County Communications has adopted the APCO (International Association of Public Safety Communicators) Project 25 communication standards. This project includes funding in FY 2017/18 for the replacement of **165** radios when the current technology reaches its end of serviceable life. Funding will be partially reimbursed by Pinellas County, as the equipment will help serve any unincorporated resident of the Clearwater Fire District.

91260

Thermal Imaging Cameras (TIC)

General Fund		26,030	27,070	28,150	29,280	30,450	31,670	172,650
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This project will provide funding for the replacement of two (2) thermal imaging cameras annually. The department currently uses a number of these units for various fire ground tasks. The most common of these tasks are search and rescue, firefighting and overhaul. The current units are used daily and have proven to be a valuable tool to our department. These units will enhance the service provided to the community and enhance the safety of our firefighters. Funding for replacement is partially reimbursed by the County since the equipment also serves the unincorporated area of the Clearwater Fire District.

91261

Personal Protective Equipment

General Fund		199,040	207,000	215,280	223,890	232,850	242,160	1,320,220
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This project provides funding for the complete outfitting of all personnel with the new Personal Protective Equipment (PPE). This project also provides for the National Fire Protection Association (NFPA) 1852 compliance and generates a revolving replacement schedule for the replacement of PPE that has reached its 5-year life expectancy. The Department has 210 sets of PPE gear and would replace 42 sets in an average year. An additional 16 sets are budgeted to replace unrepairable gear damaged during fires. This PPE provides a high degree of protection for our firefighters along with providing many safety features that could assist members in case of an emergency at an incident. The excellent identification that is incorporated in this PPE also assists Incident Commanders with accountability and safety. Funding for replacement is partially reimbursed by the County since the equipment also serves the unincorporated area of the Clearwater Fire District.

CAPITAL IMPROVEMENT PROGRAM 2017 THROUGH 2022

FIRE PROTECTION

Project # / Project Name	Funding Source	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	Total
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91263

Extrication Tools

General Fund	56,000				65,000			121,000
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This project will provide funding for the upgrade and additional vehicle extrication equipment package that will replace existing units and upgrade equipment to current National Fire Protection Agency (NFPA) recommendations. Funding will be partially reimbursed by the County, as the equipment will help serve any unincorporated residents of the Clearwater Fire District.

91264

Fire Hose Replacement

General Fund	41,790	43,040	44,330	45,660	47,030	48,440		270,290
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This project provides funding to purchase replacement fire hoses. Funding will be partially reimbursed by the County, as the equipment will help serve any unincorporated residents of the Clearwater Fire District.

91269

Clearwater Beach Fire Station

Penny III	3,905,560							3,905,560
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This project will provide funding for the renovation/reconstruction of the existing Clearwater Station #46. This facility will be approximately 53 years old at the time of planned renovation/reconstruction. The facility was not constructed to accommodate a diverse workforce, and the technological changes that have occurred since its construction in 1964. The current geographic location of the station continues to serve the community.

912xx

Old Fire Station 45 Demolition

General Fund	100,000							100,000
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This project will provide funding for the demolition of the "Old" Clearwater Fire Station #45. The station has been vacated and the site will be prepared for other usage.

912xx

Fire Boat

Penny III	650,000							650,000
L/P - General Fund	343,000	68,000	68,000	68,000	68,000	68,000	68,000	68,000

This project will provide funding for the replacement of the department's two fire boats, Marine 44 in FY 2017, and Marine 49 in 2020. Marine 44 was purchased in 2008 and Marine 49 was acquired from another city department in 2010. Funding will be partially reimbursed by the County, as the equipment will help serve any unincorporated residents of the Clearwater Fire District.

Annual Operating Costs: Annual debt service expenditures to be funded by the General Fund.

912xx

Lakeview Fire Station

Penny III		400,000	3,798,460					4,198,460
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This project will provide funding for the renovation/reconstruction of the existing Clearwater Station #47. This facility will be approximately 45 years old at the time of planned renovation/reconstruction. The facility was not constructed to accommodate a diverse workforce, and the technological changes that have occurred since its construction in 1974. The current geographic location of the station continues to serve the community.

CAPITAL IMPROVEMENT PROGRAM 2017 THROUGH 2022

FIRE PROTECTION

Project # / Project Name	Funding Source	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	Total
912xx								
Ladder Truck Replacement								
	Penny III		1,155,820					1,155,820
	L/P - General Fund		1,155,820			1,592,800		1,592,800

This project will provide funding for the purchase and equipping of a replacement aerial unit for one of the three (3) existing 2006 Pierce Aerial vehicles in FY 2017/18 and a second 2006 unit in FY 2020/21. Funding will be partially reimbursed by the County, as the equipment will help serve any unincorporated residents of the Clearwater Fire District.

Annual Operating Costs: Annual debt service expenditures to be funded by the General Fund.

Total Fire Protection:	5,264,920	3,275,470	4,778,060	1,391,340	2,195,710	1,340,500	18,246,000
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CAPITAL IMPROVEMENT PROGRAM 2017 THROUGH 2022

MAJOR STREET MAINTENANCE

This section includes all major street maintenance projects for the City. Projects in this section are normally funded with Local Option Fuel Tax and/or Road Millage. As defined by Florida Statutes, Local Option Fuel Tax proceeds can be used for roadway and right-of-way maintenance, as well as bridge maintenance and operations. Road Millage revenues are established each year by Council policy and must be used to maintain the City's sidewalks and streets. Sidewalks are maintained to comply with American with Disabilities Act (ADA) requirements, to provide new sidewalks where requested and to repair and replace existing sidewalks on an as-needed basis. The goal of the street maintenance program is to maintain an overall roadway network Pavement Condition Index (PCI) of 70 for city maintained streets.

Projects in the Major Street Maintenance section of the six-year plan support the City of Clearwater's Vision and the Strategic Direction to "Facilitate Development of the Economy" and to "Provide Cost Effective Municipal Services and Infrastructure" through the following related strategic actions:



Increase Economic Opportunity

- Continue building a business friendly environment.



Develop and Promote our Brand

- Engage neighborhoods and the business community to create our economic identity and communicate that identity effectively.
- Ensure that our residents and visitors are familiar with the whole offering of community amenities.



Quality

- Proactively maintain and reinvest in our infrastructure.



Financial Responsibility

- Set priorities and spend money aligned with the Strategic Direction.



Safety

- Reinforce standing as a safe community, especially with visitors.

Project # / Project Name	Funding Source	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	Total
92274								
Bridge Maintenance & Improvements								
	Fuel Tax	1,175,000	1,186,750	1,186,750	1,186,750	1,186,750	1,186,750	7,108,750
	T.B.D.		1,186,750	1,186,750	1,186,750	1,319,750		-
	Penny III	133,000	133,000	133,000	137,000			536,000

This project provides for a continuous, annual maintenance program to keep the City's bridges inspected and in good repair as well as providing for the complete replacement of bridges as necessary.

Comprehensive Plan Objective: (B.2.1) Roadway improvements to obtain desired Levels of Service must be included in City capital budgets. The City shall actively participate, on a continuing basis, with both the staff and elected official support, in the preparation, adoption and implementation of transportation plans and expenditure programs of the M.P.O., P.S.T.A., Board of County Commissioners, and the F.D.O.T.

CAPITAL IMPROVEMENT PROGRAM 2017 THROUGH 2022

MAJOR STREET MAINTENANCE

Project # / Project Name	Funding Source	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	Total
92276								
Traffic Calming Program								
	Fuel Tax	25,000	150,000	150,000	150,000	150,000	150,000	775,000
	Multi-Modal Impact	150,000						150,000
	T.B.D.		150,000	150,000	150,000	150,000		-
	Penny III	170,000	170,000	170,000	170,000			680,000

This project is to promote traffic calming within Clearwater neighborhoods and establishment of a methodology for implementation. Traffic calming serves to reduce speeding and deter cut-through traffic, resulting in safe neighborhoods for pedestrians and vehicular traffic. These projects provide comprehensive neighborhood solutions using various traffic calming elements as deemed necessary for the particular location. Neighborhood involvement from the beginning is crucial to the success of traffic calming projects. City staff is to implement in succeeding years through capital programming. Specific projects in FY 2016/17 will include the start of Greenlea Otten, and completion of Wood Valley.

Comprehensive Plan Objective: (A.6.5.2) On an ongoing basis, the City shall explore traffic calming techniques in the effort to improve safety and promote a livable environment within the City's residential and tourist areas.

92277

Streets & Sidewalks

		2,175,420	2,175,420	2,175,420	2,175,420	2,175,420		
	Road Millage	2,015,100	2,015,100	2,015,100	2,015,100	2,015,100	2,175,420	13,052,520

This project provides continuous maintenance for deterioration prevention of City streets and sidewalks. Various street maintenance methods are employed, however the most common maintenance technique is milling and overlaying. Work on streets include curb repair, replacement and striping. The project also provides for the maintenance, repair and construction of sidewalks on a continuous, as needed basis.

Comprehensive Plan Objective: (B.2.1) Roadway improvements to obtain desired Levels of Service must be included in City capital budgets. The City shall actively participate, on a continuing basis, with both the staff and elected official support, in the preparation, adoption and implementation of transportation plans and expenditure programs of the M.P.O., P.S.T.A., Board of County Commissioners, and the F.D.O.T.

Total Major Street Maintenance:		3,828,420	3,815,170	3,815,170	3,819,170	3,512,170	3,512,170	22,302,270
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CAPITAL IMPROVEMENT PROGRAM 2017 THROUGH 2022

SIDEWALKS

This section includes all new sidewalk construction projects. These projects are traditionally funded Road Millage or Penny for Pinellas revenue.

Projects in the Sidewalks section of the six-year plan support the City of Clearwater's Vision and the Strategic Direction to "Facilitate Development of the Economy" and to "Provide Cost Effective Municipal Services and Infrastructure" through the following related strategic actions:



Increase Economic Opportunity

- Continue building a business friendly environment.



Develop and Promote our Brand

- Engage neighborhoods and the business community to create our economic identity and communicate that identity effectively.
- Ensure that our residents and visitors are familiar with the whole offering of community amenities.



Quality

- Proactively maintain and reinvest in our infrastructure.



Financial Responsibility

- Set priorities and spend money aligned with the Strategic Direction.



Safety

- Reinforce standing as a safe community, especially with visitors.

Project # / Project Name	Funding Source	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	Total
92339								
New Sidewalk Construction								
	Penny III	472,000	472,000	472,000	473,250			1,889,250
	T.B.D.					473,250		

This project provides for construction of new sidewalks and ADA Upgrades throughout the City. Locations will be prioritized from the City streets, which are identified in the City Bicycle and Pedestrian Master Plan and as requested by residents.

Comprehensive Plan Objective: (A.6.8.5) Provide easy access to residential, commercial and recreational areas by providing direct routes such as trails and continuous sidewalks between destinations, in order to minimize potential conflicts between pedestrians and motor vehicles.

Total Sidewalk:	472,000	472,000	472,000	473,250	-	-	1,889,250
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CAPITAL IMPROVEMENT PROGRAM 2017 THROUGH 2022

INTERSECTIONS

This section includes improvements to intersections as well as new signal installation and signal renovation. These projects are funded with Multi-Modal Impact Fees, Road Millage and Local Option Fuel Tax. The Local Option Fuel Tax funding in the Signal Renovation project is used in conjunction with major intersection improvements and road widening projects. The Multi-Modal Impact Fee revenue is required to be used for capital improvements and the expansion of transportation facilities. Local Option Fuel Tax proceeds can be used for roadway and right-of-way maintenance.

Projects in the Intersection section of the six-year plan support the City of Clearwater's Vision and the Strategic Direction to "Provide Cost Effective Municipal Services and Infrastructure" through the following related strategic actions:



Quality

- Proactively maintain and reinvest in our infrastructure.



Financial Responsibility

- Set priorities and spend money aligned with the Strategic Direction.



Safety

- Reinforce standing as a safe community, especially with visitors.

Project # / Project Name	Funding Source	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	Total
92559								
City-Wide Intersection Improvements								
	T.B.D.		46,990	30,410	30,400	30,390		-
	Fuel Tax	50,000	1,990					51,990
	Road Millage		45,000	30,410	30,400	30,390	30,390	166,590

The project provides intersection improvements of a minor nature to facilitate traffic flow, such as radii, right turning lanes, and minor channelization, which often accompany the new signalization of an intersection. May also include the installation of speed humps and/or tables **and signage**.

Comprehensive Plan Objective: (B.2.1) Roadway improvements to obtain desired Levels of Service must be included in City capital budgets. The City shall actively participate, on a continuing basis, with both the staff and elected official support, in the preparation, adoption and implementation of transportation plans and expenditure programs of the M.P.O., P.S.T.A., Board of County Commissioners, and the F.D.O.T.

CAPITAL IMPROVEMENT PROGRAM 2017 THROUGH 2022

INTERSECTIONS

Project # / Project Name	Funding Source	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	Total
92560								
Signal Renovation		300,000						
	Fuel Tax	100,000	200,000	100,000	100,000	100,000	100,000	900,000
	T.B.D.		100,000	100,000	100,000	100,000		-

Renovation of substandard signalized intersections, **software and communicating infrastructure** as required to meet the standards set by the national and State of Florida mandates to increase safety and reduce liability. This project also provides money to support the costs of relocating traffic signal equipment due to road widening projects or intersection improvement projects where the cost of such relocation cannot be included in the cost of that project.

Comprehensive Plan Objective: (H.2.2) The City shall adopt the Florida Department of Transportation level of service standards for State primary and secondary arterials as they be modified by additional service designations approved by F.D.O.T. and shall use intergovernmental coordination agreements to secure maximum City control over access and management of roads in Clearwater. Clearwater intends that these standards be recognized as the minimum acceptable standards for State arterial roads, and should serve as a guideline for reviewing development applications. (B.2.1) Roadway improvements to obtain desired Levels of Service must be included in City capital budgets. The City shall actively participate, on a continuing basis, with both the staff and elected official support, in the preparation, adoption and implementation of transportation plans and expenditure programs of the M.P.O., P.S.T.A., Board of County Commissioners, and the F.D.O.T.

92561								
New Signal Installations								
	Multi-Modal Impact	40,000	40,000	40,000	40,000	40,000	40,000	240,000

The project provides for new traffic signals installed at previously unsignalized intersections that meet traffic signal warrants and / or replacement of span wire with mast arms and/or installation of RRFB's (Rectangular Rapid Flashing Beacons) or other pedestrian flashers.

Comprehensive Plan Objective: (H.2.2) The City shall adopt the Florida Department of Transportation level of service standards for State primary and secondary arterials as they be modified by additional service designations approved by F.D.O.T. and shall use intergovernmental coordination agreements to secure maximum City control over access and management of roads in Clearwater. Clearwater intends that these standards be recognized as the minimum acceptable standards for State arterial roads, and should serve as a guideline for reviewing development applications. (B.2.1) Roadway improvements to obtain desired levels of service must be included in City capital budgets.

92562								
Intersection Improvements								
	Fuel Tax	100,000	45,000	30,410	30,400	30,390	30,390	266,590
	Multi-Modal Impact		100,000	100,000	100,000	100,000	100,000	500,000
				14,590	14,600	14,610		
	Road Millage	45,000	45,000	45,000	45,000	45,000	14,610	103,410

These are intersection improvements of a relatively major nature to facilitate traffic flow by increasing the capacity of the intersection. Specific projects in FY ~~2015/16~~ **2016/17** may include the intersection at Fort Harrison and Lakeview.

Comprehensive Plan Objective: (B.2.1) Roadway improvements to obtain desired levels of service must be included in City capital budgets. The City shall actively participate, on a continuing basis, with both the staff and elected official support, in the preparation, adoption and implementation of transportation plans and expenditure programs of the M.P.O., P.S.T.A., Board of County Commissioners, and the F.D.O.T.

Total Intersections:		535,000	431,990	315,410	315,400	315,390	315,390	2,228,580
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CAPITAL IMPROVEMENT PROGRAM 2017 THROUGH 2022

PARKING

The Parking section includes projects for the maintenance of the City owned parking garages, as well as City owned parking lots. These projects are usually funded with Parking Fund revenue. Also included in this section would be any new Parking Garages. These types of projects would traditionally be funded with Parking Fund revenues and/or a Parking Bond Issue.

Projects in the Parking section of the six-year plan support the City of Clearwater's Vision and the Strategic Direction to "Facilitate Development of the Economy" and to "Provide Cost Effective Municipal Services and Infrastructure" through the following related strategic actions:



Diversify the Economic Base

- Develop downtown and US 19 N.
- Maintain tourism commitment, including sports tourism.



Increase Economic Opportunity

- Continue building a business friendly environment.



Develop and Promote our Brand

- Engage neighborhoods and the business community to create our economic identity and communicate that identity effectively.
- Ensure that our residents and visitors are familiar with the whole offering of community amenities.



Quality

- Proactively maintain and reinvest in our infrastructure.



Financial Responsibility

- Set priorities and spend money aligned with the Strategic Direction.



Safety

- Reinforce standing as a safe community, especially with visitors.

Project # / Project Name	Funding Source	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	Total
92652								
Parking Lot Resurfacing								
	Parking Fund	61,000	50,000	50,000	50,000	50,000	50,000	311,000

The project provides for the resurfacing of various City Parking System lots as determined necessary by the Engineering department.

92654								
Parking Lot Improvements								
		250,000	250,000					
	Parking Fund	150,000	150,000	150,000	150,000	150,000	150,000	1,100,000

The project provides for interior improvements, both functional and aesthetic, to all parking system facilities. Parking facility locations will begin with the beach lots and expand to include all parking system facilities and on-street parking. Improvements include items such as brick pavers, parking meters, pay stations, parking revenue control equipment and sign upgrades. Also included is the construction of temporary lots, as needed.

CAPITAL IMPROVEMENT PROGRAM 2017 THROUGH 2022

PARKING

Project # / Project Name	Funding Source	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	Total
92656								
Pelican Walk Parking Garage								
	Parking Fund							-
	T.B.D.	9,300,000						-

This project provides funding for 450 public parking spaces inside of Pelican Walk Parking Garage on Clearwater Beach.

Comprehensive Plan Objective: (A.6.6) Tourism is a substantial element of the City's economic base and as such the City shall continue to support maintenance and enhancement of this important economic sector.

Annual Operating Costs: Annual costs include personal services for three (3) F.T.E.'s in the amount of \$119,350 and other operating expenses for insurance, equipment repair, utilities, etc. in the amount of \$238,700.

92657								
Parking Facilities								
		300,000	300,000					
	Parking Fund	179,500	181,000	182,500	184,000	184,000	184,000	1,334,500

This project provides for funding maintenance, repair and any safety concerns for all current and future parking facilities. This project will also fund research and studies of future parking facilities.

Comprehensive Plan Objective: (A.6.6) Tourism is a substantial element of the City's economic base and as such the City shall continue to support maintenance and enhancement of this important economic sector.

926xx								
Downtown Parking Garage								
	T.B.D.	9,792,000	9,792,000					9,792,000

This project provides for the construction of a five level, 567 700 space, parking garage downtown (exact location TBD) to serve the proposed Clearwater Marine Aquarium new City Hall, general public and other downtown businesses.

Comprehensive Plan Objective: (A.6.6) Tourism is a substantial element of the City's economic base and as such the City shall continue to support maintenance and enhancement of this important economic sector. (A.6.1.7) Downtown Clearwater is designated as a Regional Activity Center suitable for increased threshold intensity for development consistent with the boundaries of the Central Business District as identified by the Tampa Bay Regional Planning Council's Strategic Regional Policy Plan and as indicated in the Clearwater Downtown Redevelopment Plan approved in 2004. (A.6.1.8) The City shall continue to support and implement approved community redevelopment area plans, such as the Clearwater Downtown Redevelopment Plan adopted in 2004 and Beach By Design adopted in 2001.

Annual Operating Costs: Annual costs include personal services for three (3) F.T.E.'s in the amount of \$100,000 and other operating expenses for insurance, equipment repair, utilities, etc. in the amount of \$400,000.

Total Parking:		611,000	10,392,000	382,500	384,000	384,000	384,000	12,537,500
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CAPITAL IMPROVEMENT PROGRAM 2017 THROUGH 2022

MISCELLANEOUS ENGINEERING

This section includes miscellaneous engineering type of projects that are related to the Engineering function. The smaller projects are typically either funded with General Fund revenue or Lease Purchase dollars if the project is equipment or vehicles. Projects in this section could also include major construction projects that don't easily fit in another category, i.e., the replacement of the Memorial Causeway Bridge, when active, was included in this section. The Downtown Intermodal Facility project is now included in this section to be funded in the later years of this plan. The larger construction projects may be funded from a variety of sources including Penny for Pinellas proceeds.

Projects in the Miscellaneous Engineering section of the six-year plan support the City of Clearwater's Vision and the Strategic Direction to "Facilitate Development of the Economy" and to "Provide Cost Effective Municipal Services and Infrastructure" through the following related strategic actions:



Diversify the Economic Base

- Develop downtown and US 19 N.
- Maintain tourism commitment, including sports tourism.



Increase Economic Opportunity

- Continue building a business friendly environment.
- Recognize the value of transit oriented development.



Develop and Promote our Brand

- Engage neighborhoods and the business community to create our economic identity and communicate that identity effectively.
- Ensure that our residents and visitors are familiar with the whole offering of community amenities.



Efficiency

- Access public-private organizations and resources when appropriate.



Quality

- Proactively maintain and reinvest in our infrastructure.



Financial Responsibility

- Set priorities and spend money aligned with the Strategic Direction.



Safety

- Reinforce standing as a safe community, especially with visitors.

Project # / Project Name	Funding Source	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	Total
92839								
Downtown Intermodal Facility								
	Penny III				2,425,000			2,425,000

This project would provide for the construction of a new Intermodal Terminal in downtown Clearwater which would allow the opportunity for growth and expansion of public transit, including Bus Rapid Transit (BRT) service to Clearwater Beach. This facility could provide for a variety of travel modes including: bike, pedestrian, taxi, charter bus, local bus and premium bus/BRT modes. A new terminal is consistent with the downtown redevelopment concepts and the Long-range Transportation Plan for Fixed Guideway/Light Rail Service. Penny III funding has been reduced \$3,000,000 and the project funding moved out to fiscal year 2019/20.

Comprehensive Plan Policy: (B.4.3.2) Where appropriate, the City shall support the placement and / or improvements of the local transit service terminal in the downtown.

CAPITAL IMPROVEMENT PROGRAM 2017 THROUGH 2022

MISCELLANEOUS ENGINEERING

Project # / Project Name	Funding Source	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	Total
92841								
Miscellaneous Engineering								
	General Fund	35,000	35,000	35,000	35,000	35,000	35,000	210,000

Establishes a project to provide funding for miscellaneous contractual services related to new road construction, public transit facilities, storm drainage, rights-of way, sidewalks, drainage structures, signal installation, or landscaping including unplanned requests by other departments.

92842								
U.S. 19 Wayfinding Project								
	Special Program Fund	500,000						500,000

This project provides for the restructure and re-focus development in the U.S. 19 corridor utilizing "Wayfinding Signage" to brand and promote key activity center locations and to facilitate access in the U.S. 19 Corridor.

Comprehensive Plan Objective: (A.5) The City of Clearwater shall identify and utilize a citywide design structure comprised of a hierarchy of places and linkages. The citywide design structure will serve as a guide to development and land use decisions while protecting those elements that make the City uniquely Clearwater. This is further supported by establishment of a hierarchy of places as called for in policies A.5.1.1 through A.5.1.8.

928xx								
Survey Equipment Replacement								
	General Fund	65,000	6,500	6,500	6,500	6,500	6,500	97,500
	Stormwater Fund	35,000	3,500	3,500	3,500	3,500	3,500	52,500

This project provides for the replacement of two (2) Leica Survey Total Stations and two (2) Leica Global Positioning Systems (G.P.S.) stations. The existing units are 15 years old and do not have the ability to process some of the newer software. Also they have been in for repair on a more frequent basis and it is no longer cost effective to maintain this older equipment.

Total Miscellaneous Engineering:		635,000	45,000	45,000	2,470,000	45,000	45,000	3,285,000
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CAPITAL IMPROVEMENT PROGRAM 2017 THROUGH 2022

PARKS DEVELOPMENT

Projects in this section include all the projects that support the Parks & Recreation function, excluding land acquisition.

Many of these projects are maintenance projects that provide the necessary funding to maintain our parks, and our park facilities, in good condition. These maintenance projects are typically funded with General Fund revenue. Equipment and vehicle projects in this section would be funded with Lease Purchase dollars. The major construction of new Parks & Recreation facilities or major renovation of existing Parks & Recreation facilities have been funded with Penny for Pinellas proceeds, grants, donations and recreation facility impact fees.

Also, included in this section is a project for “Special Events Infrastructure” (funded with Special Event Fund revenue).

Projects in the Parks Development section of the six-year plan support the City of Clearwater's Vision and the Strategic Direction to "Facilitate Development of the Economy" and to "Provide Cost Effective Municipal Services and Infrastructure" through the following related strategic actions:



Diversify the Economic Base

- Maintain tourism commitment, including sports tourism.



Increase Economic Opportunity

- Continue building a business friendly environment.



Develop and Promote our Brand

- Engage neighborhoods and the business community to create our economic identity and communicate that identity effectively.
- Ensure that our residents and visitors are familiar with the whole offering of community amenities.



Quality

- Proactively maintain and reinvest in our infrastructure.



Financial Responsibility

- Set priorities and spend money aligned with the Strategic Direction.



Safety

- Reinforce standing as a safe community, especially with visitors.

Project # / Project Name	Funding Source	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	Total
93203								
Carpenter Field Infrastructure Repairs & Improvements								
			40,000	50,000	50,000	60,000		
	General Fund	30,000	30,000	40,000	40,000	50,000	60,000	290,000

This project provides for the phased repairs and improvements needed at the Carpenter Field Complex, including fence replacement, field renovations, building repairs, parking lot restructuring, entryway improvements, etc. This project will allow for the Carpenter Complex to continue to be maintained in a major league professional manner.

Comprehensive Plan Objective: (I.1.1.5.2) The repair, remodeling, renovation or replacement of obsolete or worn out facilities that contribute to achieving or maintaining standards for levels of service.

CAPITAL IMPROVEMENT PROGRAM 2017 THROUGH 2022

PARKS DEVELOPMENT

Project # / Project Name	Funding Source	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	Total
93205								
Brighthouse Field Infrastructure Repairs / Improvements								
		500,000	1,210,000					
	General Fund	150,000	150,000	150,000	150,000	150,000	150,000	2,310,000
	T.B.D.					6,250,000	5,770,000	12,020,000

This project provides for the phased repairs and improvements needed at the Brighthouse Field, according to the Joint Project Agreement (JPA) between the City of Clearwater and the Phillies. This project will allow for the Brighthouse Field to be maintained in a manner to meet current major league professional standards. The stadium is reaching an age where major maintenance renovations are needed, including painting steel infrastructure, air conditioner replacements, roofing, painting exterior of stadium etc. A maintenance and repair master plan for Brighthouse is being prepared in 2014/2015 and will be used to develop separate CIP projects to address these larger renovations. A Capital Improvement (Reserve) Study was completed in 2015 in order to address the major capital repairs and renovations for the next 20 years. This project reflects the recommendations of the study. Work scheduled for fiscal year 2016/17 includes air conditioner replacements, plumbing system repairs, painting and parking lot resurfacing.

Comprehensive Plan Objective: (I.1.1.5.2) The repair, remodeling, renovation or replacement of obsolete or worn out facilities that contribute to achieving or maintaining standards for levels of service.

93244

Parks and Beautification Truck, Trailer and Club Car

L/P - General Fund	57,000	57,000
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This project provides for a Ford F-350 Dump truck, trailer and club car utility vehicle to support new staff needed to maintain new properties and responsibilities in the Parks maintenance section of the Parks and Recreation Department. Responsibilities in the North Maintenance team have grown to a point where an additional maintenance team is needed to meet the minimum maintenance requirements that have been added to the North Maintenance team. These vehicles are attached to a new position and if position not approved, vehicles are not required. An additional position will be requested in fiscal year 2017/18 to complete the team.

Annual Operating Costs: Other operating expenditures to be funded by the General Fund in the amount of \$47,400 per year to cover an additional FTE, Debt Service costs and supplies needed to maintain the vehicles.

Comprehensive Plan Objective: (I.1.1.5.2) The repair, remodeling, renovation or replacement of obsolete or worn out facilities that contribute to achieving or maintaining standards for levels of service.

93247

Fitness Equipment Purchase & Replacement

General Fund	30,000	50,000	50,000	30,000	30,000	50,000	240,000
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This project provides for the phased replacement of old, worn out and over used fitness equipment and new pieces at the City's five (5) fitness centers. Cardio equipment is scheduled for replacement at Clearwater Beach Recreation Center, Long Center and Ross Norton Recreation Center in fiscal year 2016/17.

Comprehensive Plan Objective: (G.1.1) The City shall ensure that parks, open space, trails and recreation facilities are efficiently and adequately maintained for all segments and districts of the population according to the level of service standards established for the City. (I.1.1.5.2) A repair, remodeling, renovation or replacement of obsolete or worn out facilities that contribute to achieving or maintaining standards of levels of service.

CAPITAL IMPROVEMENT PROGRAM 2017 THROUGH 2022

PARKS DEVELOPMENT

Project # / Project Name	Funding Source	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	Total
93251								
Morningside Recreation Center Replacement								
		2,830,000						
	Penny III	2,580,000						2,830,000

This project provides for the construction of a new recreation center at the Morningside Recreation Complex **as well as replacing the swimming pool filtration and pumping systems at the Morningside pool.** The new center will replace an old renovated bar and restaurant that was used as a recreation center for many years prior to its removal in 2010. The remainder of the park was previously renovated in 2010. The recreation center is proposed to be approximately 22,000 square feet and provide a variety of recreation program spaces and programs similar to the Countryside Recreation Complex. Design for the Center will take place beginning in fiscal year 2015/2016 from existing funds so that construction can begin in fiscal year 2016/2017. **Pool renovations will be performed prior to beginning construction of the recreation center.**

Comprehensive Plan Objective: (I.1.1.5.2) The repair, remodeling, renovation or replacement of obsolete or worn out facilities that contribute to achieving or maintaining standards for levels of service.

93271								
Swimming Pool Renovations and Repairs								
		150,000	150,000	150,000				
	General Fund	100,000	100,000	100,000	150,000	150,000	150,000	900,000

This project will provide for the renovation and enhancement of the various pools in the City, for facility improvements, leisure pool enhancements such as slides, activity pools and long-term maintenance such as marcing and repair of gutters, tile and decking. **Replacement of the filtration system is needed at the Morningside pool in fiscal year 2016/17. The existing filtration is over fifty years old and needs to be upgraded to current standards. Refurbishing play structures at North Greenwood and Ross Norton are also planned.**

Comprehensive Plan Objective: (I.1.1.5.2) The repair, remodeling, renovation or replacement of obsolete or worn out facilities that contribute to achieving or maintaining standards for levels of service.

93272								
Bicycle Paths-Bridges								
	Penny III		750,000	750,000				1,500,000
	Grant							-

This project provides for the construction of recreation trails throughout the city for walking, jogging, inline skating, bicycling and equestrian uses. May include but not limited to projects such as segments of the Ream Wilson Trail, Bayshore Drive Trail, Courtney Campbell Causeway Trail, and trails within park boundaries. ~~Funding for 2015/16 will be used to improve a portion of the Ream Wilson Trail between the southern boundary of N.E. Coachman Park and the Duke Energy Trail at Carpenter Field and replace a bridge on the trail north of Carpenter field.~~

Comprehensive Plan Objective: (G.1.3) Continue to increase the supply of core system parkland in areas needing additional neighborhood parks. (G.1.3.4) Address the varying needs of the City's diverse population when creating and implementing parks and recreation plans, with special attention to the needs of those who may have significantly limited recreational alternatives.

CAPITAL IMPROVEMENT PROGRAM 2017 THROUGH 2022

PARKS DEVELOPMENT

Project # / Project Name	Funding Source	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	Total
93278								
Long Center Infrastructure Repairs								
		1,032,600	150,000	150,000	150,000	150,000		
	General Fund	100,000	100,000	100,000	100,000	100,000	150,000	1,782,600

This project will provide for the replacement and repairs of various capital items at the Long Center. This capital project replaces the annual sinking fund included in the past Long Center agreement with the City. Some of the infrastructure items that will need to be repaired or replaced include furnishings, equipment, pool, parking lot, driveway, ball field, etc. **Projects for fiscal year 2016/17 include the complete renovations of the pool shell, tile work, decking around the pool, new drainage and gutter system for the therapeutic pool, new diving boards, relighting the gymnasium and minor repairs to the parking lot.**

Comprehensive Plan Objective: (I.1.1.5.2) The repair, remodeling, renovation or replacement of obsolete or worn out facilities that contribute to achieving or maintaining standards for levels of service.

93286								
Parking Lot/Bicycle Path Resurfacing & Improvements								
		75,000	75,000	75,000	75,000	75,000		
	General Fund	60,000	60,000	60,000	70,000	100,000	75,000	450,000

This project includes regularly resurfacing of parking lots and bicycle paths to prevent deterioration that are considered unsafe for public use and may include minor improvements to those parking lots and bicycle paths being resurfaced.

Comprehensive Plan Objective: (I.1.1.5.2) The repair, remodeling, renovation or replacement of obsolete or worn out facilities that contribute to achieving or maintaining standards of levels of service.

93602								
Special Events Equipment Repairs & Replacement								
	Sp Events Revenue	30,000	30,000	30,000	30,000	30,000	30,000	180,000

This project provides for the purchase, repair and replacement of such items as sound equipment, chairs, tables, tents, etc. used by the Special Events Division for special events, grand openings, dedications, celebrations, etc. The equipment used by this Division wears out from heavy use.

Comprehensive Plan Objective: (I.1.1.5.2) The repair, remodeling, renovation or replacement of obsolete or worn out facilities that contribute to achieving or maintaining standards for levels of service.

93604								
Boardwalks & Docks Repair & Replacement								
		40,000	40,000	40,000	40,000	40,000		
	General Fund	50,000	50,000	50,000	50,000	50,000	40,000	240,000

This project provides funding for the repair and/or replacement of boardwalks, docks and viewing platforms in various parks and beach access points. There are over 48,000 square feet of wooden boardwalks, docks and viewing platforms throughout the City, including such parks as Moccasin Lake, Crest Lake and Ed Wright and areas such as Turner Street Dock, Magnolia Street Dock and wooden access boardwalks to Sand Key and Clearwater Beach. Replacement with recycled products will occur wherever possible. **In fiscal year 2016/17 no major dock and boardwalk bridge replacement will occur.**

Comprehensive Plan Objective: (I.1.1.5.2) The repair, remodeling, renovation or replacement of obsolete or worn out facilities that contribute to achieving or maintaining standards for levels of service.

CAPITAL IMPROVEMENT PROGRAM 2017 THROUGH 2022

PARKS DEVELOPMENT

Project # / Project Name	Funding Source	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	Total
93618								
Miscellaneous Parks & Recreation Contract Services								
	General Fund	30,000	30,000	30,000	30,000	30,000	30,000	180,000

This is a capital improvement project to provide professional services which include architects, engineers and other professional consultants so that preliminary work can be completed prior to committing additional resources for major capital projects. Without this preliminary work it would be difficult to get accurate estimates for Council approval or for grant applications.

Comprehensive Plan Objective: (I.1.1.5.2) A repair, remodeling, renovation or replacement of obsolete or worn out facilities that contribute to achieving or maintaining standards for levels of service. (I.1.1.5.3) New or expanded facilities that reduce or eliminate deficiencies in levels of service for existing demand.

93633

Pier 60 Park & Beachwalk Repairs and Improvements

		120,000	130,000	140,000	150,000	160,000		
General Fund		50,000	60,000	60,000	60,000	60,000	170,000	870,000

This project provides for phased repairs and improvements needed at Pier 60 Park and Beachwalk, including seating, wall repair, site furniture, grounds renovations, irrigation repairs, etc. This project will allow Pier 60 Park to continue to be maintained and accommodate Special Event functions in a professional manner while serving as a premier destination facility. It allows for annual renovations and repairs needed to keep the Pier 60 Park area as well as the entire Beach Walk area as an attractive inviting beach experience for citizens and visitors to Clearwater Beach. **Annual budget includes approximately \$70,000 per year to fund the restoration of the concrete every five years or as needed.**

Comprehensive Plan Objective: (G.1.1) The City shall ensure that parks, open spaces, trails and recreation facilities are efficiently and adequately maintained for all segments and districts of population according to the level of service standards established for the City. (I.1.1.5) New or expanded facilities that reduce or eliminate deficiencies in levels of service for existing demand.

93634

Concrete Sidewalk & Pad Repairs & Replacement

General Fund	50,000	50,000	50,000	60,000	60,000	60,000	330,000
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This project provides for the removal and replacement of damaged concrete sidewalks, curbs, and pads and courts in various parks around the City as well as provides for new sidewalks for safety and accessibility reasons.

Comprehensive Plan Objective: (G.1.1) The City shall ensure that parks, open space and recreation facilities are efficiently and adequately maintained for all segments and districts of the population according to the level of service standards established for the City.

93635

Park Amenity Purchase, Repair & Replacement

		140,000	140,000	100,000	100,000	100,000		
General Fund		80,000	80,000	80,000	80,000	80,000	100,000	680,000

This project provides for the purchase, repair and replacement of such items as park identification signs, rules signs, lighting, park benches, trash receptacles, water fountains, grills, basketball goals, soccer and football goals, bleacher systems, and the like, at various Parks & Recreation facilities and sites that have deteriorated. **In addition, scoreboards in need of replacement as they have exceeded their reached the end of their lifecycle.**

Comprehensive Plan Objective: (G.1.1) The City shall ensure that parks, open space and recreation facilities are efficiently and adequately maintained for all segments and districts of the population according to the level of service standards established for the City.

CAPITAL IMPROVEMENT PROGRAM 2017 THROUGH 2022

PARKS DEVELOPMENT

Project # / Project Name	Funding Source	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	Total
93636								
Tennis & Basketball Court Resurfacing								
		85,000						
	General Fund	47,500	200,000	200,000	200,000	200,000	200,000	1,085,000

This project provides for the scheduled resurfacing of tennis and basketball courts to prevent deterioration and also to ensure that the public can safely use. Due to the age of most of the courts (over 25 years) in fiscal year 2017/18 funding will increase to begin a program to rebuild the courts a minimum of three to four per year. **In order to meet the schedule additional funding is needed in fiscal year 2016/17 to repair basketball courts at Marymont and Montclair Park and resurface tennis courts at Country Hollow Park. Tennis courts at Martin Luther King Park need to be rebuilt or removed.**

Comprehensive Plan Objective: (G.1.1) The City shall ensure that parks, open space and recreation facilities are efficiently and adequately maintained for all segments and districts of the population according to the level of service standards established for the City.

93637								
Playground & Fitness Equipment Purchase & Replacement								
		150,000	150,000					
	General Fund	120,000	200,000	150,000	150,000	150,000	150,000	900,000

This project provides replacement of playground equipment and the purchase of new equipment at the City's playgrounds that are considered unsafe for public use. Included in this project is the appropriate support items such as safety resilient surfacing, landscaping, benches, shade shelters and fencing. This project also includes phased replacement of fitness court equipment. As equipment is added and/or replaced, it is evaluated to assure it meets ADA requirements. **Nine (9) of the cities twenty seven (27) playgrounds have a rating of fair to poor with most being 16 to 20 years old or older. Playgrounds under consideration to be replaced or removed in fiscal year 2016/17 include Northwood Park, Wood Valley Park, Soule Road Park, Charles Park and Brighthouse Playground.**

Comprehensive Plan Objective: (G.1.1) The City shall ensure that parks, open space and recreation facilities are efficiently and adequately maintained for all segments and districts of the population according to the level of service standards established for the City.

93638								
Fencing Replacement Program								
	General Fund	80,000	85,000	100,000	100,000	100,000	100,000	565,000

This project includes phased replacement of old, worn out and rusted fencing that is considered unsafe to the public at the various recreation sites and or purchase of new fencing needed to protect the public. The largest amount of fencing to be replaced on an annual basis exists at the fifty (50) ball fields, which includes backstops and dugout fencing. Fencing is replaced as needs arise, and replacements comply with all current code requirements.

Comprehensive Plan Objective: (I.1.1.5.2) The repair, remodeling, renovation or replacement of obsolete or worn out facilities that contribute to achieving or maintaining standards for levels of service.

CAPITAL IMPROVEMENT PROGRAM 2017 THROUGH 2022

PARKS DEVELOPMENT

Project # / Project Name	Funding Source	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	Total
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93648

Moccasin Lake Park Master Plan Renovations

Penny III		-
Grants		-

This project provides for renovations to Moccasin Lake Park in order to comply with the Master Plan for the Park and is in line with the major goals and objectives of the park. This park is over 32 years old and while it has grown in its programs and services to the community some of the infrastructure has far outlived its useful life and in need of renovations or demolition. Based on the direction of the new master plan emphasis is being placed on preserving the natural elements of the park and education for the public. Several of the existing buildings and amenities will be removed while others will be renovated.

~~Comprehensive Plan Objective: (G.1.1) The City shall ensure that parks, open spaces, trails and recreation facilities are efficiently and adequately maintained for all segments and districts of population according to the level of service standards established for the City. (I.1.1.5.2) A repair, remodeling, renovation or replacement of obsolete or worn out facilities that contribute to achieving or maintaining standards for levels of service.~~

93650

Crest Lake Park Improvements

Penny III	850,000		750,000		1,600,000
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This project will provide for the design, public engagement process and permitting needed for the renovations at Crest Lake Park in fiscal year 2016/2017. Construction funding for the project will be addressed in future capital improvement budgets once a design and cost have been approved. **Staff has indicated where some of the possible funding could be allocated from existing Discretionary Sales Surtax (Penny Funds) for Neighborhood Parks.** Improvements to the park may include sidewalk/path improvements; park amenities for example water fountains, benches and bike rack; restrooms; additional parking and landscaping improvements.

Comprehensive Plan Objective: (I.1.1.5.2) A repair, remodeling, renovation or replacement of obsolete or worn out facilities that contribute to achieving or maintaining standards for levels of service. (I.1.1.5.3) New or expanded facilities that reduce or eliminate deficiencies in levels of service for existing demand.

93651

EC Moore 8 and 9 Renovations/Press Box

Penny III		-
Grant		-

This project will provide for the renovations to the restroom concession building at EC Moore Fields 8 and 9 by adding a second story which will provide a press box area and meeting room space. The first story will be renovated to include upgraded and improved office, restroom and concession area. This project will allow for the City to attract national tournaments to Clearwater and provide additional space to meet the growing needs of the softball youth groups. In addition, new stadium bleachers and other technological improvements will be made to the facility.

~~Comprehensive Plan Objective: (I.1.1.5.2) A repair, remodeling, renovation or replacement of obsolete or worn out facilities that contribute to achieving or maintaining standards for levels of service. (I.1.1.5.3) New or expanded facilities that reduce or eliminate deficiencies in levels of service for existing demand.~~

CAPITAL IMPROVEMENT PROGRAM 2017 THROUGH 2022

PARKS DEVELOPMENT

Project # / Project Name	Funding Source	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	Total
93652								
Countryside Plex Restroom/Concession/Storage								
	Donations	50,000						50,000
	Grant	100,000						100,000

This project provides for the construction of a new restroom/storage/concession building at the Countryside Sports Complex, similar to the building located at Countryside Community Park and Joe DiMaggio. The building will supply improved restrooms/concession and needed storage facility for all of the various activities held at this large complex. There are currently several small buildings which were constructed over twenty years ago that have been meeting this need however, they are inadequate and need to be replaced in an area that will be more accessible to all participants and visitors at the facility. Also, included in the building is a series of rooms that can be used for storage, meetings, and office areas as well as a fully functioning concession stand. The city will provide for minimal furnishing of the concession area as user groups will be responsible for operations of the concession areas. **Additional funding for this project is needed and being secure through grants, donations and Interlocal Agreements with Safety Harbor to complete all needed renovations including pressbox, bleachers, storage and parking.**

Comprehensive Plan Objective: (G.1.1) The City shall ensure that parks, open spaces, trails and recreation facilities are efficiently and adequately maintained for all segments and districts of population according to the level of service standards established for the City. (I.1.1.5.3) New or expanded facilities that reduce or eliminate deficiencies in levels of service for existing demand.

93653

Countryside Community Park Renovations

Penny III

-

This project provides for renovation to Countryside Community Park by refurbishing the existing outdoor basketball court and constructing an additional court to accommodate the growing need for basketball courts and to handle the larger demand for basketball leagues at Countryside Community Center. This center has only one indoor regulation court and one outdoor court.

Comprehensive Plan Objective: (I.1.1.5.2) A repair, remodeling, renovation or replacement of obsolete or worn out facilities that contribute to achieving or maintaining standards for levels of service. (I.1.1.5.3) New or expanded facilities that reduce or eliminate deficiencies in levels of service for existing demand.

93654

Recreation Centers Infrastructure Repairs

General Funds	75,000	175,000	75,000	75,000	100,000	150,000	650,000
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This project will provide for the replacement and repairs of various capital items at the various recreation centers in the City. Some of the infrastructure items that will need to be repaired or replace include furnishings, equipment, pool, parking lot, driveway, ball field, security systems, lighting, etc. Funds for 2015/16 **2016/17** may be used to replace **gymnasium partitions at North Greenwood and Ross Norton Recreation Center as well as replace countertops and cabinets at Countryside, Ross Norton and others.** lighting system in gym at Countryside, improve security systems at Ross Norton and North Greenwood Recreation Centers.

Comprehensive Plan Objective: (I.1.1.5.2) A repair, remodeling, renovation or replacement of obsolete or worn out facilities that contribute to achieving or maintaining standards for levels of service.

CAPITAL IMPROVEMENT PROGRAM 2017 THROUGH 2022

PARKS DEVELOPMENT

Project # / Project Name	Funding Source	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	Total
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93655

Joe DiMaggio Sports Complex Multipurpose Fields

Penny III

-

This project will provide for the first phase of construction of three (3) multipurpose fields including site work, sub-drains in fields, irrigation, lighting and spectator areas. The first phase will address construction of one new field located north of the existing football field and hopefully a portion if not all of two new fields on the existing parking lot adjacent to Drew Street. Phase II will be the completion of the fields as well as the construction of improved parking for Bighthouse Stadium and the complex in the area currently south of the baseball fields on existing grass fields.

~~Annual Operating Costs:~~ Other operating expenditures to be funded by the General Fund in the amount of \$36,000 per year to cover increased utility costs and supplies needed to maintain the fields.

~~Comprehensive Plan Objective:~~ (I.1.1.5.2) A repair, remodeling, renovation or replacement of obsolete or worn out facilities that contribute to achieving or maintaining standards for levels of service. (I.1.1.5.3) New or expanded facilities that reduce or eliminate deficiencies in levels of service for existing demand.

93656

Jack Russell Demolition and Refurbishment

General Fund

-

Grant

-

This project will provide for the demolition and removal of several buildings and structures at Jack Russell Stadium which will no longer be needed once the current lease with the Winning Inning expires in 2017. The City will reclaim the baseball field, some buildings and practice infield for public use. These fields will become a part of the Walter Campbell Park Complex and will be managed by the City Park and Recreation department. There is a need for baseball fields in Clearwater so this will help meet the demand for fields. A portion of the funds will be used to renovate and repair the remaining facilities on the premises most notably the rest rooms. **Additional funding is needed to complete some of the renovations of existing buildings that can be reused for programming purposes primarily indoor batting tunnels.**

~~Comprehensive Plan Objective:~~ (I.1.1.5.2) A repair, remodeling, renovation or replacement of obsolete or worn out facilities that contribute to achieving or maintaining standards for levels of service. (I.1.1.5.3) New or expanded facilities that reduce or eliminate deficiencies in levels of service for existing demand.

93657

Mini Bobcat Loader and Trailer

L/P General Fund

-

This project provides for the purchase of a new mini bobcat loader and trailer to be used by the Urban Forestry Section of the Parks and Recreation Department. Due to increase pressure to keep up with the number of tree trimming and removal projects; it was necessary to realign staffing resources to increase personnel in the forestry section. This section now has two separate crews that can work independently of one another; however one crew is not as productive as they could be with the additional piece of equipment.

~~Annual Operating Costs:~~ Other operating expenditures to be funded by the General Fund in the amount of \$3,600 per year to cover fuel and maintenance costs.

CAPITAL IMPROVEMENT PROGRAM 2017 THROUGH 2022

PARKS DEVELOPMENT

Project # / Project Name	Funding Source	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	Total
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93658

Cooper's Point Park Improvements

Penny III		-
Grant		-

This project consists of the construction of an observation tower, supporting walking trails, and provides specific access points to Cooper's Point Park. Because the site does not presently provide designated access points, the site is being degraded by trespassers. The project will conserve critical wetlands through preserving the land use as one for conservation and limited recreation. This project is expected to decrease vagrancy by way of defined land use, and increased foot traffic. Building the educational observation tower and opening access to Cooper's Point will allow residents and visitors to enjoy the natural beauty that makes Clearwater special.

Comprehensive Plan Objective: (I.1.1.5.2) A repair, remodeling, renovation or replacement of obsolete or worn out facilities that contribute to achieving or maintaining standards for levels of service. (I.1.1.5.3) New or expanded facilities that reduce or eliminate deficiencies in levels of service for existing demand.

936xx

Frank Tack Parking Lot

Penny III	399,500	399,500
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This project provides for the renovation of the existing restroom facility and improvement to the parking lot at Frank Tack fields. Currently, the parking lot does not meet city code requirements as it is a dirt parking lot and the restrooms are in need of renovations. The parking lot needs to be brought up to current standards and provide improved drainage systems for the property.

Comprehensive Plan Objective: (G.1.1) The City shall ensure that parks, open spaces, trails and recreation facilities are efficiently and adequately maintained for all segments and districts of population according to the level of service standards established for the City. (I.1.1.5.3) New or expanded facilities that reduce or eliminate deficiencies in levels of service for existing demand.

936xx

Sid Lickton Batting Tunnels

Penny III	50,000	50,000
Donations	50,000	50,000

This project will provide for the construction of outdoor batting tunnels to be used by City co-sponsored groups as well as for tournaments held at Sid Lickton Complex. This project is designed to be a partnership project between the City and other local non-profit groups. The batting tunnels will have lights and thus a slight increase in operating expenses to cover the additional operating costs. This project was part of the original design for the Sid Lickton Complex but at the time of construction, funds were not available for completion of the tunnels. Also, these tunnels replace the old tunnels torn down with reconstruction of the complex.

Annual Operating Costs: Other operating expenditures to be funded by the General Fund in the amount of \$1,200 per year to cover increased utility costs.

Comprehensive Plan Objective: (I.1.1.5.2) A repair, remodeling, renovation or replacement of obsolete or worn out facilities that contribute to achieving or maintaining standards for levels of service. (I.1.1.5.3) New or expanded facilities that reduce or eliminate deficiencies in levels of service for existing demand.

CAPITAL IMPROVEMENT PROGRAM 2017 THROUGH 2022

PARKS DEVELOPMENT

Project # / Project Name	Funding Source	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	Total
936xx								
Administration Vehicle								
		21,000						
	L/P - General Fund	25,000						21,000

This project provides for the purchase of a new sedan for use by the Parks and Recreation Director. The director is on call 24/7 and is in need of reliable transportation to perform the duties of his job. A small sedan is being requested for this purpose.

Annual Operating Costs: Other operating expenditures to be funded by the General Fund in the amount of \$6,000 per year to cover debt, fuel and maintenance costs.

936xx								
Youth Sports Field Renovations								
	Penny III		114,840					114,840

This project provides for renovation and improvements needed at the various City youth sports fields. Currently, the City maintains over fifty (50) sports fields, including baseball, soccer, football, lacrosse and multipurpose fields. **Funding for fiscal year 2017/18 is for expanding the outfield fences from 200 feet to 220 feet at EC Moore 8 & 9, in order to accommodate new National Standards.**

Comprehensive Plan Objective: (I.1.1.5.2) A repair, remodeling, renovation or replacement of obsolete or worn out facilities that contribute to achieving or maintaining standards for levels of service.

936xx								
Neighborhood Park Renovations								
	Penny III	850,000	1,250,000	1,250,000	750,000			260,000
								260,000

This project provides for renovation and improvements needed at various neighborhood parks in the City. Currently the City maintains and manages over 100 parks in the City ranging from small one acre parks to larger community parks. Many of these parks are in need of refurbishment and repair from years of continued use by the public. The City continues to perform maintenance on all of these parks to keep them in safe operating conditions, however, there has been no source of funds to make needed capital improvements and renovations. Parks like Bay Park on Sand Key, Coachman Ridge Park, Forest Run Park, Soule Road Park, Crest Lake Park, etc., all have various needs which will need to be addressed. Also, there are several parks that have little or no facilities and this project will allow the City to address these needs. **Funding is being allocated to various neighborhood parks to accomplish neighborhood renovations including Crest Lake Park, Woodgate Park, Del Oro Park and Ed Wright Park.**

Comprehensive Plan Objective: (I.1.1.5.2) A repair, remodeling, renovation or replacement of obsolete or worn out facilities that contribute to achieving or maintaining standards for levels of service.

CAPITAL IMPROVEMENT PROGRAM 2017 THROUGH 2022

PARKS DEVELOPMENT

Project # / Project Name	Funding Source	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	Total
936xx								
Athletic Maintenance Equipment								
	L/P - General Fund	52,840						52,840

This project will provide for a Toro Workman cart and Jacobson Groommaster II for Jack Russell Stadium as well as a Toro Pro Core Aerator for use at all turf athletic fields. Due to the increased tournaments and baseball games at Jack Russell Stadium, additional equipment is needed to maintain the fields on a daily basis. Currently this equipment has to be trucked in from another site every other day causing loss in productive work time as well as resulting in poorer quality fields. The Aerator is needed to groom the athletic fields to professional standards required by the MLS teams and other professional and semi professional teams using Clearwater facilities. The Aerator will be used city wide at all turf fields to promote growth and stronger turf. This piece of equipment will improve the overall health of the turf to withstand the constant use by all of our various co-sponsor groups. Funding to pay for these purchases will come from increased revenues generated from rentals at Jack Russell as well as funds generated from MLS teams uses of facilities.

Annual Operating Costs: Other operating expenditures to be funded by the General Fund in the amount of \$6,000 per year to cover debt, fuel and maintenance costs.

Comprehensive Plan Objective: (I.1.1.5.2) A repair, remodeling, renovation or replacement of obsolete or worn out facilities that contribute to achieving or maintaining standards for level of service.

936xx

Woodgate Park Renovations

Penny III	450,000	450,000
General Fund	200,000	200,000

This project will provide for renovations to Woodgate Park by providing improved parking facilities, three (3) new basketball courts and renovation to existing restrooms. This will allow those interested in playing basketball to have a place to go in north Clearwater to find a game. These will replace the basketball courts at Del Oro Park and Coachman Ridge Park.

Comprehensive Plan Objective: (I.1.1.5.2) A repair, remodeling, renovation or replacement of obsolete or worn out facilities that contribute to achieving or maintaining standards for level of service.

936xx

Del Oro Park Renovations

Penny III	450,000	450,000
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This project will provide for renovations to Del Oro Park including new tennis courts, refurbished playground area, parking area, sidewalks shelter and trail head. Also the Stormwater department will be addressing some flooding issues for residents on the south side of the park. This project will involve the removal of both the existing basketball court and tennis court to construct a swale system to drain water away from homes on the south.

Comprehensive Plan Objective: (I.1.1.5.2) A repair, remodeling, renovation or replacement of obsolete or worn out facilities that contribute to achieving or maintaining standards for level of service.

936xx

Showmaster Portable Stage

L/P - General Fund	150,000	150,000
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This project will provide for the replacement of the existing show master portable stage that has been used by the city for over fifteen years. The existing stage has undergone repairs and it is at a point where a new stage will be needed if the city hopes to have a portable stage for ribbon cuttings, public gatherings, speeches, events, etc. The current stage has been used for numerous activities and events and is leased out to other organizations when available.

Comprehensive Plan Objective: (I.1.1.5.2) A repair, remodeling, renovation or replacement of obsolete or worn out facilities that contribute to achieving or maintaining standards for level of service.

CAPITAL IMPROVEMENT PROGRAM 2017 THROUGH 2022

PARKS DEVELOPMENT

Project # / Project Name	Funding Source	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	Total
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936xx

Long Center Parking Improvements

	Penny III			550,000				550,000
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This project will provide for much needed parking improvements at the Long Center. A portion of the existing green space located on the western portion of the property now used for outdoor activities will be converted to a large parking lot to accommodate approximately 150 to 200 spaces. These spaces will help alleviate some of the parking problem which now exist around the building. Also, the expanded parking will help on days when large events are scheduled at the center alleviating the need to constantly park on Salvation Army parking facilities.

Comprehensive Plan Objective: (I.1.1.5.2) A repair, remodeling, renovation or replacement of obsolete or worn out facilities that contribute to achieving or maintaining standards for level of service.

936xx

Ed Wright Park Renovations

	Penny III				490,000			490,000
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This project will provide renovations to Ed White Park including a new design to allow for more efficient use of the space for parking, picnic areas, restrooms for use by park users, primarily the Horseshoe Club. Will eliminate the current loop road in the park to allow for a safer design and more open space for park users.

Comprehensive Plan Objective: (I.1.1.5.2) A repair, remodeling, renovation or replacement of obsolete or worn out facilities that contribute to achieving or maintaining standards for level of service.

936xx

North East Coachman Park Renovations

	Penny III		300,000					300,000
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This project will provide for some renovations needed at North East Coachman Park including the construction of a parking lot and improvements to the disc golf course. With new sidewalks and bridge improvements on both Old Coachman and NE Coachman Road and the purchase of additional property within the park there is a need to reconfigure the existing course as well as improve the dirt parking lot which does not meet city standards.

Comprehensive Plan Objective: (I.1.1.5.2) A repair, remodeling, renovation or replacement of obsolete or worn out facilities that contribute to achieving or maintaining standards for level of service.

936xx

Environmental Park Remediation and Protection

	General Fund		50,000	50,000	50,000	50,000	50,000	250,000
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This project will provide for ongoing funding to protect the natural resources of the many undeveloped parks and naturally sensitive lands within the park delivery system. Funding will be used for protection of parks through fencing, signage, eradication of evasive plant species and studies to preserve park areas.

Comprehensive Plan Objective: (I.1.1.5.2) A repair, remodeling, renovation or replacement of obsolete or worn out facilities that contribute to achieving or maintaining standards for level of service.

CAPITAL IMPROVEMENT PROGRAM 2017 THROUGH 2022

PARKS DEVELOPMENT

Project # / Project Name	Funding Source	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	Total
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94878

Asset Management Upgrades

Adm Svcs

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This project provides for upgrading the technology throughout the Parks and Recreation Department primarily in the area of asset management systems for urban forestry, park infrastructure inventory, work order system, etc. This project will provide funding to cover the necessary license fees, professional data collection services and hardware.

Comprehensive Plan Objective: (G.1.1) The City shall ensure that parks, open spaces, trails and recreation facilities are efficiently and adequately maintained for all segments and districts of population according to the level of service standards established for the City. (I.1.1.5.3) New or expanded facilities that reduce or eliminate deficiencies in levels of service for existing demand.

Annual Operating Costs: Costs include for service and licensing maintenance. Estimated average yearly costs will be \$2,000.

Total Parks Development:	7,077,940	5,169,840	3,640,000	2,340,000	7,885,000	7,485,000	33,597,780
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CAPITAL IMPROVEMENT PROGRAM 2017 THROUGH 2022

MARINE FACILITIES

The Marine Facilities section includes projects that support the Marine operations. Most of the projects in this section are maintenance projects, which are funded on an annual basis to keep the related infrastructure in good condition. Project funding sources for the maintenance projects are based on the operation the project supports, i.e., Marina operations are funded by the Marina & Aviation Fund and Clearwater Harbor Marine operations are funded by the Clearwater Harbor Marine Fund. Pier 60 and Sailing Center operations are funded by the General Fund. Any construction or major renovation of facilities, are typically funded the same way or with Penny for Pinellas proceeds or Special Development Fund revenue.

Projects in the Marine Facilities section of the six-year plan support the City of Clearwater's Vision and the Strategic Direction to "Facilitate Development of the Economy" and to "Provide Cost Effective Municipal Services and Infrastructure" through the following related strategic actions:



Diversify the Economic Base

- Maintain tourism commitment, including sports tourism.



Quality

- Proactively maintain and reinvest in our infrastructure.



Financial Responsibility

- Set priorities and spend money aligned with the Strategic Direction.



Safety

- Reinforce standing as a safe community, especially with visitors.

Project # / Project Name	Funding Source	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	Total
93403								
	Beach Guard Facility Maintenance		40,000					
	Parking Fund	20,000	25,000	25,000	25,000	25,000	25,000	160,000

This project provides funding for the repair and replacement, of equipment including the guard towers and structures on Clearwater Beach used by the Beach Guards. In FY 2015/16 **2017/18** a new tower will be constructed to replace a tower taken out of service in 2010 to service the area north of Pier 60.

93410								
	Clearwater Harbor Marina Maintenance							
	Clearwater Harbor Marina Fund	40,000	25,000	40,000	25,000	40,000	25,000	40,000
								240,000

This project provides funding for the continuous repair and/or replacement of electrical services, water services, fire protection equipment and structural components of the Clearwater Harbor Marina infrastructure.

93412								
	City-wide Seawall Replacement							
	Penny III	150,000	150,000	150,000	150,000			600,000
	T.B.D.					150,000	150,000	300,000

This project provides funding to replace or upgrade seawalls as needed. There are numerous seawalls located on City property, many of which are reaching the end of their useful life. Replacement or upgrading of these seawalls prior to their failure is of vital importance to protect the upland uses adjacent to them.

CAPITAL IMPROVEMENT PROGRAM 2017 THROUGH 2022

MARINE FACILITIES

Project # / Project Name	Funding Source	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	Total
93415								
Waterway Maintenance								
	General Fund	25,000	25,000	25,000	25,000	25,000	25,000	150,000

The project provides for continuous repair or replacement of deteriorated City-owned aids to navigation and information signage; removal of derelict vessels and menaces/hazards to navigation. This also includes procuring of piling, sign material to fabricate buoys and sinkers, utilizing the Marine Service section and equipment in order to maintain City-owned waterway in a usable and safe condition.

93418								
Utilities Service Replacement								
		150,000	35,000	35,000	35,000	35,000		
	Marine Fund	20,000	20,000	20,000	20,000	20,000	35,000	325,000

The project provides for continuous repair and/or replacement of deteriorated electrical wiring, and water service at the City's Municipal Marina and Island Estates Marina to continue to maintain the City-owned marinas in usable conditions. In fiscal year 2015/16 2016/17, the Beach Marina will be replacing electric pedestals. we will attempt to increase power to the main dock by running additional cable.

93419								
Dock R & R								
	Marine Fund	25,000	25,000	25,000	25,000	25,000	25,000	150,000

The project provides for continuous repair and/or replacement of deteriorated docks at municipal docking facilities and Island Estates Marina, utilizing the Marine Services section and equipment to continue to maintain the City-owned marinas in usable conditions.

93420								
Fuel System R & R								
	Marine Fund	10,000	10,000	10,000	10,000	10,000	10,000	60,000

The project provides for continuous repair and/or replacement of deteriorated fuel lines, dispenser and underground pollutant storage tanks at the municipal marina, utilizing contractors to continue to maintain City-owned marina fuel system in usable conditions.

93421								
Marine Facility Maintenance								
		25,000	25,000	25,000	25,000	25,000		
	Marine Fund	15,000	15,000	15,000	15,000	15,000	25,000	150,000

This project will provide funding for any facility that the Beach Marina is responsible for that requires maintenance and repairs or replacement of ramps and pilings. Also included in fiscal year 2016/17, will be funding for the replacement of the security system at the Beach Marina.

93422								
Dredging of City Waterways								
	General Fund	100,000	100,000	100,000	100,000	100,000	100,000	600,000

The project provides for periodic dredging of sediments throughout city waterways as deemed necessary.

Comprehensive Plan Objective: (G.1.6.2) The City will provide new access or enhance/maintain existing access to water bodies where possible for recreational use.

CAPITAL IMPROVEMENT PROGRAM 2017 THROUGH 2022

MARINE FACILITIES

Project # / Project Name	Funding Source	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	Total
93497								
Docks & Seawalls		50,000	50,000	50,000	50,000	50,000		
	General Fund	100,000	100,000	100,000	100,000	100,000	50,000	300,000

This is a continuous maintenance program to keep the City's several thousand feet of seawalls at street ends and docks, other than at Marina facilities, in good repair.

93499								
Pier 60/Sailing Center Maintenance		40,000	40,000	40,000	40,000	40,000		
	General Fund	20,000	20,000	20,000	20,000	20,000	40,000	240,000

This project provides funding for the continuous repair and/or replacement of electrical services, water service, fire protection equipment and structural components of the Pier and Sailing Center. Also included in fiscal year 2016/17, will be funding for the replacement of the security system.

934xx								
Seminole Boat Launch Maintenance								
	General Fund				10,000	10,000	10,000	30,000

This is a continuous maintenance program to maintain the City's infrastructure and keep the Seminole Boat launch area in good repair.

Total Marine Facilities:		635,000	540,000	525,000	535,000	535,000	535,000	3,305,000
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CAPITAL IMPROVEMENT PROGRAM 2017 THROUGH 2022

AIRPARK FACILITIES

The Airpark Facilities section includes projects that support the Airpark operations. These projects range from maintenance projects to the major renovation of facilities. These projects are typically funded with Airpark Fund revenue or grant revenue from the Florida Department of Transportation.

Projects in the Airpark Facilities section of the six-year plan support the City of Clearwater's Vision and the Strategic Direction to "Facilitate Development of the Economy" and to "Provide Cost Effective Municipal Services and Infrastructure" through the following related strategic actions:



Diversify the Economic Base

- Maintain tourism commitment, including sports tourism.



Increase Economic Opportunity

- Continue building a friendly environment.
- Recognize the value of transit oriented development.



Quality

- Proactively maintain and reinvest in our infrastructure.



Financial Responsibility

- Evaluate additional funding options when appropriate.
- Set priorities and spend money aligned with the Strategic Direction.



Safety

- Reinforce standing as a safe community, especially with visitors.

Project # / Project Name	Funding Source	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	Total
94817								
Airpark Maintenance & Repair								
	Airpark Fund	15,000	15,000	15,000	15,000	15,000	15,000	90,000

This project will provide funding for maintenance and repairs at the Clearwater Airpark.

Comprehensive Plan Objective: (B.5.1.3) The City shall program adequate resources from facility users, enterprise funds, and grants to maintain aviation facilities.

94886

Clearwater Airpark Masterplan Update

Airpark Fund	20,000	20,000
FDOT Grant	80,000	80,000

This project will provide funding for an update to the Masterplan which is the professional planning document for the Airpark. This is required to meet F.A.A. & F.D.O.T. standards before modifications are made to the Airpark facility that are not included in the current Masterplan completed in fiscal year 2000.

Comprehensive Plan Objective: (B.5.1.3) The City shall program adequate resources from facility users, enterprise funds, and grants to maintain aviation facilities.

CAPITAL IMPROVEMENT PROGRAM 2017 THROUGH 2022

AIRPARK FACILITIES

Project # / Project Name	Funding Source	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	Total
948xx								
Ground Support Equipment Upgrade								
	Airpark Fund		20,000					20,000
	FDOT Grant		80,000					80,000

This project will provide funding for the replacement of ground support equipment at the Airpark that has reached the end of its useful life. The items to be replaced may include a "tug" for moving aircraft, and a fuel trailer for taking fuel to the aircrafts.

Comprehensive Plan Objective: (B.5.1.3) The City shall program adequate resources from facility users, enterprise funds, and grants to maintain aviation facilities.

948xx								
Replace Hangar "C"								
	Penny III			240,000				240,000
	FDOT Grant			960,000				960,000

This project will provide funding for razing hangar C, and rebuilding. This is a vintage 1960's building that is in poor condition and needs to be replaced. Airpark revenues are expected to increase with the rebuilding. The cost will include engineering assistance from City Engineers; and will include electrical work, plumbing, and general contracting.

Comprehensive Plan Objective: (B.5.1.3) The City shall program adequate resources from facility users, enterprise funds, and grants to maintain aviation facilities.

948xx								
New Multiplane Hangar								
	Airpark Fund	140,000			140,000			140,000
	FDOT Grant	560,000			560,000			560,000

This project will provide funding for the construction of a new multiplane hangar. This will be a specialty hangar, larger than existing "T" hangars, for business clients which will include office spaces.

Comprehensive Plan Objective: (B.5.1.3) The City shall program adequate resources from facility users, enterprise funds, and grants to maintain aviation facilities.

948xx								
Permanent Terminal Building								
	T.B.D.			760,000	760,000			760,000
	FDOT Grant			3,040,000	3,040,000			3,040,000

This project will provide funding for the construction of a new permanent terminal, taking the place of the temporary building put in place in 2005. This will include all phases of the planning and construction with the assistance of the City Engineering department.

Comprehensive Plan Objective: (B.5.1.3) The City shall program adequate resources from facility users, enterprise funds, and grants to maintain aviation facilities.

CAPITAL IMPROVEMENT PROGRAM 2017 THROUGH 2022

AIRPARK FACILITIES

Project # / Project Name	Funding Source	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	Total
948xx								
Security System Upgrade								
	T.B.D.						100,000	100,000
	FDOT Grant						400,000	400,000

This project will provide funding for the installation of a new updated security system consisting of twenty cameras, monitor and recorder. By this time the current system will be outdated.

Comprehensive Plan Objective: (B.5.1.3) The City shall program adequate resources from facility users, enterprise funds, and grants to maintain aviation facilities.

Total Airpark Facilities:	115,000	115,000	1,215,000	715,000	3,815,000	515,000	6,490,000
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CAPITAL IMPROVEMENT PROGRAM 2017 THROUGH 2022

LIBRARIES

The Libraries section includes projects that support the Library operation. The purchase of library materials as well as computer software projects, are typically funded with Library Cooperative funding or General Fund revenue. Equipment purchases would be lease purchased and major construction or renovation of facilities has been funded with Penny for Pinellas, grants and donations.

Projects in the Libraries section of the six-year plan support the City of Clearwater's Vision and the Strategic Direction to "Facilitate Development of the Economy" and to "Provide Cost Effective Municipal Services and Infrastructure" through the following related strategic actions:



Develop and Promote our Brand

- Engage neighborhoods and the business community to create our economic identity and communicate that identity effectively.
- Ensure that our residents and visitors are familiar with the whole offering of community amenities.



Foster Community Engagement

- Preserve community history and culture.



Quality

- Proactively maintain and reinvest in our infrastructure.



Financial Responsibility

- Evaluate additional funding options when appropriate.
- Set priorities and spend money aligned with the Strategic Direction.

Project # / Project Name	Funding Source	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	Total
93531 North Greenwood Library Children's Discovery Area	General Fund							-

The funding for this project will provide for the reconfiguration of the youth area so that hands-on interactive exhibits and learning labs can be utilized.

93532 Library Maker Space Maintenance and Upgrade			20,000		20,000			
General Fund	84,510	27,340	20,000	35,000	20,000	20,000	20,000	184,510

The funding for this project will provide for the construction and related expenditures necessary for the reconfiguration of the creative "Do It Yourself" (DIY) spaces known as maker spaces as recommended by consultants. The project will require new computers/electronics, computer software/hardware, construction design, installation and new furniture fixtures and equipment. Fiscal year 2017 will provide funding for construction of the fourth maker spaces studio in the Main Library, and funding in fiscal year 2018 provides for maker spaces **system wide**, at the ~~Countryside Library~~. Funding in fiscal year 2020 and future years will provide for maintenance and upgrades needed to maintain Maker Space facilities.

93533 Main Library Upgrade to Support Alternative Usage								
General Fund		239,340	230,340					239,340

The following updates to the Main Library are anticipated to support alternative usage. This project will provide for a major audio visual upgrade to all meeting and conference rooms and will add decorative gates and barriers in youth services, reference and circulation areas. This project will require design, installation and new audio/sound equipment and other furniture fixtures and equipment.

CAPITAL IMPROVEMENT PROGRAM 2017 THROUGH 2022

LIBRARIES

Project # / Project Name	Funding Source	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	Total
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935xx

Countryside Library Demolition

General Fund			72,500					72,500
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The project provides for the demolition of the Countryside Library. Due to location changes, the existing Countryside Library building will no longer be necessary for City use. The land on which it stands is sufficiently valuable and land improvements including asbestos survey, asbestos removal, demolition and disposal of structure, parking lot removal, grade and sod site will be necessary. Funding has been moved to fiscal year 2017/18 so that the Fire Department can utilize the Countryside Library in fiscal year 2016.

935xx

Library F.F. & E. Repair and Replacement Project

General Fund		50,000	50,000	50,000	50,000	50,000	50,000	300,000
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The project provides for the system wide library audio visual upgrade and replacement and renewal of furniture, fixtures and equipment. To include projectors, smart T.V.'s, software and hardware. Audio visual equipment needs to be repaired or replaced with more up to date equipment. With hundreds of thousands of visitors annually, library furniture and fixtures are beginning to require replacement to keep the facilities functioning.

935xx

~~Ross Norton Recreation Center / South Greenwood Library~~

T.B.D.			300,000					-
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This is a place holder project to create a library service space within the existing Ross Norton Recreation Center. The South Greenwood area is a very underserved part of our community, with many families and children unable to easily get to any library. A library presence in that area would help improve an F rated school in achieving a passing grade, and encourage reading and educational activities. The Beach Library / Recreation Center would be the model for this project.

935xx

East Library Demolition

General Fund			72,500					72,500
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Due to location changes, the existing East Library building will no longer be necessary for City use. The land on which it stands is sufficiently valuable and land improvements including asbestos survey and removal, demolition and disposal of structure, parking lot removal, grade and sod site will be necessary.

935xx

Educational Learning Exhibit

T.B.D.			50,000					50,000
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The funding will provide for an interactive learning experience at the Main Library, with exhibits for children to use motor skills and exercise their minds. This project will require hardware, training, installation, furniture, fixtures and equipment.

CAPITAL IMPROVEMENT PROGRAM 2017 THROUGH 2022

LIBRARIES

Project # / Project Name	Funding Source	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	Total
94861								
Library Technology								
	General Fund		100,000	100,000				200,000
	T.B.D.			162,720				-

The funding for this **ongoing CIP** project provides for the implementation and upgrade of Radio Frequency Identification (RFID) technology at all City of Clearwater branches. This technology allows libraries to perform many repetitive tasks more efficiently. Stacks of books can be checked in and out with one movement and sorting machines will move material quickly and accurately. With the more efficient use of staff, our reduced staff will be able to continue to provide the service our public demands. The system also provides the most effective security system currently available. The funding in fiscal year 2018/19 **2017/18** will provide for the upgrades to the system wide smart serve self-checkout machine upgrades.

Total Libraries:	373,850	242,500	292,500	70,000	70,000	70,000	1,118,850
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CAPITAL IMPROVEMENT PROGRAM 2017 THROUGH 2022

GARAGE

The Garage section includes projects for the replacement of motorized equipment as well as replacement equipment for the radio system. These projects are funded either with Garage Fund revenue, Lease Purchase contract paid by the Garage Fund or Penny for Pinellas revenue. Also included in this section are miscellaneous new vehicle additions funded by lease purchase contracts paid for by the user department.

Projects in the Garage section of the six-year plan support the City of Clearwater's Vision and the Strategic Direction to "Provide Cost Effective Municipal Services and Infrastructure" through the following related strategic actions:



Quality

- Proactively maintain and reinvest in our infrastructure.



Financial Responsibility

- Continue responsible financial management.
- Set priorities and spend money aligned with the Strategic Direction.



Safety

- Reinforce standing as a safe community, especially with visitors.

Project # / Project Name	Funding Source	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	Total
94233								
Motorized Equipment Replacement - Cash								
		46,800	48,210	49,650	51,140	52,680		
	Garage Fund	79,720	82,110	84,580	87,110	89,730	54,260	302,740

This project is for the replacement of motorized vehicles and equipment to cost less than \$25,000 per vendor per transaction. The equipment is for all City Departments, responsible for all City business. Future years based on a projected increase of approximately 3% per annum.

94238								
Police Vehicles								
		300,000						
	Penny III	100,000	200,000	100,000	100,000			700,000

The project provides for the replacement of police vehicles and such equipment necessary to outfit the vehicle for its official use or equipment that has a life expectancy of at least five years.

94241								
Motorized Equipment Replacement - L/P								
		6,440,600	6,569,410	6,700,800	6,834,820	6,971,520		
	L/P - Garage Fund	5,020,440	5,120,850	5,223,270	5,327,730	5,434,290	7,110,940	40,628,090

This project is for the replacement of motorized vehicles /equipment estimated to cost \$25,000 or more per vendor per transaction. The equipment is for all City Departments, responsible for all City business. Future years based on a projected increase of approximately 2% per annum.

Annual Operating Costs: Annual debt service expenditures to be funded by the Garage Fund.

CAPITAL IMPROVEMENT PROGRAM 2017 THROUGH 2022

GARAGE

Project # / Project Name	Funding Source	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	Total
94243								
Radio P25 Upgrade								
		1,000,000						
	L/P - Garage Fund	500,000	500,000					1,000,000
	Garage Fund	100,000	100,000	100,000	100,000			400,000

This project will fund a program to complete the P25 upgrade and the replacement of the old portable and mobile radios and accessories and options (such as radio chargers, spare batteries, belt clip, etc.). In fiscal year 2017, we **will complete the City's P25 migration with the following milestones. The Solid Waste Department will migrate their approximately 100 terminals, and spares will be purchased for use by the EOC, special event staff, and future city growth. The final build-out of the remaining infrastructure will be completed as well, which includes five (5) RF channels and site equipment redundancy.** the approximately 500 non-public safety communications system users will complete the two part terminal migration. In fiscal years 2017 - 2018, the funding will provide for the final build out of the system infrastructure. **City buildings will be evaluated for coverage issues and corrective actions will be taken by utilizing Bi-Directional Amplifiers (BDA) equipment for the purpose of first responder safety. As buildings are identified, they will be rated and corrected according to need and funding.**

Annual Operating Costs: Annual debt service expenditures to be funded by the Garage Fund.

94244

Miscellaneous Vehicle Additions

L/P - General Fund	42,000	42,000
L/P - Parking Fund	22,000	22,000
L/P - Garage Fund		-

This project will fund the addition of new vehicles to the City's fleet. The fiscal year '16 '17 funding will provide for a vehicle to be utilized by **the Parking System and a vehicle for a Fire Inspector.** an additional code enforcement officer and a vehicle for the radio technicians to use for serving the City's radios and radio infrastructure.

Annual Operating Costs: Annual debt service expenditures to be funded by the department purchasing the vehicle.

942xx

Fleet Industrial Fans

Garage Fund	80,000	80,000
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This project will fund the purchase and installation of industrial fans in the Fleet maintenance shop. During the warm months the maintenance shop can reach over 100 degrees and the current fan system is outdated and obsolete.

CAPITAL IMPROVEMENT PROGRAM 2017 THROUGH 2022

GARAGE

Project # / Project Name	Funding Source	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	Total
942xx								
Fleet Management and Mapping								
	Garage Fund	320,000						320,000

This project will fund the purchase of necessary equipment, to include hardware and software, to improve the way the City accounts for its vehicles, vehicle maintenance, fuel dispensing and usage, and drive habits.

Total Garage:	8,351,400	6,917,620	6,950,450	7,085,960	7,024,200	7,165,200	43,494,830
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CAPITAL IMPROVEMENT PROGRAM 2017 THROUGH 2022

MAINTENANCE OF BUILDINGS

Projects in this section provide funding for the major maintenance of City facilities. The funding is provided by the Fund that owns the specific facility that requires maintenance. The facilities are outlined in the project scopes.

Projects in the Maintenance of Buildings section of the six-year plan support the City of Clearwater's Vision and the Strategic Direction to "Provide Cost Effective Municipal Services and Infrastructure" through the following related strategic actions:



Quality

- Proactively maintain and reinvest in our infrastructure.



Financial Responsibility

- Continue responsible financial management.
- Set priorities and spend money aligned with the Strategic Direction.



Safety

- Reinforce standing as a safe community, especially with visitors.

Project # / Project Name	Funding Source	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	Total
94510								
Air Conditioners-City Wide Replacements		200,000	178,000	85,000	85,000	85,000		
General Fund		250,000	230,000	100,000	100,000	297,930	85,000	718,000

The project provides for the replacement of several air conditioning systems that are in need of replacement due to age, deterioration, and excess energy usage. For fiscal year 2015/16 **2016/17** facilities may include: Clearwater Beach Recreation Center, The Long Center, Main Library, Fire Station 46, The Sailing Center, Parks & Beautification, North Greenwood Recreation Center, Fire Stations 44 and 49, Jack Russell Stadium and miscellaneous small units.

94512								
Roof Repairs		45,000	25,000	25,000	25,000	25,000		
General Fund		20,600	21,220	21,850	22,510	23,180	25,000	170,000

The project includes roof repair of various City buildings as needed to prevent water damage to interiors of buildings. For fiscal year 2015/16 **2016/17** facilities may include Countryside Police Department Range Trailer and Nursery Building **Fire Station 48 and miscellaneous repairs.**

94514								
Roof Replacements		390,000	150,000	150,000	10,000	50,000		
General Fund		257,500	265,230	273,180	281,380	289,820	50,000	800,000

This project includes roof replacements of various City buildings. For fiscal year 2015/16 **2016/17** facilities may include **The Main Police Station and Impound Lot building, Coachman Park Bandshell, Pier 60 Bait House & Canopies, Municipal Services Building and the South Beach Restroom Building.**

CAPITAL IMPROVEMENT PROGRAM 2017 THROUGH 2022

MAINTENANCE OF BUILDINGS

Project # / Project Name	Funding Source	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	Total
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94517

Painting of Facilities

	75,000	75,000	50,000	50,000	50,000			
General Fund	51,500	53,050	54,640	56,280	57,960	50,000		350,000

This project includes scheduled painting and waterproofing of City facilities. For fiscal year 2015/16 **2016/17** facilities may include: **Main Library, Sailing Center, Ross Norton Complex, EC Moore and the Downtown Dock Master Building, PBI Complex, Lifeguard Building, Countryside Police Department Trailers and the Countryside Park Concession Building.**

94518

Fencing of Facilities

General Fund	10,000	-	-	10,000	10,000	10,000		40,000
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This project includes the scheduled replacement of rusted or damaged fences at City facilities. For fiscal year 2016/17, fences will be replaced at the Countryside Police station.

94519

Flooring for Facilities

	305,000	230,000	45,000	35,000	60,000			
General Fund	51,500	53,050	54,640	56,280	57,960	25,000		700,000

This project includes the scheduled replacement of worn or damaged flooring. For fiscal year 2015/16 **2016/17**, facilities may include: ~~North Greenwood Substation, Fire Station 48 Training Building~~ **Main Library, Countryside Recreation Center** and miscellaneous small replacements.

94521

Elevator Refurbishment & Modernization

	200,000	200,000	210,000	125,000	125,000			
General Fund	25,750	26,520	27,320	28,140	28,980	45,000		905,000

This project provides funding for the refurbishment and modernization of elevator equipment.

94528

Light Replacement & Repair

	200,000		90,000		90,000			
General Fund	175,000	95,000	80,000	90,000	289,820	90,000		655,000

This project includes the phased re-lamping, replacement and repair of lighting systems including light fixtures, poles, service panels and wiring at various sites City-wide. For fiscal year 2015/16 **2016/17** locations may include: ~~Joe DiMaggio field~~ **Main Library** and ~~E.C. Moore soccer fields~~ **Jack Russell Stadium Re-Lamp** and miscellaneous service, pole, security replacement.

94530

Building Systems

	130,000	185,000	150,000					
General Fund	50,000	50,000	250,000	250,000	-	550,000		1,265,000

For fiscal year 2016/17 locations may include: The kitchen at Fire Station #51 and the Jack Russell Stadium Clubhouse. This project provides funding for interior pool area metal painting in fiscal year 2019 **2020** at the Long Center facility.

CAPITAL IMPROVEMENT PROGRAM 2017 THROUGH 2022

MAINTENANCE OF BUILDINGS

Project # / Project Name	Funding Source	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	Total
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945xx

New A/C System Chiller - Police and MSB

				600,000				
	Penny III	500,000	200,000	1,300,000	450,000			1,750,000
	General Fund	100,000	100,000	100,000	100,000	100,000	100,000	600,000

This project provides funding for the replacement of the air-conditioning systems at the main Police Department building, and the Municipal Services Building and the Main Library due to age, deterioration, and excess energy usage, and the chiller system at both the main Police Department building, Main Library and the Municipal Service Building.

945xx

General Services R & R

	General Services Fund	75,000	10,000	10,000	10,000	10,000	10,000	125,000
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This project provides funding for the General Services grounds and building located at 1900 Grand Avenue.

945xx

Generator Maintenance

	Garage Fund		100,000				100,000	200,000
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This project provides funding for new transfer switches as well as docking stations for emergency hook up. Docking stations cut down on time & provide added safety during hook up for emergencies and load banking services. Docking stations should be installed on all stationary generators used for emergency standby.

945xx

MSB Renovations

	General Fund	100,000	350,000					450,000
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This project provides funding for departmental space allocation and will include carpeting, cubicles and security enhancements throughout the building to better protect City staff and the general public. Some of the enhancements will be shatter-proof glass, card swipes and controlled access. These enhancements are yet to be finalized.

945xx

City Hall Security Hardening

	General Fund		100,000					100,000
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This project provides funding for necessary security enhancements throughout the building to better protect City staff and the general public. Some of the enhancements will be shatter-proof glass, card swipes and controlled access. These enhancements are yet to be finalized.

Total Maintenance of Buildings:		2,330,000	1,998,000	1,515,000	1,240,000	605,000	1,140,000	8,828,000
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CAPITAL IMPROVEMENT PROGRAM 2017 THROUGH 2022

GENERAL PUBLIC CITY BUILDINGS & EQUIPMENT

This section includes projects for City buildings and equipment that do not fit into another category within the Capital Improvement Program. Projects such as the Public Works Complex are included in this section. Projects in this section could be funded by a bond issue, Penny for Pinellas or the General Fund. The funding could also be provided by the Fund that owns or operates the specific facility. The facilities are outlined in the project scopes.

Projects in the General Public City Buildings & Equipment section of the six-year plan support the City of Clearwater's Vision and the Strategic Direction to "Provide Cost Effective Municipal Services and Infrastructure" through the following related strategic actions:



Quality

- Proactively maintain and reinvest in our infrastructure.



Financial Responsibility

- Continue responsible financial management.
- Set priorities and spend money aligned with the Strategic Direction.



Safety

- Reinforce standing as a safe community, especially with visitors.

Project # / Project Name	Funding Source	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	Total
94626								
Public Works Complex								
	General Fund	87,080	465,920	411,520				964,520
	Future W&S Bond Issue	325,000	3,100,000	400,000	4,000,000		112,240	7,212,240
	Water Revenue	162,500		200,000				362,500
	Sewer Revenue	162,500		200,000				362,500
	Stormwater Fund	110,720	1,080,710	174,130	1,729,740		2,270	3,097,570
	Adm Svc Fund				231,860			231,860
	T.B.D.				4,327,500		21,220	4,348,720

This project provides for the redevelopment of the City's Public Works Complex (PWC) located at 1650 No. Arcturas Avenue. Facilities within the complex are dated and are not expected to withstand hurricane force winds. PWC will play a critical role in disaster recovery efforts on behalf of Clearwater citizens. A master plan for redevelopment of PWC includes demolition of nearly all existing buildings and new construction of hardened structures to accommodate the following Divisions: Utilities, Stormwater, Street and Sidewalks, Traffic, Urban Forestry, Survey and storage for Information Technology. The project contains five phases beginning in fiscal year 2016 with estimated completion in 2030.

Comprehensive Plan Objective: (I.1.1.5.2) The repair, remodeling, renovation or replacement of obsolete or worn out facilities that contribute to achieving or maintaining standard for levels of service.

Total Gen Public City Building & Equip:	522,800	4,646,630	985,650	10,289,100	-	135,730	16,579,910
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CAPITAL IMPROVEMENT PROGRAM 2017 THROUGH 2022

MISCELLANEOUS

The Miscellaneous section includes projects that do not fit into another category. The majority of the projects in this section are technology projects that are either managed by the Information Technology Department or funded by the Administrative Services Fund. Other projects in this section include two environmental projects funded by the General Fund and an undesignated future Penny for Pinellas project.

Projects in the Miscellaneous section of the six-year plan support the City of Clearwater's Vision and the Strategic Direction to "Provide Cost Effective Municipal Services and Infrastructure" through the following related strategic actions:



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Safety

- Reinforce standing as a safe community, especially with visitors.

Project # / Project Name	Funding Source	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	Total
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94729

Citywide Connectivity Infrastructure

					100,000	100,000		
	Adm Svc Fund	300,000	100,000	100,000	50,000	50,000	100,000	800,000

This project will continue the deployment of fiber optic and high-speed wireless infrastructure connecting City operating facilities to the City's voice and data network. This stage will connect facilities on the beach to the wide area network (marina, police beach sub-station, north beach fire station).

94736

Geographic Information System

					50,000	50,000		
	Adm Svc Fund	50,000	50,000	50,000	100,000	100,000	50,000	300,000

This project has been established to link location based data from the City's numerous databases in an enterprise geographic information system (GIS). The development of a GIS will greatly increase the accessibility of infrastructure, capital asset, and customer information through an intuitive map-based query application. The system will also enable public and private access to mapped information via the internet. Funding includes costs for hardware and software as well as data collection and data conversion services.

94761

Pollutant Storage Tank Remv/Rplcmnt-Gen Fd

	General Fund	20,000	20,000	20,000	20,000	20,000	20,000	120,000
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This project is proposed to keep the City's pollutant storage tank locations in compliance with the current Florida Department of Environmental Protection Pollutant Storage Tank Rules, and to reduce the potential risk of groundwater contamination. Expenses from this fund include tank maintenance, repair, replacement and routine expenses related to tank insurance and compliance, and fees associated with emergency spill response.

CAPITAL IMPROVEMENT PROGRAM 2017 THROUGH 2022

MISCELLANEOUS

Project # / Project Name	Funding Source	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	Total
94803								
Environmental Assmt & Clean								
	General Fund	50,000	50,000	50,000	50,000	50,000	50,000	300,000

This project has been established to provide funding for the assessment and remediation of contaminated sites owned or acquired by the City. This project is intended to meet the current state requirements set forth in Chapter 62 of the Florida Administrative Code, requiring the City to meet mandatory target clean-up levels. This requires mandatory target clean-up levels of sites where contamination could affect a potable water supply or could pose a health or safety risk to the public. This program also reduces the potential risk of off-site contamination to private property and the potential for third party liability claims against the City.

94814								
Network Infrastructure & Server R&R								
	L/P - Adm Svc Fund	350,000	350,000	350,000	350,000	400,000	400,000	2,200,000

This project will replace network hardware (switches and routers) and upgrade several enterprise system servers on the City's computer network. The City's wide area network incorporates more than 55 different access locations throughout Clearwater. Much of the infrastructure equipment is aging and not capable of handling the increased volumes of data as the City's computing systems grow. These upgrades will improve performance and efficiency of the network and systems, and enable tiered management of network traffic. The project will also fund the purchase of network and bandwidth management software, a new fiber switch and new router blades.

Annual Operating Costs: Annual debt service expenditures to be funded by the Administrative Services Fund.

94824								
IT Disaster Recovery								
	L/P - Adm Svc Fund	30,000	30,000	35,000	35,000	50,000	50,000	230,000

This project will establish an off-site business operations center for mission critical systems necessary to maintain City operations (i.e., Finance, Customer Service, Asset Management, GIS, payroll, etc.). The project will include the purchase of backup equipment to store data and run systems from a remote location, and establish necessary connectivity.

Annual Operating Costs: Annual debt service expenditures to be funded by the Administrative Services Fund.

94827								
Telecomm Upgrades								
	L/P - Adm Svc Fund	25,000	25,000	25,000	25,000	50,000	50,000	200,000

This project will provide funding for the upgrade of telecommunications equipment including Nortel switches, handsets and software.

Annual Operating Costs: Annual debt service expenditures to be funded by the Administrative Services Fund.

94828								
Financial System Upgrades								
	Adm Svc	800,000	800,000	800,000	800,000	800,000	400,000	4,400,000

This project provides funding to keep the financial systems (PeopleSoft, Ross and Risk Management) up to date, operating at optimum condition and to pay for upgrades as needed. This project encompasses hardware, software and professional services. The additional funding per year will provide funding for the eventual replacement of the Ross system.

CAPITAL IMPROVEMENT PROGRAM 2017 THROUGH 2022

MISCELLANEOUS

Project # / Project Name	Funding Source	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	Total
94829 CIS Upgrades	Adm Svc	50,000	50,000	50,000	50,000	50,000	50,000	300,000

This project provides funding for upgrades of the Customer Information System (CIS). This system supports City utilities.

94830 MS/Licensing Upgrades					50,000	100,000		
	Adm Svc	100,000	50,000	50,000	200,000	200,000	100,000	450,000

The Microsoft Licensing project will upgrade versions of several core business applications including Microsoft Office, Microsoft Exchange and SQL Database. These upgrades will provide more advanced functionality and provide a stable platform for operations over the next five to six years.

94833 Computer Monitors	Adm Svc	10,000	10,000	10,000	10,000	10,000	10,000	60,000
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This project provides funding for the purchase of computer monitors for the City's computer needs based on a life expectancy of four to six years, as opposed to three years when leased.

94857 Accela Permitting & Code Enfcmnt Upgrade	Adm Svcs	50,000	50,000	50,000	50,000	50,000	50,000	300,000
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This project provides funding to keep the Tidemark System up to date, operating at optimum condition and to pay for upgrades as needed. This project encompasses hardware, software and professional services.

94873 Citywide Cameras System	Adm Svcs	25,000	50,000					75,000
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A Citywide Camera System is an enterprise video management system to manage the diverse needs of City departments. The system needs to be open platform and able to be customized to solve the video storage, delivery and integration.

94874 City Enterprise Time Keeping System	Adm Svcs	25,000						25,000
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This project provides funding for the upgrade and replacement of time clocks and software licensing (Kronos).

CAPITAL IMPROVEMENT PROGRAM 2017 THROUGH 2022

MISCELLANEOUS

Project # / Project Name	Funding Source	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	Total
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94880

Granicus Agenda Management System

					25,000	25,000		
Adm Svcs	25,000	25,000	25,000	75,000	75,000	25,000		150,000

This project will integrate the City's current video streaming services and meeting minutes production with a paperless agenda management system. The project will address decreased support services provided by current agenda management program, Novus Agenda, and limited Information Technology staff resources. Video streaming services is currently provided by Granicus.

Annual Operating Costs: Costs include for service and licensing maintenance. Estimated average yearly costs will be \$15,000.

94883

Business Process Review & Improvement Project

Adm Svcs	150,000	150,000	150,000	150,000	150,000	150,000	150,000	900,000
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This project will support efforts to review, analyze and modify various business processes throughout the City enterprise. The project will place emphasis on processes in support of asset management and work order management activities, however, other operations may be reviewed as need and priority require.

948xx

City E.O.C. and Disaster Recovery Facility Expansion

Penny III	360,000	3,000,000						3,360,000
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This project is for the expansion of the existing training facility located at the northwest corner of 1750 No. Belcher Ave and 2180 Logan Street. The expansion project will facilitate the build out of a new CAT-5 data center, emergency call center and communications studio to support mission critical City operations during emergency or disaster conditions. When the original training building was constructed the design allowed for the expansion of the facility. The current facility is CAT-5 and adequate for ongoing training activities, but lacks appropriate space for systems support and emergency operations support activities. This project will establish a fully functional CAT-5 emergency operations and communications center under a single roof.

9xxxx

Undesignated Future Penny for Pinellas Project

Penny III	4,170,000							-
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To set aside funding for undesignated future unplanned Penny for Pinellas projects.

Total Miscellaneous:	2,420,000	4,810,000	1,765,000	1,765,000	1,905,000	1,505,000	14,170,000
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CAPITAL IMPROVEMENT PROGRAM 2017 THROUGH 2022

STORMWATER UTILITY

This Stormwater Utility section includes projects that support the Stormwater Utility operations of the City.

Projects in the Stormwater Utility section of the six-year plan support the City of Clearwater's Vision and the Strategic Direction to "Provide Cost Effective Municipal Services and Infrastructure" through the following related strategic actions:



Quality

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Financial Responsibility

- Continue responsible financial management.
- Set priorities and spend money aligned with the Strategic Direction.



Safety

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Project # / Project Name	Funding Source	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	Total
96124								
Storm Pipe System Improvements								
		2,002,910	1,136,610	2,691,930	1,661,970	2,974,330		
	Stormwater	1,914,380	951,150	2,374,320	1,199,690	2,494,000	4,708,940	15,176,690

This project provides for repair and restoration of any stormwater conveyance or storage components. These projects may require technical evaluation and improvement or may involve replacement in kind. A significant portion of this project will be lining or replacement of existing deteriorating pipe.

Comprehensive Plan Objective: (D.3.6) Continue to provide sound fiscal management of the stormwater management systems to include maintenance, operation and construction in accordance with the watershed management plans and concurrent with its implementation.

96168								
Stormwater System Expansion								
		318,300	327,900	337,800	347,700	358,200		
	Stormwater	300,000	300,000	300,000	300,000	300,000	369,000	2,058,900

This project provides for reduction of structure, street and property flooding or improvements to water quality through property acquisition and/or expansion of the existing stormwater system. Property acquisition may be exercised where it is determined that flooding may be alleviated or area for water quality treatment is provided.

Comprehensive Plan Objective: (D.3.3) Lower high water profiles during storm events, as necessary, to reduce house flooding occurrences and to lessen the resulting adverse effects on public health, the natural environment, public and private property. (D.3.4) Continue the implementation of the most cost effective and efficient plan to reduce the occurrence of street flooding where safety issues and traffic problems exist as prioritized and set forth in the Capital Improvement Element, and listed in the stormwater management plans.

96169								
Stevenson Creek								
		1,326,250	1,366,250	1,407,500	1,448,750	1,492,500		
	Stormwater	1,250,000	1,250,000	1,250,000	1,250,000	1,250,000	1,537,500	8,578,750

This project provides for the implementation of water quantity and quality projects within the Stevenson Creek watershed, including those identified in the Stevenson Creek Watershed Management Plan, to abate structure and street flooding, improve water quality, add, upgrade or restore Stormwater infrastructure and comply with mandated operation, maintenance and reporting requirements.

Comprehensive Plan Objective: (D.3.2) The City of Clearwater shall continue to develop watershed management plans which should seek to identify, evaluate and implement the most cost effective and cost efficient programs for Stormwater management, including Stormwater quantity and quality.

CAPITAL IMPROVEMENT PROGRAM 2017 THROUGH 2022

STORMWATER UTILITY

Project # / Project Name	Funding Source	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	Total
96170								
Coastal Basins Projects								
		1,061,000	1,093,000	1,126,000	1,159,000	1,194,000		
	Stormwater	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,230,000	6,863,000

This project provides for the implementation of water quantity and quality projects within the City's coastal basins to abate structure and street flooding, improve water quality, add, upgrade or restore Stormwater infrastructure and comply with mandated operation, maintenance and reporting requirements.

Comprehensive Plan Objectives: (D.3.3) Lower high water profiles during storm events, as necessary, to reduce house flooding occurrences and to lessen the resulting adverse effects on public health, the natural environment, public and private property. (D.3.5) Protect and enhance the quality of receiving waters by the use of "Best Management Practices" in accordance with the adopted watershed management plans.

96173

Alligator Creek Watershed Projects

		1,326,250	1,366,250	1,407,500	1,448,750	1,492,500		
	Stormwater	1,250,000	1,250,000	1,250,000	1,250,000	1,250,000	1,537,500	8,578,750

This project provides for the implementation of water quantity and quality projects within the Alligator Creek watershed. Including those identified in the Alligator Creek Watershed Management Plan, to abate structure and street flooding, improve water quality, add, upgrade or restore Stormwater infrastructure and comply with mandated operation, maintenance and reporting requirements.

Comprehensive Plan Objective: (D.3.2) The City of Clearwater shall continue to develop watershed management plans which should seek to identify, evaluate and implement the most cost effective and cost efficient programs for stormwater management, including stormwater quantity and quality.

96189

Dump Trailer

L/P Stormwater Fund

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This project provides for the purchase of a Dump Trailer which is needed in the Stormwater Maintenance operation to haul dirt, rock, concrete, road base, asphalt and remove debris from maintenance and repair sites. This trailer will play a major role in debris removal after a storm event.

Annual Operating Costs: Annual costs include other operating expenses and debt service in the amount of \$10,676 for the first fiscal year.

96190

Roll-Off Truck

L/P Stormwater Fund

-

An additional Roll-off truck is needed due to high demand in Stormwater Maintenance operations and subsequent downtime of the only existing unit. The Roll-off truck is tasked with triple duty; hauling containers, flatbed transport, and water tanker. This truck will play a major role in the street sweeping program, and is needed to transport containers used in work zones to collect sweeper debris directly from collection units, which increases program efficiency. The roll-off truck will also be used for transient camp clean-up efforts and debris removal in storm events.

Annual Operating Costs: Annual costs include other operating expenses and debt service in the amount of \$49,592 for the first fiscal year.

CAPITAL IMPROVEMENT PROGRAM 2017 THROUGH 2022

STORMWATER UTILITY

Project # / Project Name	Funding Source	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	Total
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96191

Stormwater Vehicle

L/P Stormwater Fund

-

The funding will provide for the purchase of an additional vehicle to investigate citizen complaints, inspect on-going projects and attend permit meetings.

Annual Operating Costs: Annual costs include other operating expenses and debt service in the amount of \$6,229.02.

Total Stormwater Utility:	6,034,710	5,290,010	6,970,730	6,066,170	7,511,530	9,382,940	41,256,090
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CAPITAL IMPROVEMENT PROGRAM 2017 THROUGH 2022

GAS SYSTEM

The Gas System section includes projects that support the Gas System operation for the City. The majority of these projects are maintenance projects to maintain the system. Also, included in this section are several projects for the continued expansion of the system. All projects are funded by the Gas Fund.

Projects in the Gas Utility section of the six-year plan support the City of Clearwater's Vision and the Strategic Direction to "Provide Cost Effective Municipal Services and Infrastructure" through the following related strategic actions:



Quality

- Proactively maintain and reinvest in our infrastructure.



Financial Responsibility

- Continue responsible financial management.
- Set priorities and spend money aligned with the Strategic Direction.



Safety

- Reinforce standing as a safe community, especially with visitors.

Project # / Project Name	Funding Source	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	Total
96358								
Environmental Remediation								
	Gas Fund	50,000	50,000	50,000	50,000	50,000	50,000	300,000

This project will provide funding for cleaning up the old gas plant site as may be required by the Florida Department of Environmental Protection. The site is located between Jones Street on the south, Maple Street on the north, Myrtle Avenue on the east, and Railroad Avenue on the west. The Florida Department of Environmental Protection will be providing us, at some future date, their requirements for the remediation on the property. Other environmental locations requiring remediation will also be funded from this project, as the requirement is determined. Funding for this will be recovered through the Environmental Imposition Adjustment clause in the Gas System rates.

96365								
Line Relocation Pinellas - Maintenance								
	Gas Fund	50,000	50,000	50,000	50,000	50,000	50,000	300,000

This is a continuing project to fund the removal of abandoned gas lines as required by the State Department of Transportation.

96367								
Gas Meter Changeout - Pinellas								
	Gas Fund	50,000	50,000	50,000	50,000	50,000	50,000	300,000

To provide funding for continually maintaining accurate gas meters to maximize gas revenues.

96374								
Line Relocation Pinellas - Capitalized								
	Gas Fund	50,000	50,000	50,000	50,000	50,000	50,000	300,000

This is a continuing project to relocate gas mains for road construction and upgrades to the mains. This portion of the project involves work that adds to the value of the gas system and is therefore capitalized.

CAPITAL IMPROVEMENT PROGRAM 2017 THROUGH 2022

GAS SYSTEM

Project # / Project Name	Funding Source	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	Total
96376								
Line Relocation Pasco - Maintenance								
	Gas Fund	50,000	50,000	50,000	50,000	50,000	50,000	300,000

This is a continuing project to fund the removal of abandoned gas lines as required by the State Department of Transportation.

96377								
Pinellas New Mains & Service Lines								
	Gas Fund	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	9,000,000

This project will provide for extension of gas mains and services as well as new mains and services within Pinellas County. It will fund related activities such as capital replacement of obsolete cast iron, steel, galvanized mains, and liquid propane service. This project will also provide funding match for federal gas monies under the potential economic stimulus program.

96378								
Pasco New Mains & Service Lines								
	Gas Fund	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,500,000	9,000,000
		1,500,000	1,500,000	1,500,000	1,500,000	1,500,000		

This project will provide for extension of gas mains and services as well as new mains and services within Pasco County. It will fund related activities such as capital replacement of obsolete cast iron and galvanized mains, liquid propane service.

96379								
Gas Meter Change Out - Pasco								
	Gas Fund	50,000	50,000	50,000	50,000	50,000	50,000	300,000

To provide funding for continually maintaining accurate gas meters to maximize gas revenues. Funding of this project will come from available gas system revenues.

96381								
Line Relocation Pasco - Capitalized								
	Gas Fund	50,000	50,000	50,000	50,000	50,000	50,000	300,000

This is a continuing project to relocate gas main for road construction and upgrades to the mains. This portion of the project involves work that adds to the value of the Gas System and is therefore capitalized. Funding for this project will come from available gas system revenues.

96384								
Gas System - Pinellas Building								
	Gas Fund	200,000	10,000,000	200,000	200,000	200,000	200,000	20,800,000
		12,500,000	7,500,000					

This project provides funding to build a new office building and provide for future offices as required. Funding for this project will come from available gas system revenues.

CAPITAL IMPROVEMENT PROGRAM 2017 THROUGH 2022

GAS SYSTEM

Project # / Project Name	Funding Source	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	Total
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96386

Expanded Energy Conservation

		1,000,000						
Gas Fund		750,000	750,000	750,000	750,000	750,000	750,000	4,750,000

This project provides funding for gas load building objectives to include a System-wide Neighborhood Expansion program and any other capital marketing programs. Initial funding from Gas Supply Acquisition Project #2. Additional funding from Gas System revenues.

96387

Natural Gas Vehicle

Gas Fund		200,000	200,000	200,000	200,000	200,000	200,000	1,200,000
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This project provides funding for a Natural Gas Vehicle program to include natural gas filling stations, the conversion of vehicles to natural gas fuel, and any other capital NGV marketing programs. Initial funding from Gas Supply Acquisition Project #2. Additional funding from Gas System revenues.

96389

Future IMS Software and Hardware

Gas Fund		50,000	50,000	50,000	50,000	50,000	50,000	300,000
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This project provides funding for the purchase, configuration and utilization of mobile technology to enhance our field processes, specifically for employees to interface with existing City software applications and computer databases while working in the field. Funding for this project will come from available gas system revenues.

96390

~~Ford Trucks~~ Gas Vehicle Additions

L/P Gas Fund		233,000						233,000
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This project provides funding for the lease purchase of seven (7) Utility vehicles and one Transit van. two (2) Ford F-450 and one (1) Ford F-250 Transit. The utility vehicles two F-450s will be utilized for the gas installation, construction and distribution crews, while the F-250 van will be utilized by the meter proofing crew.

96391

Gas System - Pasco Building

Gas Fund			50,000	50,000	50,000	50,000	50,000	250,000
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This project provides funding for **the purchase of property and** a new office building that will be located near State Road 54 and Starkey Boulevard **at a location to be determined** in Pasco County. Funding for this project will come from available Gas system revenues.

CAPITAL IMPROVEMENT PROGRAM 2017 THROUGH 2022

GAS SYSTEM

Project # / Project Name	Funding Source	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	Total
963xx								
Gas Equipment Additions								
	L/P Gas Fund	191,000						191,000

This project provides funding for the purchase of equipment used by the Clearwater Gas System construction crews for installation of gas mains and services.

Total Gas System:	17,524,000	11,900,000	4,600,000	4,600,000	4,600,000	4,600,000	47,824,000
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CAPITAL IMPROVEMENT PROGRAM 2017 THROUGH 2022

SOLID WASTE AND RECYCLING

The Solid Waste and Recycling section includes projects that support the Solid Waste and Recycling operations of the City. Included in this section are projects for facility maintenance and major repairs, as well as equipment and container replacements. All projects are funded by Solid Waste or Recycling revenues.

Projects in the Solid Waste and Recycling Utility section of the six-year plan support the City of Clearwater's Vision and the Strategic Direction to "Provide Cost Effective Municipal Services and Infrastructure" through the following related strategic actions:



Quality

- Proactively maintain and reinvest in our infrastructure.



Financial Responsibility

- Continue responsible financial management.
- Set priorities and spend money aligned with the Strategic Direction.



Safety

- Reinforce standing as a safe community, especially with visitors.

Project # / Project Name	Funding Source	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	Total
96426 Facility R & R								
	Solid Waste Revenue	125,000	125,000	125,000	125,000	125,000	125,000	750,000

This project provides for the repair or modification of site and land improvements, buildings, machinery and equipment at the two (2) Solid Waste facilities. Major emphasis on maintenance and extending useful lives of fixed assets is required to ensure minimum downtime. The Transfer Station requires replacement of necessary components to maintain and upgrade the original equipment installed in 1971.

Comprehensive Plan Objective: (D.2.3) Continue to provide sound fiscal management for solid waste collection, transport, disposal and recycling as it develops through State legislation.

96443 Residential Container Acquisition								
	Solid Waste Revenue	135,000	135,000	135,000	135,000	135,000	125,000	750,000

This project includes the replacement of approximately 5-10% of the 26,800 automated containers in the field, and the acquisition of new 90-gallon automated containers of various sizes to meet the anticipated less than 1% annual growth of residential customers. Experience indicates that as many as 2,500 containers could be required annually, at a current cost of approximately \$54 each. Also included in this project is the cost of replacement parts, when automated containers can be repaired.

Comprehensive Plan Objective: (D.2.3) Continue to provide sound fiscal management for solid waste collection, transport, disposal and recycling as it develops through State legislation.

CAPITAL IMPROVEMENT PROGRAM 2017 THROUGH 2022

SOLID WASTE AND RECYCLING

Project # / Project Name	Funding Source	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	Total
96444								
Commercial Container Acquisition								
	Solid Waste Revenue	250,000	250,000	250,000	250,000	250,000	250,000	1,500,000

This is an on-going project for the purchase and replacement of roll-off containers, compactors and dumpsters for approximately 3,200 commercial accounts. This project includes the replacement of containers damaged or deteriorated during their normal useful life of five (5) years, and the acquisition of additional containers (compactors, roll-offs or dumpsters) to meet system growth, and the acquisition of replacement parts for containers that can be repaired.

Comprehensive Plan Objective: (D.2.3) Continue to provide sound fiscal management for solid waste collection, transport, disposal and recycling as it develops through State legislation.

96445								
Solar Trash and Recycling Kiosks								
	Solid Waste Revenue	25,000	25,000	25,000	25,000	25,000	25,000	150,000

This is an on-going project for the purchase of trash and recycling kiosks to be placed in areas within the City that benefit from high foot traffic. Each two-station kiosk includes a recycling container to provide desirable public space recycling and a litter container that compacts the trash to provide a 3 to 1 compaction ratio. The discreet solar panel provides the current to charge an internal battery that powers the compactor and a real-time monitoring system that measures the fullness of the containers. This monitoring system then provides information regarding the equipment's status to any web-enabled device.

Comprehensive Plan Objective: (D.2.3) Continue to provide sound fiscal management for solid waste collection, transport, disposal and recycling as it develops through State legislation.

96447								
Solid Waste Transfer Station Upgrade & Retrofit								
	Solid Waste Revenue							-

This project will provide for preliminary site work to include but not limited to geotechnical surveys, land surveys, and preliminary design needed for the new Transfer Station Facility. The department is currently reviewing options that may include the incorporation of a gravity feed system into the replacement facility that would eliminate the need for hydraulic pushing and packing of the trailers. The waste dumped into these trailers would be arranged and tamped down by a claw-type loader to ensure that our outbound loads are of appropriate weights. The on-going maintenance for the facility would be less expensive because the hydraulics now used and maintained would not be present in the new facility. Future funding for the project will be determined once the project scope is better defined.

Comprehensive Plan Objective: (D.2.1) Continue to maintain adequate levels of service for existing and future populations through the year 2020. (D.2.2) On an ongoing basis, continue to develop collection and transport strategies which minimize costs and use optimally located waste transfer facilities.

96448								
Solid Waste CNG Station								
	Solid Waste Revenue		1,500,000					1,500,000

This project will provide for preliminary site work to include but not limited to geotechnical surveys, land surveys, and preliminary design needed for a new compressed natural gas (CNG) vehicle refueling station. The department is currently reviewing options that would place this refueling station at either the Solid Waste Complex on Hercules Avenue or at the Solid Waste Transfer Station on Old Coachman Road.

Comprehensive Plan Objective: (D.2.1) Continue to maintain adequate levels of service for existing and future populations through the year 2020. (D.2.2) On an ongoing basis, continue to develop collection and transport strategies which minimize costs and use optimally located waste transfer facilities.

CAPITAL IMPROVEMENT PROGRAM 2017 THROUGH 2022

SOLID WASTE AND RECYCLING

Project # / Project Name	Funding Source	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	Total
96804								
Recycling Container Acquisition								
	Recycling Revenue	90,000	90,000	90,000	90,000	90,000	90,000	540,000

This project provides for the purchase, and replacement, or repair of the containers used in of recycling carts/containers and dumpsters for the City's three Recycling Programs – Residential, Multi-Family and Commercial.

Comprehensive Plan Policy: (D.2.3.5) Replacement of equipment and containers shall be scheduled on a basis that permits a uniform replacement rate and avoids irregular capital outlays of substantial amounts of revenue.

96805								
Recycling Expansion R&R & Participation Programs								
	Recycling Revenue	10,000	10,000	10,000	10,000	10,000	10,000	60,000

This project provides for the upkeep of the recycling processing center to include facility maintenance, major repairs, equipment refurbishment or replacement, processing enhancements, and to promote recycling participation and marketing. The current available balance in the project will provide funding for this project through FY 2019/20 **2021/22** and includes the following repairs and replacements: maintenance on the shelter, and recycling processing equipment, concrete floor resurfacing, security system addition, and minor drainage improvements.

Comprehensive Plan Objective: (D.2.3) Continue to provide sound fiscal management for solid waste collection, transport, disposal and recycling as it develops through State legislation.

96809								
Recycling Processing Center Expansion & Upgrade								
	Recycling Revenue							-

This project will provide for preliminary site work to include but not limited to geotechnical surveys, land surveys, preliminary design, and equipment needed for the new Recycling Processing facility. The expansion is necessary for the increased volumes of recyclables and the equipment will be necessary to separate the comingled materials for market, because separated materials bring substantially higher market price than co-mingled materials. ~~Future funding for the project will be determined once the project scope is better defined.~~

Comprehensive Plan Objective: (D.2.1) Continue to maintain adequate levels of service for existing and future populations through the year 2020. (D.2.2) On an ongoing basis, continue to develop collection and transport strategies which minimize costs and use optimally located waste transfer facilities.

Total Solid Waste and Recycling:	625,000	2,125,000	625,000	625,000	625,000	625,000	625,000	5,250,000
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CAPITAL IMPROVEMENT PROGRAM 2017 THROUGH 2022

UTILITIES MISCELLANEOUS

The Utilities Miscellaneous section includes Utilities projects that support more than one utilities operation. These projects are typically funded by one or more of the utilities operations depending on which operation the project supports.

Projects in the Solid Waste Utility section of the six-year plan support the City of Clearwater's Vision and the Strategic Direction to "Provide Cost Effective Municipal Services and Infrastructure" through the following related strategic actions:



Quality

- Proactively maintain and reinvest in our infrastructure.



Financial Responsibility

- Continue responsible financial management.
- Set priorities and spend money aligned with the Strategic Direction.



Safety

- Reinforce standing as a safe community, especially with visitors.

Project # / Project Name	Funding Source	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	Total
96523								
Public Utilities Administration Building R & R								
	Sewer Revenue	63,150	64,100	22,400		8,000		157,650
		133,800	135,900	47,600		17,000		
	Utility R&R	20,000	20,000	20,000	20,000	20,000		334,300

This project provides funding for the building and equipment upgrades for the Public Utilities Complex to include the Public Utilities Administration Building, Motor Shop, Meter Shop and Supervisors Building.

Total Utilities Miscellaneous:	196,950	200,000	70,000	-	25,000	-	491,950
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CAPITAL IMPROVEMENT PROGRAM 2017 THROUGH 2022

SEWER SYSTEM

The Sewer System section includes projects that support the Sewer System operations for the City. All projects, are included either in the current rate study or a future rate study.

Projects in the Sewer System section of the six-year plan support the City of Clearwater's Vision and the Strategic Direction to "Provide Cost Effective Municipal Services and Infrastructure" through the following related strategic actions:



Quality

- Proactively maintain and reinvest in our infrastructure.



Financial Responsibility

- Continue responsible financial management.
- Set priorities and spend money aligned with the Strategic Direction.



Safety

- Reinforce standing as a safe community, especially with visitors.

Project # / Project Name	Funding Source	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	Total
96202								
WWTP Screw Pump Replacement								
	Sewer Revenue		68,430					68,430
	Utility R&R		263,400					263,400
			418,170					
	Future W&S Bond Issue	110,000	800,000					418,170

This project provides funding for modifications improvements to the existing Archimedes Screw Pump facilities at the Marshall Street, Northeast and East WWTP facilities. The funding for fiscal year 2017/18 is for the East Plant. Work replaces the existing screw pumps to the internal recycle process at all three plants.

Comprehensive Plan Objective: (D.1.2) The City shall continue to produce advanced wastewater treatment (AWT) improvements at all water pollution control facilities in accordance with Florida Department of Environmental Protection (DEP) and U.S. Environmental Protection Agency (E.P.A.) requirements.

96204								
WWTP UV Disinfection System								
	Sewer Revenue	21,650	189,800					211,450
	Utility R&R	319,950	2,810,200					3,130,150
	Future Bond Issue	3,700,000						-

This project provides funding for the installation of UV disinfection systems at all three (3) plants, including lamp systems and electrical modifications.

Comprehensive Plan Objective: (D.1.2) The City shall continue to produce advanced wastewater treatment (AWT) improvements at all water pollution control facilities in accordance with Florida Department of Environmental Protection (DEP) and U.S. Environmental Protection Agency (E.P.A.) requirements.

Annual Operating Costs: Costs include utilities and maintenance. Estimated average yearly costs will be \$386,180, increasing by inflation each year.

CAPITAL IMPROVEMENT PROGRAM 2017 THROUGH 2022

SEWER SYSTEM

Project # / Project Name	Funding Source	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	Total
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96209

Maintenance Vehicle

L/P Sewer Fund

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This project provides funding for the purchase of one (1) additional Ford-250 and two (2) Ford Transit Cargo Vans in FY15/16 to be used by one (1) additional personnel in fiscal year 2015 and two (2) additional F.T.E.'s in fiscal year 2016. The vehicles will be utilized for the electrical, mechanical and electronic technician for work needed in the installation, modification and repair of mechanical equipment.

Annual Operating Costs: Garage and Debt service costs of approximately \$47,000 starting in FY 2016.

962xx

NE WWTP Thermal Dryers

This project provides for the installation of bio-solids dryers for the disposal of dried bio-solids to meet FDEP and EPA class A regulations.

Comprehensive Plan Objective: (D.1.2) The City shall continue to produce advanced wastewater treatment (AWT) improvements at all water pollution control facilities in accordance with Florida Department of Environmental Protection (DEP) and U.S. Environmental Protection Agency (E.P.A.) requirements.

962xx

Godwin Diesel Pump

L/P - Sewer

72,000

72,000

This project provides for the purchase of a larger size ten (10") pump. The equipment will provide necessary bypass pumping at Public Utilities WRF plants.

Annual Operating Costs: Debt service costs and garage charges of approximately \$16,170 starting in FY 2017.

962xx

WET NNC Rule Compliance

Future W&S Bond Issue

1,407,410

~~2,000,000~~

1,407,410

-

This project provides for the design & implementation of wastewater facilities required under Numeric Nutrient Criteria.

Comprehensive Plan Objective: (D.4.1) The protection, restoration and enhancement of water quality associated with stormwater runoff will be considered a function of the City's overall stormwater management plans. (D.1.2) The City shall continue to produce advance wastewater treatment (AWT) improvements at all water pollution control facilities in accordance with FDEP and USEPA requirements.

Annual Operating Costs: Increase of operating expenses and additional personnel of four (4) FTE's. One (1) in cost center 01351 in fiscal year 2019, two (2) in fiscal year 2020 and one (1) in cost center 01347 in fiscal year 2019) in the amount of \$308,840 starting in fiscal year 2019. **Increase of operating expenses in the amount of \$54,000 starting in FY 2019.**

962xx

Trailer Mounted Bio-solids Centrifuge

L/P - Sewer Fund

1,100,000

~~700,000~~

1,100,000

This project provides funding for a mobile centrifuge to backup single centrifuges at the Marshall Street and Northeast facilities. This will replace aging belt filter presses which are at the end of their useful life. Back-up capacity is required to dewater bio-solids when the fixed centrifuges are off line for maintenance or repair.

Annual Operating Costs: Debt service costs of approximately \$150,520 starting in FY 2018.

CAPITAL IMPROVEMENT PROGRAM 2017 THROUGH 2022

SEWER SYSTEM

Project # / Project Name	Funding Source	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	Total
96611								
Biosolids Treatment								
	Sewer Revenue		1,792,400					1,792,400
	Future W&S Bond Issue		457,600	3,073,220				3,530,820

This project provides funding for rehabilitation of the anaerobic digester and associated equipment at the Northeast and the Marshall Street WWTP's. It also provides to convert existing tankage to provide sludge feed equalization at the Northeast Plant and to modify the Marshall Street Plant sludge feed system to accept sludge from the East Plant. These upgrades will provide increased efficiency of the entire bio-solids treatment facilities, as well as increased reliability and cost effectiveness.

Comprehensive Plan Objective: (D.1.2) The City shall continue to produce advanced wastewater treatment (AWT) improvements at all water pollution control facilities in accordance with Florida Department of Environmental Protection (DEP) and U.S. Environmental Protection Agency (E.P.A.) requirements.

Annual Operating Costs: Costs include maintenance, and operating supplies/chemicals. Estimated average yearly costs will be \$50,000.

96615

Odor Control

Future W&S Bond Issue	139,800	139,800
Sewer Revenue	87,000	87,000
Utility R&R	923,200	923,200

This project provides for the evaluation of aging control technology at the Marshall Street and East Plants to determine if it is more cost effective to replace existing units with more modern technology or rehabilitate the existing units.

Comprehensive Plan Objective: (D.1.2) The City shall continue to produce advanced wastewater treatment (AWT) improvements at all water pollution control facilities in accordance with Florida Department of Environmental Protection (DEP) and U.S. Environmental Protection Agency (E.P.A.) requirements.

96619

WWTP Generator Replacements

Utility R&R	820,450	820,450
	235,110	
Future W&S Bond Issue	900,000	235,110

This project provides funding for the replacement of the backup generators at the Northeast WWTP.

Comprehensive Plan Objective: (D.1.2) The City shall continue to produce advanced wastewater treatment (AWT) improvements at all water pollution control facilities in accordance with Florida Department of Environmental Protection (DEP) and U.S. Environmental Protection Agency (E.P.A.) requirements.

CAPITAL IMPROVEMENT PROGRAM 2017 THROUGH 2022

SEWER SYSTEM

Project # / Project Name	Funding Source	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	Total
96630								
Sanitary Sewer Extensions								
	Sewer Impact	12,460	12,460	12,460	12,460	12,460	12,460	74,760
			1,147,300	1,913,600	439,740			
	Future W&S Bond Issue	1,032,580	487,540	2,033,650	1,365,670			3,500,640
		2,712,100		684,940	2,663,340	87,540		
	Sewer Revenue	1,354,960	1,209,240	553,890	2,121,870	987,540		7,357,160

This project provides new sanitary sewer service to residents within the City of Clearwater service area. The initial full neighborhood project is Idlewild/The Mall, which began in FY 2011/12 with design and continued construction into 2014/15. Per the Sanitary Expansion Feasibility Study remaining septic areas will be addressed based upon priority in subsequent years.

Comprehensive Plan Objective: (D.1.1) To maintain adequate Levels of Service for existing and future populations through the year 2020. (D.1.3.5) Extend force mains, lift station capacity and the gravity wastewater collection system to serve existing development as well as new infill development.

Annual Operating Costs: ~~Costs include personnel services, maintenance, and operating supplies/chemicals. Estimated average yearly costs will be \$76,650 starting in FY 2013, increasing by inflation each year.~~

96634

Sanitary Utility Relocation

	Sewer Revenue	8,200	4,450	4,000	4,000	4,000		24,650
		716,800	390,550	356,000	356,000	356,000		
	Utility R&R	900,000	100,000	100,000	100,000	100,000	360,000	2,535,350

The project provides funding for the relocation of sanitary sewer infrastructure to accommodate roadway improvements by Florida DOT, Pinellas County, and the City of Clearwater and various City initiatives related to Stormwater and Traffic Improvements.

Comprehensive Plan Objective: (D.1.1) To maintain adequate Levels of Service for existing and future populations through the year 2020.

96645

Laboratory Upgrade and R & R

	Sewer Revenue	25,400	42,950	5,700				74,050
		63,300	107,050	14,300				
	Utility R&R	50,000	60,000	100,000	100,000	50,000		184,650

The project provides for the repair, replacement and upgrade of the existing laboratory instrumentation to meet state and federal testing requirements for wastewater, bio-solids, reclaimed water, and environmental monitoring, stormwater treatment and potable water.

Comprehensive Plan Objective: (D.1.1) To maintain adequate Levels of Service for existing and future populations through the year 2020.

CAPITAL IMPROVEMENT PROGRAM 2017 THROUGH 2022

SEWER SYSTEM

Project # / Project Name	Funding Source	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	Total
96654								
Facilities Upgrade & Improvement								
	Utility R&R	1,846,720	1,523,750	1,946,700	2,967,250	449,600	2,975,000	11,709,020
					332,750	50,400		
	Sewer Revenue	726,650		218,300	500,000	1,000,000		1,328,100
		4,631,700	3,051,250					
	Future W&S Bond Issue	3,700,000	3,000,000	1,000,000				7,682,950

The project provides funding for future improvements and upgrades at the City's three (3) AWT plants and bio-solids facility.

Comprehensive Plan Objective: (D.1.2) The City shall continue to produce advanced wastewater treatment (AWT) improvements at all water pollution control facilities in accordance with Florida Department of Environmental Protection (DEP) and U.S. Environmental Protection Agency (E.P.A.) requirements.

96664								
Water Pollution Control R&R								
	Future W&S Bond Issue		4,149,500		118,350			4,267,850
				525,500	366,050	228,500		
	Sewer Revenue	800,600	2,000,000	1,600,000	1,000,000	1,000,000		1,920,650
		2,763,980						
	Utility R & R	3,500,000		2,649,000	2,441,600	1,470,500	1,400,000	10,725,080

The project provides for the design, repair, rehabilitation, and replacement of Water Pollution Control Plant and bio-solids facility items such as sludge chains, pumps, motors, associated plumbing, instruments, and minor facility repair to return or maintain the Water Pollution Control facilities to or at designed capability.

Comprehensive Plan Objective: (D.1.1) To maintain adequate Levels of Service for existing and future populations through the year 2020.

96665								
Sanitary Sewer R&R								
	Future W&S Bond Issue		9,825,000	2,695,050	1,555,750	1,311,950		15,387,750
				3,095,500	2,458,250	2,073,050		
	Utility R&R	2,375,680	1,799,040	2,300,390	2,460,390	2,947,030	3,385,000	11,011,800
		2,573,600		398,950				
	Sewer Revenue	4,624,320	3,200,960	2,699,610	539,610	52,970		2,972,550

The project provides general system wide condition inspections, rehabilitation and new appurtenances.

Comprehensive Plan Objective: (D.1.1) To maintain adequate Levels of Service for existing and future populations through the year 2020.

CAPITAL IMPROVEMENT PROGRAM 2017 THROUGH 2022

SEWER SYSTEM

Project # / Project Name	Funding Source	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	Total
96686								
Pump Station Replacement								
			1,240,500	2,000,050				
Future W&S Bond Issue		1,200,000	1,000,000	1,430,000	813,600	2,243,010		7,727,160
Sewer Revenue		1,900,000		62,450	2,000,000	4,000,000	1,046,800	1,109,250
Utility R&R						1,628,900	1,180,200	2,809,100

This project provides funding to inspect, rehabilitate or replace existing pump stations systems, their related force mains and telemetry systems to adhere to current industry and regulatory requirements.

Comprehensive Plan Objective: (D.1.2) The City shall continue to produce advanced wastewater treatment (AWT) improvements at all water pollution control facilities in accordance with Florida Department of Environmental Protection (DEP) and U.S. Environmental Protection Agency (E.P.A.) requirements.

Total Sewer System:	17,295,110	33,416,970	19,655,720	15,145,540	8,486,500	12,602,470	106,602,310
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CAPITAL IMPROVEMENT PROGRAM 2017 THROUGH 2022

WATER SYSTEM

The Water System section includes projects that support the Water System operations for the City. All projects, are included either in the current rate study or a future rate study. All projects are funded by the Water and Sewer Utility Fund.

Projects in the Water System section of the six-year plan support the City of Clearwater's Vision and the Strategic Direction to "Provide Cost Effective Municipal Services and Infrastructure" through the following related strategic actions:



Quality

- Proactively maintain and reinvest in our infrastructure.



Financial Responsibility

- Continue responsible financial management.
- Set priorities and spend money aligned with the Strategic Direction.



Safety

- Reinforce standing as a safe community, especially with visitors.

Project # / Project Name	Funding Source	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	Total
96721								
System R&R - Maintenance								
Future W&S Bond Issue			1,760,000	694,720	1,339,870			3,794,590
					1,025,200	895,750		
Utility R&R		1,450,000	500,000	500,000	500,000	500,000	395,000	2,315,950
				290,300		374,250		
Water Revenue			500,000	500,000	100,000	100,000	165,000	829,550

This is an on-going program relating to maintenance, repair or replacement of water mains, service lines, valves, fire hydrants, miscellaneous equipment, damaged facilities, painting tanks and maintenance of thirty-one (31) existing wells and eight (8) new wells. Work involves maintenance, repair and replacement of facilities that do not involve upgrading.

Comprehensive Plan Objective: (D.5.3) Continue to maintain the water system in a safe, sound and efficient manner on a daily basis.

96739

Reclaimed Water Distribution System

Future W&S Bond Issue			600,000	1,000,000	250,000			1,850,000
				250,000		1,250,000		
Water Revenue		200,000	500,000	600,000	600,000	600,000	750,000	2,250,000

This project provides for the continued expansion of the City's Reclaimed Water System based on the Reclaimed Water Master Plan Update.

Comprehensive Plan Objective: (D.5.2) To provide adequate quantity and quality of water service to all customers in the Clearwater service area. Current service level (FY 2010) is 39,971 customer accounts (potable, reclaimed and fire). (D.5.5) Continue to develop a potable water system that is compatible with the environment and seeks to conserve and protect sensitive natural resources. (D.5.5.7) Reclaimed water service will continue to be extended to private residences based on the Twenty (20) Year Reclaimed Water Master Plan.

CAPITAL IMPROVEMENT PROGRAM 2017 THROUGH 2022

WATER SYSTEM

Project # / Project Name	Funding Source	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	Total
96740								
Water Supply & Treatment								
	Utility R&R						110,300	110,300
				305,850				
	Water Revenue	989,470		500,000	500,000	500,000	64,700	370,550
			1,750,000					
	Future W&S Bond Issue	10,530	1,000,000	1,944,150	1,500,000			5,194,150

This project provides funding for maintenance, replacement, and upgrade of supply facilities.

Comprehensive Plan Objective: (D.5.2) To provide adequate quantity and quality of water service to all customers in the Clearwater service area. Current service level (FY 2010) is 39,971 customer accounts (potable, reclaimed and fire). (D.5.5) Continue to develop a potable water system that is compatible with the environment and seeks to conserve and protect sensitive natural resources.

96741								
System R&R - Capitalized								
	Future W&S Bond Issue		1,400,000	1,384,250	1,400,000			4,184,250
						1,384,250		
	Utility R&R	750,000	1,200,000	750,000	500,000	450,000	1,384,250	2,768,500
	Water Revenue			15,750		15,750	15,750	47,250

This project involves the repair and replacement of water mains, service lines, valves, fire hydrants, and facilities equipment, etc. that are upgraded during the repair/replacement process. Funding for capitalized labor, equipment and material for in-house work is included.

Comprehensive Plan Objective: (D.5.3) Continue to maintain the water system in a safe, sound and efficient manner on a daily basis.

96742								
Line Relocation - Capitalized								
	Future W&S Bond Issue		485,000	1,121,700	400,000			2,006,700
						2,067,500		
	Utility R&R	150,000	250,000	250,000	250,000	200,000	351,950	2,419,450
	Water Revenue			153,300		282,500	48,050	483,850

This is an on-going project provides funding for the relocation of potable water pipeline infrastructure to accommodate roadway improvements by Florida DOT, Pinellas County and the City of Clearwater. Planned work includes various city initiatives related to Stormwater and Traffic Improvement.

Comprehensive Plan Objective: (D.5.4) Continue to provide sound fiscal management for the operation and maintenance of potable water service in the City's service area.

96743								
Meter & Backflow Replacement & Change Out								
	Future W&S Bond Issue		50,000	50,000	50,000		50,000	200,000
						50,000		
	Utility R&R	10,000	10,000	10,000	100,000	100,000		50,000

This is an on-going project to repair/replace water meters, backflow prevention devices, and accessories to assure accurate flow measurement, maximum revenues, and proper operation.

Comprehensive Plan Objective: (D.5.3) Continue to maintain the water system in a safe, sound and efficient manner on a daily basis.

CAPITAL IMPROVEMENT PROGRAM 2017 THROUGH 2022

WATER SYSTEM

Project # / Project Name	Funding Source	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	Total
96744								
System Expansion								
	Water Impact	24,000	24,000	24,000	24,000	24,000	24,000	144,000
			76,000	76,000	76,000	76,000		
	Water Revenue	51,000	51,000	51,000	51,000	51,000	76,000	380,000

This project provides funding and capitalizes Water Division labor, equipment and material expenses relating to additions to Clearwater's distribution system, including new meters, backflow prevention devices, main extensions, etc. Location of work areas is determined by customer demand.

Comprehensive Plan Objective: (D.5.1) To maintain adequate Levels of Service for existing and future populations through the year 2018.

96752

Water Service Lines

Water Revenue	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	-
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This project is to upgrade the City's existing galvanized water service lines that are in poor condition.

Comprehensive Plan Objective: (D.5.1) To maintain adequate Levels of Service for existing and future populations through the year 2018.

96764

R.O. Plant Expansion Res # 1

Future W&S Bond Issue	750,000	750,000
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This project is to provide funding for the expansion of the City's existing R.O. plant, which includes plant equipment and piping modifications.

Comprehensive Plan Objective: (D.5.2) Provide adequate quantity and quality of water service to all customers of the Clearwater service area.

Annual Operating Costs: Costs include maintenance, utilities and operating supplies, with no annual costs expected.

96766

Water Quality Monitoring Devices

Future W&S Bond Issue	600,000	600,000
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This project is to provide funding for real time monitoring of drinking water in the distribution system of our service area, which will allow for early detection of water quality upsets of contamination, and provide for early action. Improvements other than Buildings R&R.

Comprehensive Plan Objective: (D.5.2) Provide adequate quantity and quality of water service to all customers of the Clearwater service area.

CAPITAL IMPROVEMENT PROGRAM 2017 THROUGH 2022

WATER SYSTEM

Project # / Project Name	Funding Source	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	Total
96768								
Rebate - Well, Lake, Pond Irrigation Aband								
	Future W&S Bond Issue		20,000		20,000			40,000
	Water Revenue		20,000		20,000			-

This project provides funding for the Well, Lake, Pond Irrigation Abandonment program that was approved by the City Council May 3, 2007. This program provides a homeowner a rebate if they are willing to properly abandon a private well, lake or pond irrigation system, when establishing reclaimed water service at their residence.

Comprehensive Plan Objective: (D.5.2) To provide adequate quantity and quality of water services to all customers in the Clearwater service area. Current service level (FY 2010) is 39,971 customer accounts (potable, reclaimed and fire). (D.5.5) Continue to develop a potable water system that is compatible with the environment; and seeks to conserve and protect sensitive natural resources.

96773								
Groundwater Replenishment Facility								
			5,104,000					
	Future W&S Bond Issue	1,500,000	8,500,000	9,236,000				14,340,000

This project provides funding for a Microfiltration, Reverse Osmosis, Advanced Oxidation 3.0 MGD Water Purification Plant, purified water pipelines, with injection wells to replenish the local aquifer.

Comprehensive Plan Objective: (D.5.2) To provide adequate quantity and quality of water services to all customers in the Clearwater service area. ~~Current service level (FY 2010) is 39,971~~ **Projected service level of 40,390** customer accounts (potable, reclaimed and fire). (D.5.5) Continue to develop a potable water system that is compatible with the environment; and seeks to conserve and protect sensitive natural resources.

Annual Operating Costs: Annual operating costs beginning in FY 2017 **2021** will approximately amount to ~~\$1,170,000~~ **\$1,704,000**, which includes ~~three (3) new FTE's.~~ **This provides funding for staffing (10 FTE's), electric power, treatment chemicals, five (5) vehicles (Go-Cart, Forklift, two trucks and a V), and other operational expenses at the proposed Groundwater Replenishment Facility to be co-located with the Northeast Water Reclamation Facility.**

96774								
Automated Meter Reading								
	Water Revenue				100,000			100,000
	Future Bond Issue							-

This project will fund conversion to an automated meter reading system (AMR) for the potable water and reclaimed water systems.

Comprehensive Plan Objective: (D.5.3) Continue to maintain the water system in a safe, sound, and efficient manner on a daily basis.

96775								
Arsenic Removal Water Treatment Plant #3								
	Future W&S Bond Issue	1,000,000		8,150,000				8,150,000
	Water Revenue		1,000,000	2,000,000	2,000,000	2,000,000		-

This project provides funding for a treatment system to reduce regulated constituents levels in the raw water, total dissolved solids (TDS) including arsenic, etc. that serves as a source water for Water Treatment Plant #3.

Comprehensive Plan Objective: (D.5.3) Continue to maintain the water system in a safe, sound, and efficient manner on a daily basis.

Annual Operating Costs: Annual operating costs beginning in FY ~~2017~~ **2019** will approximately amount to \$500,000.

CAPITAL IMPROVEMENT PROGRAM 2017 THROUGH 2022

WATER SYSTEM

Project # / Project Name	Funding Source	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	Total
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96780

~~Valve Turner Maintenance Trailer~~
L/P Water Fund

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This project provides funding for the purchase of a Wach's Standard LX (gas) VMT - for use in the valve maintenance program. Aiding in location, excavation below ground valves.

Annual Operating Costs: Debt service costs of approximately \$15,000 starting FY 2015.

967xx

Compact Track Loader

L/P - Water Fund

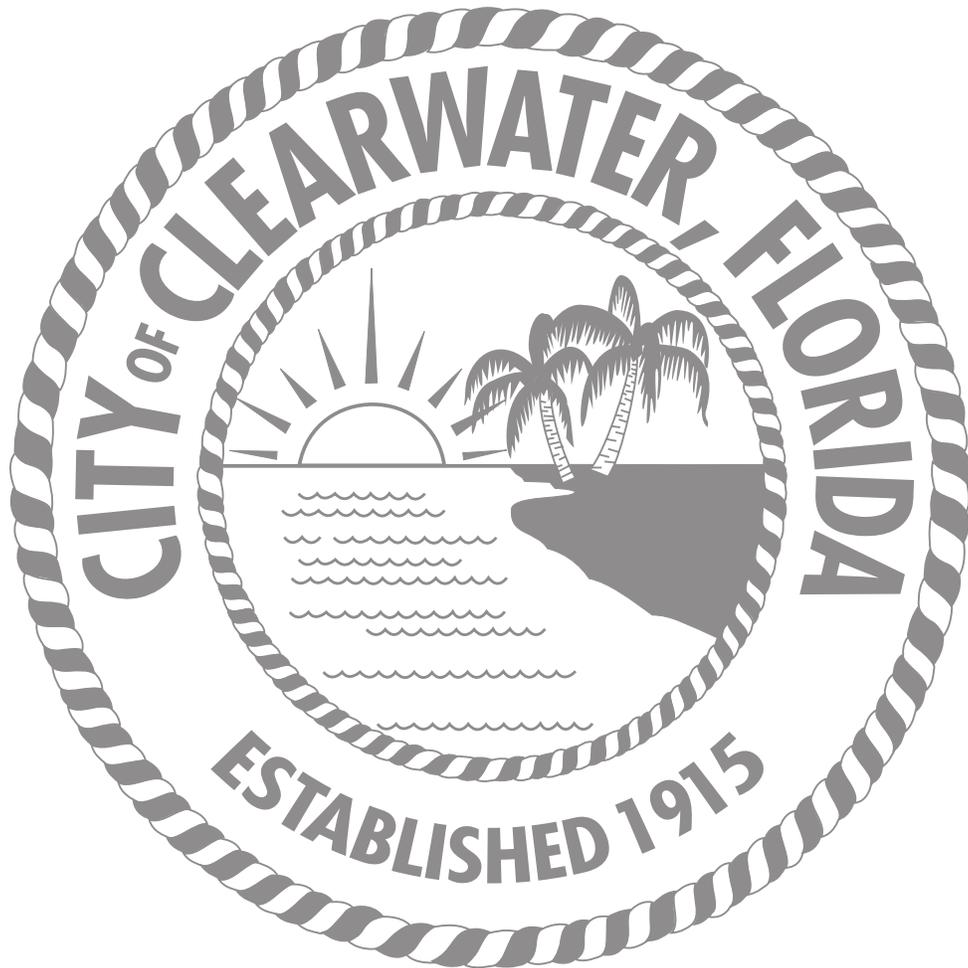
62,000

62,000

This project provides funding for the purchase of a Compact Track Loader (Bobcat T750). This equipment will allow for a much safer and easier backfilling and grading, with fork attachment, pulling and loading sidewalk panels. With broom attachment, staff will be able to clean up the streets after our main breaks instead of Public Utilities being charged by Stormwater to send out a sweeper.

Annual Operating Costs: Debt service costs and garage charges of approximately \$14,560 starting FY 2017.

Total Water System:	86,000	12,019,000	24,696,020	6,685,070	6,520,000	3,435,000	53,441,090
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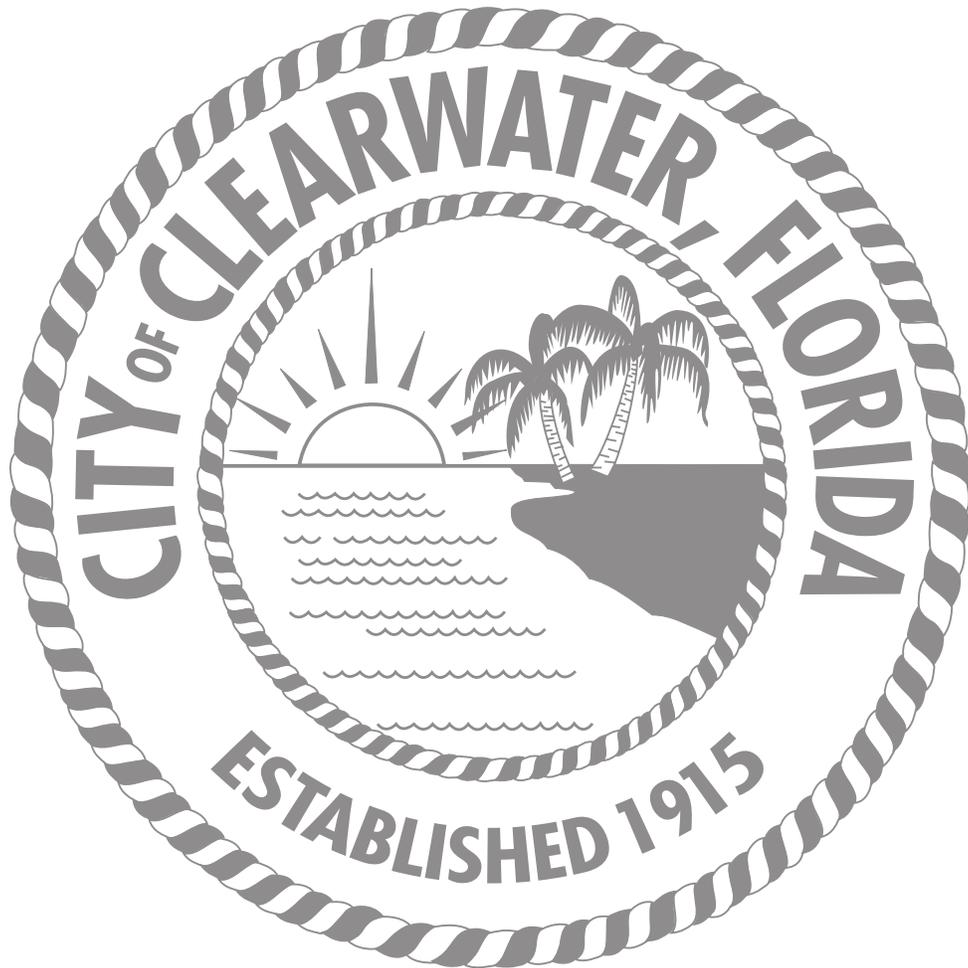
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TOTAL BY CATEGORY

	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	Total
Second Century Clearwater	3,652,000	6,786,000	4,000,000	6,800,000	0	0	21,238,000
Police Protection	0	0	0	5,500,000	0	0	5,500,000
Fire Protection	5,264,920	3,275,470	4,778,060	1,391,340	2,195,710	1,340,500	18,246,000
Major Street Maintenance	3,828,420	3,815,170	3,815,170	3,819,170	3,512,170	3,512,170	22,302,270
Sidewalk and Bike Trails	472,000	472,000	472,000	473,250	0	0	1,889,250
Intersections	535,000	431,990	315,410	315,400	315,390	315,390	2,228,580
Parking	611,000	10,392,000	382,500	384,000	384,000	384,000	12,537,500
Miscellaneous Engineering	635,000	45,000	45,000	2,470,000	45,000	45,000	3,285,000
Parks Development	7,077,940	5,169,840	3,640,000	2,340,000	7,885,000	7,485,000	33,597,780
Marine Facilities	635,000	540,000	525,000	535,000	535,000	535,000	3,305,000
Airpark Facilities	115,000	115,000	1,215,000	715,000	3,815,000	515,000	6,490,000
Libraries	373,850	242,500	292,500	70,000	70,000	70,000	1,118,850
Garage	8,351,400	6,917,620	6,950,450	7,085,960	7,024,200	7,165,200	43,494,830
Maintenance of Buildings	2,330,000	1,998,000	1,515,000	1,240,000	605,000	1,140,000	8,828,000
General Public City Building	522,800	4,646,630	985,650	10,289,100	0	135,730	16,579,910
Miscellaneous	2,420,000	4,810,000	1,765,000	1,765,000	1,905,000	1,505,000	14,170,000
Stormwater Utility	6,034,710	5,290,010	6,970,730	6,066,170	7,511,530	9,382,940	41,256,090
Gas System	17,524,000	11,900,000	4,600,000	4,600,000	4,600,000	4,600,000	47,824,000
Solid Waste & Recycling	625,000	2,125,000	625,000	625,000	625,000	625,000	5,250,000
Utilities Miscellaneous	196,950	200,000	70,000	0	25,000	0	491,950
Sewer System	17,295,110	33,416,970	19,655,720	15,145,540	8,486,500	12,602,470	106,602,310
Water System	86,000	12,019,000	24,696,020	6,685,070	6,520,000	3,435,000	53,441,090
TOTAL	78,586,100	114,608,200	87,314,210	78,315,000	56,059,500	54,793,400	469,676,410



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SUMMARY OF GENERAL FUND REVENUE

Program	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	Total
Second Century Clearwater	1,652,000						1,652,000
Fire Protection	469,360	324,650	336,380	414,390	362,910	376,960	2,284,650
Miscellaneous Engineering	100,000	41,500	41,500	41,500	41,500	41,500	307,500
Park Development	2,587,600	2,925,000	1,560,000	1,560,000	1,605,000	1,685,000	11,922,600
Marine Facilities	215,000	215,000	215,000	225,000	225,000	225,000	1,320,000
Libraries	373,850	242,500	242,500	70,000	70,000	70,000	1,068,850
Maintenance of Buildings	1,755,000	1,688,000	905,000	780,000	595,000	1,030,000	6,753,000
General Public City Buildings & Equipmer	87,080	465,920	411,520				964,520
Miscellaneous	70,000	70,000	70,000	70,000	70,000	70,000	420,000
Total General Fund	7,309,890	5,972,570	3,781,900	3,160,890	2,969,410	3,498,460	26,693,120

SECOND CENTURY CLEARWATER:	3425 - Seminole Boat Launch Improvements	1,652,000	1,652,000
FIRE PROTECTION:	1229 - Replace & Upgrade Air Packs	26,000	
	1257 - Auto External Defibrillator Program	20,500	
	1260 - Thermal Imaging Cameras	26,030	
	1261 - Personal Protective Equipment	199,040	
	1263 - Extrication Tools	56,000	
	1264 - Fire Hose Replacement	41,790	
	12xx - Old Fire Station 45 Demolition	100,000	469,360
MISC ENGINEERING:	2841 - Miscellaneous Engineering	35,000	
	28xx - Survey Equipment Replacement	65,000	100,000
PARK DEVELOPMENT:	3203 - Carpenter Fld Infrastructure Repairs & Improvements	30,000	
	3205 - Bright House Field Infrastructure Repairs & Impv	500,000	
	3247 - Fitness Equipment Replacement	30,000	
	3271 - Swimming Pool Renovations & Repairs	150,000	
	3278 - Long Center Infrastructure Repairs	1,032,600	
	3286 - Parking Lot/Bike Path Resurfacing & Improvements	75,000	
	3604 - Boardwalk & Docks Repair & Replacement	40,000	
	3618 - Miscellaneous Park & Recreation Contract Svcs	30,000	
	3633 - Pier 60 Park & Beachwalk Repairs and Improvements	120,000	
	3634 - Concrete Sidewalk & Pad Repair & Replacement	50,000	
	3635 - Park Amenity Purchase, Repair & Replacement	140,000	
	3636 - Tennis & Basketball Court Resurfacing	85,000	
	3637 - Playground & Fitness Equip Purchase & Replacement	150,000	
	3638 - Fencing Replacement Program	80,000	
	3654 - Recreation Centers Infrastructure Repairs	75,000	2,587,600
MARINE FACILITIES:	3415 - Waterway Maintenance	25,000	
	3422 - Dredging of City Waterways	100,000	
	3497 - Docks & Seawalls	50,000	
	3499 - Pier 60/Sailing Center Maintenance	40,000	215,000
LIBRARIES:	3532 - Library Maker Space Maintenance and Upgrade	84,510	
	3533 - Main Library Upgrade to Support Alternative Usage	239,340	
	35xx - Library F.F. & E R&R	50,000	373,850
MAINTENANCE OF BUILDINGS:	4510 - Air Conditioners - City Wide Replacements	200,000	
	4512 - Roof Repairs	45,000	
	4514 - Roof Replacement	390,000	
	4517 - Painting of Facilities	75,000	
	4518 - Fencing of Facilities	10,000	
	4519 - Flooring for Facilities	305,000	
	4521 - Elevator Refurbishment & Modernization	200,000	
	4528 - Light Replacement & Repair	200,000	
	4530 - Building Systems	130,000	
	45xx - New A/C System Chiller	100,000	
	45xx - MSB Security Renovations	100,000	1,755,000

Summary of Funding Sources

	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	Total
GENERAL SOURCES							
General Revenue							
91229 - Replace & Upgrade Air Packs	26,000	27,040	28,120	29,240	30,410	31,630	172,440
91257 - Automatic External Defib Program	20,500	20,500	20,500	21,320	22,170	23,060	128,050
91260 - Thermal Imaging Cameras	26,030	27,070	28,150	29,280	30,450	31,670	172,650
91261 - Personal Protective Equipment	199,040	207,000	215,280	223,890	232,850	242,160	1,320,220
91263 - Extrication Tools	56,000			65,000			121,000
91264 - Fire Hose Replacement	41,790	43,040	44,330	45,660	47,030	48,440	270,290
912xx - Old Fire Station 45 Demolition	100,000						100,000
92841 - Miscellaneous Engineering	35,000	35,000	35,000	35,000	35,000	35,000	210,000
928xx - Survey Equipment Replacement	65,000	6,500	6,500	6,500	6,500	6,500	97,500
93203 - Carpenter Fld Infrast Reps & Imprvmts	30,000	40,000	50,000	50,000	60,000	60,000	290,000
93205 - Brighthouse Field Infrast Repair/Imprv	500,000	1,210,000	150,000	150,000	150,000	150,000	2,310,000
93247 - Fitness Equipment Purch & Replacement	30,000	50,000	50,000	30,000	30,000	50,000	240,000
93271 - Swimming Pool Renovations & Repairs	150,000	150,000	150,000	150,000	150,000	150,000	900,000
93278 - Long Center Infrastructure Repairs	1,032,600	150,000	150,000	150,000	150,000	150,000	1,782,600
93286 - Pking Lot/Bike Path Resurf & Imprvmt	75,000	75,000	75,000	75,000	75,000	75,000	450,000
93415 - Waterway Maintenance	25,000	25,000	25,000	25,000	25,000	25,000	150,000
93422 - Dredging of City Waterways	100,000	100,000	100,000	100,000	100,000	100,000	600,000
93425 - Seminole Boat Launch Improvements	1,652,000						1,652,000
93497 - Docks & Seawalls	50,000	50,000	50,000	50,000	50,000	50,000	300,000
93499 - Pier 60/Sailing Center Maintenance	40,000	40,000	40,000	40,000	40,000	40,000	240,000
934xx - Seminole Boat Launch Maintenance				10,000	10,000	10,000	30,000
93532 - Library Maker Space Maint & Upgrade	84,510	20,000	20,000	20,000	20,000	20,000	184,510
93533 - Main Library Upgrade to Support Alt Usage	239,340						239,340
935xx - Countryside Library Demolition		72,500					72,500
935xx - Library FF&E R&R	50,000	50,000	50,000	50,000	50,000	50,000	300,000
935xx - East Library Demolition			72,500				72,500
93604 - Boardwalks & Docks Repair & Rplcmt	40,000	40,000	40,000	40,000	40,000	40,000	240,000
93618 - Miscellaneous Park & Rec Contract Svcs	30,000	30,000	30,000	30,000	30,000	30,000	180,000
93633 - Pier 60 Park & Beachwalk Repairs and Improvemc	120,000	130,000	140,000	150,000	160,000	170,000	870,000
93634 - Concrete Sidewalk, Pad R & R	50,000	50,000	50,000	60,000	60,000	60,000	330,000
93635 - Park Amenity Purchase & Replacement	140,000	140,000	100,000	100,000	100,000	100,000	680,000
93636 - Tennis & Basketball Court Resurfacing	85,000	200,000	200,000	200,000	200,000	200,000	1,085,000
93637 - Playground & Fit Equip Purch, & Rplcmt	150,000	150,000	150,000	150,000	150,000	150,000	900,000
93638 - Fencing Replacement Program	80,000	85,000	100,000	100,000	100,000	100,000	565,000
93654 - Recreation Centers Infrastructure Repairs	75,000	175,000	75,000	75,000	100,000	150,000	650,000
936xx - Environmental Park Remediation and Protection		50,000	50,000	50,000	50,000	50,000	250,000
936xx - Woodgate Park Renovations		200,000					200,000
94510 - Air Conditioners-City Wide Replacements	200,000	178,000	85,000	85,000	85,000	85,000	718,000
94512 - Roof Repairs	45,000	25,000	25,000	25,000	25,000	25,000	170,000
94514 - Roof Replacements	390,000	150,000	150,000	10,000	50,000	50,000	800,000
94517 - Painting of Facilities	75,000	75,000	50,000	50,000	50,000	50,000	350,000
94518 - Fencing of Facilities	10,000			10,000	10,000	10,000	40,000
94519 - Flooring for Facilities	305,000	230,000	45,000	35,000	60,000	25,000	700,000
94521 - Elevator Refurbishment & Modernization	200,000	200,000	210,000	125,000	125,000	45,000	905,000
94528 - Light Replacement & Repair	200,000	95,000	90,000	90,000	90,000	90,000	655,000
94530 - Building Systems	130,000	185,000	150,000	250,000		550,000	1,265,000
945xx - MSB Renovations	100,000	350,000					450,000
945xx - New A/C System Chiller	100,000	100,000	100,000	100,000	100,000	100,000	600,000
945xx - City Hall Security Hardening		100,000					100,000
94626 - Public Works Complex	87,080	465,920	411,520				964,520
94761 - Pollutant Storage Tank R&R-General Fund	20,000	20,000	20,000	20,000	20,000	20,000	120,000
94803 - Environmental Assessment & Cleanup	50,000	50,000	50,000	50,000	50,000	50,000	300,000
94861 - Library Technology		100,000	100,000				200,000
Subtotal General Revenue	7,309,890	5,972,570	3,781,900	3,160,890	2,969,410	3,498,460	26,693,120
Road Millage							
92277 - Streets & Sidewalks	2,175,420	2,175,420	2,175,420	2,175,420	2,175,420	2,175,420	13,052,520
92559 - City-Wide Intersection Improvements		45,000	30,410	30,400	30,390	30,390	166,590
92562 - Intersection Improvements	45,000		14,590	14,600	14,610	14,610	103,410
Subtotal Road Millage	2,220,420	2,220,420	2,220,420	2,220,420	2,220,420	2,220,420	13,322,520

Summary of Funding Sources

	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	Total
Penny for Pinellas							
91269 - Clearwater Beach Fire Station	3,905,560						3,905,560
912xx - Fire Boat	650,000						650,000
912xx - Ladder Truck Replacement		1,155,820					1,155,820
912xx - Lakeview Fire Station		400,000	3,798,460				4,198,460
92274 - Bridge Maintenance & Improvements	133,000	133,000	133,000	137,000			536,000
92276 - Traffic Calming Program	170,000	170,000	170,000	170,000			680,000
92339 - New Sidewalk Construction	472,000	472,000	472,000	473,250			1,889,250
92839 - Downtown Intermodal Facility				2,425,000			2,425,000
93251 - Morningside Recreation Center	2,830,000						2,830,000
93272 - Bicycle Paths-Bridges		750,000	750,000				1,500,000
93412 - City-wide Seawall Replacement	150,000	150,000	150,000	150,000			600,000
93650 - Crest Lake Park Improvements	850,000		750,000				1,600,000
936xx - Frank Tack Parking Lot	399,500						399,500
936xx - Sid Lickton Batting Tunnels	50,000						50,000
936xx - Youth Sports Field Renovations		114,840					114,840
936xx - Woodgate Park Renovations		450,000					450,000
936xx - Del Oro Park Renovations		450,000					450,000
936xx - North East Coachman Park Renovations		300,000					300,000
936xx - Long Center Parking Improvements			550,000				550,000
936xx - Neighborhood Park Renovations				260,000			260,000
936xx - Coachman Park Redevelopment				5,000,000			5,000,000
936xx - Ed Wright Park Renovations				490,000			490,000
94238 - Police Vehicles	300,000	200,000	100,000				700,000
945xx - New A/C System Chiller	500,000	200,000	600,000	450,000			1,750,000
948xx - City E.O.C. & Disaster Recovery Facility Expansio	360,000	3,000,000					3,360,000
948xx - Replace Hangar "C"			240,000				240,000
9xxxx - Downtown Streetscaping	2,000,000	2,000,000	2,000,000				6,000,000
Subtotal Penny for Pinellas	12,770,060	9,945,660	9,713,460	9,655,250	0	0	42,084,430
Multi-Modal Impact Fees							
92276 - Traffic Calming Program	150,000						150,000
92561 - New Signal Installations & Renovations	40,000	40,000	40,000	40,000	40,000	40,000	240,000
92562 - Intersection Improvements		100,000	100,000	100,000	100,000	100,000	500,000
Subtotal Multi-Modal Impact Fees	190,000	140,000	140,000	140,000	140,000	140,000	890,000
Local Option Fuel Tax							
92274 - Bridge Maintenance & Improvements	1,175,000	1,186,750	1,186,750	1,186,750	1,186,750	1,186,750	7,108,750
92276 - Traffic Calming Program	25,000	150,000	150,000	150,000	150,000	150,000	775,000
92559 - City-Wide Intersection Improvements	50,000	1,990					51,990
92560 - Signal Renovation	300,000	200,000	100,000	100,000	100,000	100,000	900,000
92562 - Intersection Improvements	100,000	45,000	30,410	30,400	30,390	30,390	266,590
Subtotal Local Option Fuel Tax	1,650,000	1,583,740	1,467,160	1,467,150	1,467,140	1,467,140	9,102,330
Special Program Fund							
92842 - U.S. 19 Wayfinding Project	500,000						500,000
93602 - Special Events Equip Repairs & Rplcmt	30,000	30,000	30,000	30,000	30,000	30,000	180,000
Subtotal Special Program	530,000	30,000	30,000	30,000	30,000	30,000	680,000
Special Revenue Fund - CRA							
9xxx - Festival Core				1,000,000			1,000,000
Subtotal Special Revenue Fund	0	0	0	1,000,000	0	0	1,000,000

Summary of Funding Sources

	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	Total
Grants - Other Agencies							
93652 - Countryside Plex Restroom/Concession/Storage	100,000						100,000
94886 - Clearwater Airpark Masterplan Update	80,000						80,000
948xx - Ground Support Equipment Upgrade		80,000					80,000
948xx - Replace Hangar "C"			960,000				960,000
948xx - New Multiplane Hangar				560,000			560,000
948xx - Permanent Terminal Building					3,040,000		3,040,000
948xx - Security System Upgrade						400,000	400,000
Subtotal Grants - Other Agencies	180,000	80,000	960,000	560,000	3,040,000	400,000	5,220,000
Donations							
93652 - Countryside Plex Restroom/Concession	50,000						50,000
936xx - Sid Lickton Batting Tunnels	50,000						50,000
Subtotal Donation Revenue	100,000	0	0	0	0	0	100,000
To Be Determined							
9xxxx - Redesign Fort Harrison/Myrtle			2,000,000				2,000,000
9xxxx - Trail Upgrades				800,000			800,000
91152 - Police District 3 Sub Station				5,500,000			5,500,000
926xx - Downtown Parking Garage		9,792,000					9,792,000
93205 - Brighthouse Field Infrac Repair/Improve					6,250,000	5,770,000	12,020,000
93412 - City-wide Seawall Replacement					150,000	150,000	300,000
93425 - Seminole Boat Launch Improvements		4,786,000					4,786,000
935xx - Educational Learning Exhibit			50,000				50,000
94626 - Public Works Complex				4,327,500		21,220	4,348,720
948xx - Permanent Terminal Building					760,000		760,000
948xx - Security System Upgrade						100,000	100,000
Subtotal TBD Revenue	0	14,578,000	2,050,000	10,627,500	7,160,000	6,041,220	40,456,720
Subtotal General Sources	24,950,370	34,550,390	20,362,940	28,861,210	17,026,970	13,797,240	139,549,120
<u>SELF-SUPPORTING FUNDS</u>							
Marine Revenue							
93418 - Utilities Service Replacement	150,000	35,000	35,000	35,000	35,000	35,000	325,000
93419 - Dock R & R	25,000	25,000	25,000	25,000	25,000	25,000	150,000
93420 - Fuel System R & R	10,000	10,000	10,000	10,000	10,000	10,000	60,000
93421 - Marine Facilities Maintenance	25,000	25,000	25,000	25,000	25,000	25,000	150,000
Subtotal Marine Revenue	210,000	95,000	95,000	95,000	95,000	95,000	685,000
Clearwater Harbor Marina Fund							
93410 - Clearwater Harbor Marina Maintenance	40,000	40,000	40,000	40,000	40,000	40,000	240,000
Subtotal Clw Harbor Revenue	40,000	40,000	40,000	40,000	40,000	40,000	240,000
Airpark Revenue							
94817 - Airpark Maintenance & Repair	15,000	15,000	15,000	15,000	15,000	15,000	90,000
94886 - Clearwater Airpark Masterplan Update	20,000						20,000
948xx - Ground Support Equipment Upgrade		20,000					20,000
948xx - New Multiplane Hangar				140,000			140,000
Subtotal Airpark Revenue	35,000	35,000	15,000	155,000	15,000	15,000	270,000
Parking Revenue							
92652 - Parking Lot Resurfacing	61,000	50,000	50,000	50,000	50,000	50,000	311,000
92654 - Parking Lot Improvements	250,000	250,000	150,000	150,000	150,000	150,000	1,100,000
92657 - Parking Facilities	300,000	300,000	182,500	184,000	184,000	184,000	1,334,500
93403 - Beach Guard Facility Maintenance	20,000	40,000	25,000	25,000	25,000	25,000	160,000
Subtotal Parking Revenue	631,000	640,000	407,500	409,000	409,000	409,000	2,905,500

Summary of Funding Sources

	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	Total
Water Revenue							
94626 - Public Works Complex	162,500		200,000				362,500
96721 - System R&R - Maintenance			290,300		374,250	165,000	829,550
96739 - Reclaimed Water Distribution System			250,000		1,250,000	750,000	2,250,000
96740 - Water Supply & Treatment			305,850			64,700	370,550
96741 - System R & R - Capitalized			15,750		15,750	15,750	47,250
96742 - Line Relocation - Capitalized			153,300		282,500	48,050	483,850
96744 - System Expansion		76,000	76,000	76,000	76,000	76,000	380,000
96774 - Automated Meter Reading					100,000		100,000
Subtotal Water Revenue	162,500	76,000	1,291,200	76,000	2,098,500	1,119,500	4,823,700
Sewer Revenue							
94626 - Public Works Complex	162,500		200,000				362,500
96202 - WWTP Screw Pump Replacement		68,430					68,430
96204 - WWTP UV Disinfection System	21,650	189,800					211,450
96523 - Public Utilities Adm Building R & R	63,150	64,100	22,400		8,000		157,650
96611 - Biosolids Treatment		1,792,400					1,792,400
96615 - Odor Control		87,000					87,000
96630 - Sanitary Sewer Extensions	2,712,100	1,209,240	684,940	2,663,340	87,540		7,357,160
96634 - Sanitary Utility Relocation	8,200	4,450	4,000	4,000	4,000		24,650
96645 - Laboratory Upgrade and R & R	25,400	42,950	5,700				74,050
96654 - Facilities Upgrade & Improvement	726,650		218,300	332,750	50,400		1,328,100
96664 - Water Pollution Control R & R	800,600		525,500	366,050	228,500		1,920,650
96665 - Sanitary Sewer R & R	2,573,600		398,950				2,972,550
96686 - Pump Station Replacement			62,450			1,046,800	1,109,250
Subtotal Sewer Revenue	7,093,850	3,458,370	2,122,240	3,366,140	378,440	1,046,800	17,465,840
Water Impact Fees							
96744 - System Expansion	24,000	24,000	24,000	24,000	24,000	24,000	144,000
Subtotal Water Impact Fees	24,000	24,000	24,000	24,000	24,000	24,000	144,000
Sewer Impact Fees							
96630 - Sanitary Sewer Extensions	12,460	12,460	12,460	12,460	12,460	12,460	74,760
Subtotal Sewer Impact Fees	12,460	12,460	12,460	12,460	12,460	12,460	74,760
Utility R&R							
96202 - WWTP Screw Pump Replacement		263,400					263,400
96204 - WWTP UV Disinfection System	319,950	2,810,200					3,130,150
96523 - Public Utilities Adm Building R & R	133,800	135,900	47,600		17,000		334,300
96615 - Odor Control		923,200					923,200
96619 - WWTP Generator Replacements		820,450					820,450
96634 - Sanitary Utility Relocation	716,800	390,550	356,000	356,000	356,000	360,000	2,535,350
96645 - Laboratory Upgrade and R & R	63,300	107,050	14,300				184,650
96654 - Facilities Upgrade & Improvement	1,846,720	1,523,750	1,946,700	2,967,250	449,600	2,975,000	11,709,020
96664 - Water Pollution Control R & R	2,763,980		2,649,000	2,441,600	1,470,500	1,400,000	10,725,080
96665 - Sanitary Sewer R & R			3,095,500	2,458,250	2,073,050	3,385,000	11,011,800
96686 - Pump Station Replacement					1,628,900	1,180,200	2,809,100
96721 - System R&R - Maintenance				1,025,200	895,750	395,000	2,315,950
96740 - Water Supply & Treatment						110,300	110,300
96741 - System R & R - Capitalized					1,384,250	1,384,250	2,768,500
96742 - Line Relocation - Capitalized					2,067,500	351,950	2,419,450
96743 - Meter/Backflow Rplcmnt/Change Out					50,000		50,000
Subtotal Utility R&R	5,844,550	6,974,500	8,109,100	9,248,300	10,392,550	11,541,700	52,110,700

Summary of Funding Sources

	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	Total
Stormwater Utility Revenue							
928xx - Survey Equipment Replacement	35,000	3,500	3,500	3,500	3,500	3,500	52,500
94626 - Public Works Complex	110,720	1,080,710	174,130	1,729,740		2,270	3,097,570
96124 - Storm Pipe System Improvements	2,002,910	1,136,610	2,691,930	1,661,970	2,974,330	4,708,940	15,176,690
96168 - Stormwater System Expansion	318,300	327,900	337,800	347,700	358,200	369,000	2,058,900
96169 - Stevenson Creek	1,326,250	1,366,250	1,407,500	1,448,750	1,492,500	1,537,500	8,578,750
96170 - Coastal Basins Improvement Projects	1,061,000	1,093,000	1,126,000	1,159,000	1,194,000	1,230,000	6,863,000
96173 - Alligator Creek Watershed Projects	1,326,250	1,366,250	1,407,500	1,448,750	1,492,500	1,537,500	8,578,750
Subtotal Stormwater Utility Revenue	6,180,430	6,374,220	7,148,360	7,799,410	7,515,030	9,388,710	44,406,160
Gas Revenue							
96358 - Environmental Remediation	50,000	50,000	50,000	50,000	50,000	50,000	300,000
96365 - Line Relocation Pinellas-Maintenance	50,000	50,000	50,000	50,000	50,000	50,000	300,000
96367 - Gas Meter Change-Out - Pinellas	50,000	50,000	50,000	50,000	50,000	50,000	300,000
96374 - Line Relocation - Pinellas - Capitalized	50,000	50,000	50,000	50,000	50,000	50,000	300,000
96376 - Line Relocation - Pasco - Maintenance	50,000	50,000	50,000	50,000	50,000	50,000	300,000
96377 - Pinellas New Mains & Service Lines	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	9,000,000
96378 - Pasco New Mains & Service Lines	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	9,000,000
96379 - Gas Meter Change-Out - Pasco	50,000	50,000	50,000	50,000	50,000	50,000	300,000
96381 - Line Relocation - Pasco - Capitalized	50,000	50,000	50,000	50,000	50,000	50,000	300,000
96384 - Pinellas Building	12,500,000	7,500,000	200,000	200,000	200,000	200,000	20,800,000
96386 - Expanded Energy Conservation	1,000,000	750,000	750,000	750,000	750,000	750,000	4,750,000
96387 - Natural Gas Vehicle	200,000	200,000	200,000	200,000	200,000	200,000	1,200,000
96389 - Future IMS Software and Hardware	50,000	50,000	50,000	50,000	50,000	50,000	300,000
96391 - Gas System - Pasco Building		50,000	50,000	50,000	50,000	50,000	250,000
Subtotal Gas Revenue	17,100,000	11,900,000	4,600,000	4,600,000	4,600,000	4,600,000	47,400,000
Solid Waste Revenue							
96426 - Facility R & R	125,000	125,000	125,000	125,000	125,000	125,000	750,000
96443 - Residential Container Acquisition	125,000	125,000	125,000	125,000	125,000	125,000	750,000
96444 - Commercial Container Acquisition	250,000	250,000	250,000	250,000	250,000	250,000	1,500,000
96445 - Solar Trash and Recycling Kiosks	25,000	25,000	25,000	25,000	25,000	25,000	150,000
96448 - Solid Waste CNG Station		1,500,000					1,500,000
Subtotal Solid Waste Revenue	525,000	2,025,000	525,000	525,000	525,000	525,000	4,650,000
Recycling Revenue							
96804 - Recycling Container Acquisition	90,000	90,000	90,000	90,000	90,000	90,000	540,000
96805 - Recycl Expan R&R & Participation Program	10,000	10,000	10,000	10,000	10,000	10,000	60,000
Subtotal Recycling Revenue	100,000	100,000	100,000	100,000	100,000	100,000	600,000
Subtotal Self-Supporting Funds	37,958,790	31,754,550	24,489,860	26,450,310	26,204,980	28,917,170	175,775,660
INTERNAL SERVICE FUNDS							
General Services Fund Revenue							
945xx - General Services R&R	75,000	10,000	10,000	10,000	10,000	10,000	125,000
Subtotal General Services Revenue	75,000	10,000	10,000	10,000	10,000	10,000	125,000
Garage Fund Revenue							
94233 - Motorized Equipment Rplcmt - Cash	46,800	48,210	49,650	51,140	52,680	54,260	302,740
94243 - Radio P25 Upgrade	100,000	100,000	100,000	100,000			400,000
942xx - Fleet Industrial Fans	80,000						80,000
942xx - Fleet Management and Mapping	320,000						320,000
945xx - Generator Maintenance		100,000				100,000	200,000
Subtotal Garage Fund Revenue	546,800	248,210	149,650	151,140	52,680	154,260	1,302,740

Summary of Funding Sources

	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	Total
Administrative Services Revenue							
94626 - Public Works Complex				231,860			231,860
94729 - Citywide Connectivity Infrastructure	300,000	100,000	100,000	100,000	100,000	100,000	800,000
94736 - Geographic Information System	50,000	50,000	50,000	50,000	50,000	50,000	300,000
94828 - Financial System Upgrades	800,000	800,000	800,000	800,000	800,000	400,000	4,400,000
94829 - CIS Upgrades	50,000	50,000	50,000	50,000	50,000	50,000	300,000
94830 - MS/Licensing Upgrades	100,000	50,000	50,000	50,000	100,000	100,000	450,000
94833 - Computer Monitors	10,000	10,000	10,000	10,000	10,000	10,000	60,000
94857 - Accela Permit & Code Enforce Upgrade	50,000	50,000	50,000	50,000	50,000	50,000	300,000
94873 - Citywide Cameras System	25,000	50,000					75,000
94874 - City Enterprise Time Keeping System	25,000						25,000
94880 - Granicus Agenda Management Sys	25,000	25,000	25,000	25,000	25,000	25,000	150,000
94883 - Business Process Review & Improve Project	150,000	150,000	150,000	150,000	150,000	150,000	900,000
Subtotal Administrative Services Revenue	1,585,000	1,335,000	1,285,000	1,516,860	1,335,000	935,000	7,991,860
Subtotal Internal Service Funds	2,206,800	1,593,210	1,444,650	1,678,000	1,397,680	1,099,260	9,419,600
BORROWING							
GENERAL SOURCES							
Lease Purchase - General Fund							
91218 - Fire Engine Replacement			643,220	668,950		723,540	2,035,710
91236 - Rescue Vehicle (Fire)	240,000	240,000		240,000	240,000	240,000	1,200,000
91259 - Radio Replacements		1,155,000					1,155,000
912xx - Fire Boat				68,000			68,000
912xx - Ladder Truck Replacement					1,592,800		1,592,800
93244 - Parks & Beautification Truck,Trailer & Club Car	57,000						57,000
936xx - Administration Vehicle	21,000						21,000
936xx - Athletic Maintenance Equipment	52,840						52,840
936xx - Showmaster Portable Stage		150,000					150,000
94244 - Miscellaneous Vehicle Additions	42,000						42,000
Subtotal Lease Purchase - General Fund	412,840	1,545,000	643,220	976,950	1,832,800	963,540	6,374,350
Subtotal Borrowing/General Sources	412,840	1,545,000	643,220	976,950	1,832,800	963,540	6,374,350
SELF-SUPPORTING FUNDS							
Lease Purchase - Parking							
94244 - Miscellaneous Vehicle Additions	22,000						22,000
Subtotal Lease Purchase - Parking	22,000	0	0	0	0	0	22,000
Lease Purchase - Gas							
96390 - Gas Vehicle Additions	233,000						233,000
963xx - Gas Equipment Additions	191,000						191,000
Subtotal Lease Purchase - Gas	424,000	0	0	0	0	0	424,000
Lease Purchase - Water							
967xx - Compact Track Loader	62,000						62,000
Subtotal Lease Purchase - Water	62,000	0	0	0	0	0	62,000
Lease Purchase - Sewer							
962xx - Godwin Diesel Pump	72,000						72,000
962xx - Trailer Mounted Bio-solids Centrifuge		1,100,000					1,100,000
Subtotal Lease Purchase - Sewer	72,000	1,100,000	0	0	0	0	1,172,000

Summary of Funding Sources

	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	Total
Future Bond Issue - Water & Sewer							
94626 - Public Works Complex		3,100,000		4,000,000		112,240	7,212,240
96202 - WWTP Screw Pump Replacement		418,170					418,170
962xx - WET NNC Rule Compliance		1,407,410					1,407,410
96611 - Biosolids Treatment		457,600	3,073,220				3,530,820
96615 - Odor Control		139,800					139,800
96619 - WWTP Generator Replacement		235,110					235,110
96630 - Sanitary Sewer Extensions		1,147,300	1,913,600	439,740			3,500,640
96654 - Facilities Upgrade & Improvement	4,631,700	3,051,250					7,682,950
96664 - Water Pollution Control R & R		4,149,500		118,350			4,267,850
96665 - Sanitary Sewer R & R		9,825,000	2,695,050	1,555,750	1,311,950		15,387,750
96686 - Pump Station Replacement		1,240,500	2,000,050	1,430,000	813,600	2,243,010	7,727,160
96721 - System R&R - Maintenance		1,760,000	694,720	1,339,870			3,794,590
96739 - Reclaimed Water Distribution System		600,000	1,000,000	250,000			1,850,000
96740 - Water Supply & Treatment		1,750,000	1,944,150	1,500,000			5,194,150
96741 - System R & R - Capitalized		1,400,000	1,384,250	1,400,000			4,184,250
96742 - Line Relocation - Capitalized		485,000	1,121,700	400,000			2,006,700
96743 - Meter/Backflow Rplcm/Change Out		50,000	50,000	50,000		50,000	200,000
96764 - R.O. Plant Expansion Res # 1		750,000					750,000
96766 - Water Quality Monitoring Devices				600,000			600,000
96768 - Rebate - Well, Lake, Pond Irig Abd		20,000		20,000			40,000
96773 - Groundwater Replenishment Facility		5,104,000	9,236,000				14,340,000
96775 - Arsenic Removal Water Treat Plant #3			8,150,000				8,150,000
Subtotal Water & Sewer Future Bond Issue	4,631,700	37,090,640	33,262,740	13,103,710	2,125,550	2,405,250	92,619,590
Subtotal Borrowing/Self Supporting Funds	5,211,700	38,190,640	33,262,740	13,103,710	2,125,550	2,405,250	94,299,590
INTERNAL SERVICE FUNDS							
Lease Purchase - Garage							
94241 - Motorized Equipment Replacement-L/P	6,440,600	6,569,410	6,700,800	6,834,820	6,971,520	7,110,940	40,628,090
94243 - Radio P25 Upgrade	1,000,000						1,000,000
Subtotal Lease Purchase - Garage	7,440,600	6,569,410	6,700,800	6,834,820	6,971,520	7,110,940	41,628,090
Lease Purchase - Administrative Services							
94814 - Network Infrastructure & Server R&R	350,000	350,000	350,000	350,000	400,000	400,000	2,200,000
94824 - IT Disaster Recovery Equipment	30,000	30,000	35,000	35,000	50,000	50,000	230,000
94827 - Telecommunications Upgrades	25,000	25,000	25,000	25,000	50,000	50,000	200,000
Subtotal Lease Purchase - Admin. Services	405,000	405,000	410,000	410,000	500,000	500,000	2,630,000
Subtotal Borrowing/Internal Service Funds	7,845,600	6,974,410	7,110,800	7,244,820	7,471,520	7,610,940	44,258,090
TOTAL: ALL FUNDING SOURCES	78,586,100	114,608,200	87,314,210	78,315,000	56,059,500	54,793,400	469,676,410

